

Austria	BRD24	W32.45	Rp3100	Pakistan	Rps3
Bulgaria	BRD25	W32.45	Philippines	Ps40	
Cyprus	CBR26	W32.45	Malta	Ps40	
Denmark	DKR27	W32.45	Portugal	Ps40	
Egypt	EGP28	W32.45	Qatar	Qr50	
Finland	FIM29	W32.45	Saudi Arabia	Rs20	
France	FF7.50	W32.45	Singapore	S\$4.10	
Greece	GRD30	W32.45	Spain	Ps185	
Hong Kong	HKG12	W32.45	Turkey	TL450	
Iceland	ISK13	W32.45	USS	D1000	
India	Rs15	W32.45	UAE	D2000	
					Dh7.00

FT No. 31,263
THE FINANCIAL TIMES LIMITED 1990

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New Issues

September 27, 1990

Federal Farm Credit Banks Consolidated Systemwide Bonds

7.83% \$1,425,000,000
CUSIP NO. 313311 WZ 1 DUE JANUARY 2, 1991
7.90% \$1,010,000,000
CUSIP NO. 313311 XJ 6 DUE APRIL 1, 1991

Interest on the above issues payable at maturity

8.05% \$605,000,000
CUSIP NO. 313311 XT 4 DUE OCTOBER 1, 1991

Interest on the above issue payable April 1, 1991, and at maturity

Dated October 1, 1990 Price 100%

The Bonds are the joint and several obligations of the Banks of the Farm Credit System and are issued under the authority of the Farm Credit Act of 1971. **The Bonds are not obligations of and are not guaranteed by the United States Government.**

Bonds are Available in Book-Entry Form Only.

Federal Farm Credit Banks Funding Corporation

90 William Street, New York, N.Y. 10038 (212) 908-9400



This announcement appears as a matter of record only.

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USD 100,000,000 2% Per Cent.
Convertible Bonds Due 2002
(the "Bonds")

NOTICE IS HEREBY GIVEN THAT pursuant to condition 6(B) of the Bonds, The Chiba Bank, Ltd. ("the Bank") has elected to exercise its right to and shall, redeem on 31st October, 1990, all of the outstanding Bonds at their principal amount together with accrued interest to such date of redemption.

Payment of the principal amount of the Bonds will be made on and after surrender of the Bonds, together with all coupons appertaining thereto maturing on or after 31st October, 1990, at any of the following Paying Agents:

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London EC2R 7AE
Kreditbank S.A. Luxembourg
43 Boulevard Royal
Luxembourg
Morgan Guaranty Trust Company of New York
Avenue des Arts 35
B-1040 Brussels, Belgium

Swiss Bank Corporation
1 Aeschenvorstadt
CH-4002 Basel
Banque Paribas
3 Rue d'Antin
75002 Paris
Deutsche Bank Aktiengesellschaft
Taubussestrasse 12
D-6000 Frankfurt/Main

From and after 31st October, 1990, interest on the Bonds will cease to accrue. The aggregate principal amount of Bonds outstanding as of 21st September, 1990 was USD 1,055,000. Prior to 31st October, 1990, the Bonds may be converted into shares of Common Stock of the Bank at the Conversion Price (with Bonds taken at their principal amount translated into Japanese Yen at the rate of JPY 163.10 equals USD 1) of JPY 702.1 per share of Common Stock.

Each bondholder who wishes to convert his Bonds should deposit his Bonds, together with all unmatured coupons, with any of the Conversion Agents being the same as the Paying Agents specified above, accompanied by a Notice of Conversion (the form of which notice is available from any of the Conversion Agents). Such Conversion Rights will terminate to all Bonds at the close of business on 31st October, 1990.

For the information of bondholders, the reported closing price of the Common Stock of the Bank on the Tokyo Stock Exchange on 21st September, 1990 was JPY 910. The selling price for U.S. dollars of telegraphic transfer against the Yen vis-a-vis customers quoted by a leading authorised foreign exchange Bank in Tokyo on 21st September, 1990 was USD 1 equals JPY 133.80.

THE CHIBA BANK, LTD.

Dated: 28th September, 1990

Notice to the Holders of
EUROPEAN INVESTMENT BANK
Italian Lira 150 Billion
Floating Rate Notes
Due 1996
Coupon no. 6 due from 26th September 1990
to 26th March 1991 will be payable from 22nd
March 1991 at the rate of 115 1/2 %
M. 285,955,- per M. 5,000,000,- Nominal
M. 2,820,550,- per M. 50,000,000,- Nominal
26th September 90

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CRISIS IN THE GULF

Iraq's aggression gives teeth to a newly united UN

By Robert Mauthner in New York

THE ANNUAL meeting of the United Nations General Assembly, always the favoured forum for airing Third World grievances, has this year taken on a far bigger dimension. During the first week it has attracted the big guns from all the world's main nations and the proceedings have been almost entirely dominated by the Gulf crisis.

A few complaints have been heard that industrialised nations have not been addressing the great economic and social issues facing the world, but there is wide agreement the UN has been carrying out its functions as never before. The feeling is that it augurs well for the future of the world organisation that so much time and energy should be devoted to the search for a solution to a crisis which is such an obvious threat to international

peace. The other outstanding feature is the unprecedented degree of unity achieved in dealing with the Gulf crisis. No longer is the UN divided by the cold war between super powers, which separated the world into two opposing camps. Iraq's blatant annexation of Kuwait, a clear contravention of international law, has if anything cemented the desire by the US and the Soviet Union to co-operate closely in the settlement of world and regional problems.

The Security Council, meeting at the same time as the General Assembly, adopted its latest resolution banning all flights to and from Iraq which carry cargo, by an overwhelming majority of 14-1, and in record time. Even Yemen, remaining supporters on the council,

voted in favour and only Cuba abstained. Perhaps the most impressive indication of the new climate of unity was the length to which the Soviet Union went to demonstrate its support for the anti-Saddam Hussein front.

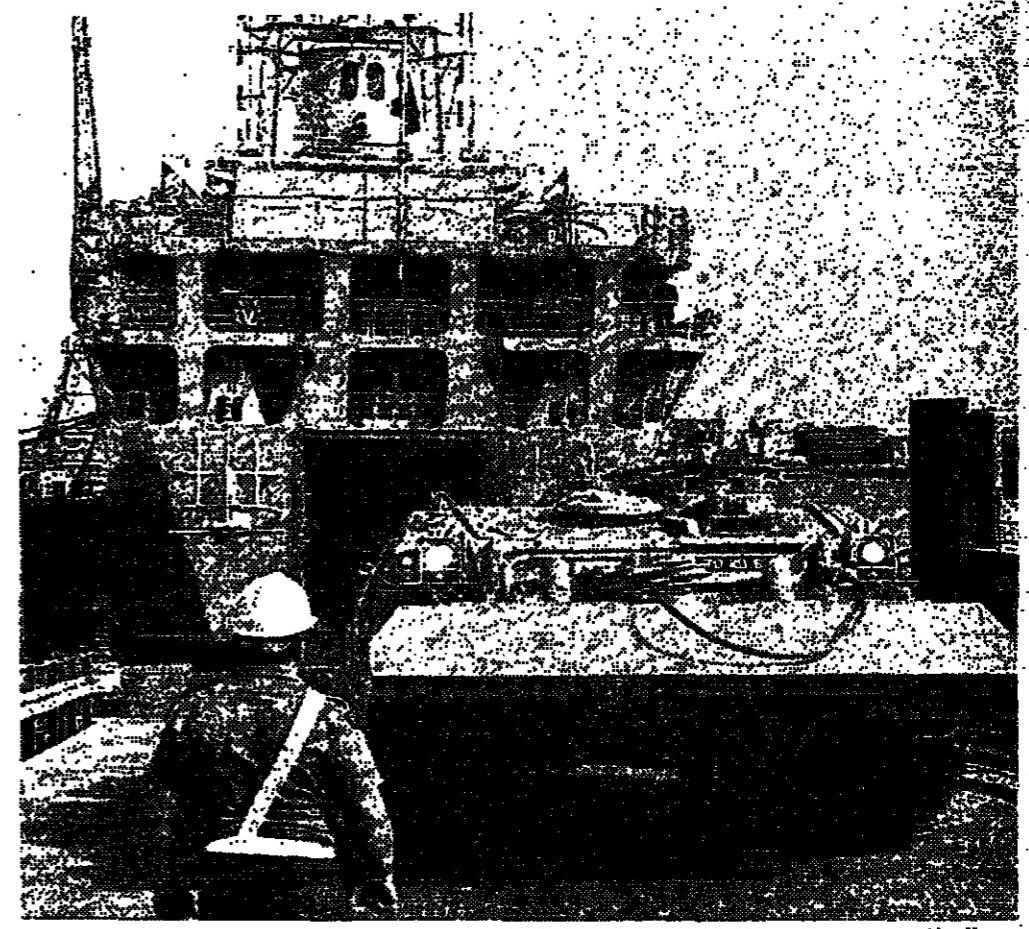
In what must have come in yet another severe shock to Moscow's ex-white ally, Mr Edward Shevardnadze, the Soviet Foreign Minister, went further than ever before in threatening military action against Iraq, should peaceful means fail to persuade it to withdraw from Kuwait.

The UN had the power to "suppress acts of aggression" and this right would be exercised if Iraq did not end its illegal occupation of Kuwait, he said.

Mr Shevardnadze's tough statement to the Assembly was all the more stri-

king since, only at the beginning of this month, Mr Mikhail Gorbachev, the Soviet leader, had refused after his summit meeting with President George Bush in Helsinki, to endorse a proposed statement for seeing the possible use of force if peaceful pressure on Iraq failed to bring about its withdrawal from Kuwait.

The Soviet foreign minister did, it is true, put a great deal of emphasis on the need to resuscitate the UN military staff committee, as the proper body to control international military operations. However, US and other Western officials are convinced that, in the present crisis in the Gulf, Moscow would not make this a condition for its support of US-led international military action against Iraq, should this prove necessary.



Alan Harper

Tension builds as the 'psych war' hots up

By Tony Walker in Cairo

WHEN President Saddam Hussein this week threatened to strike at Israel and Middle East oilfields, his remarks did much more than send oil prices soaring.

The Iraqi leader's crude threats were seen in the capitals and in the region itself as the sign of an uglier mood developing in Baghdad as the full impact of the international campaign against Iraq begins to make itself felt.

Indeed, the Iraqi newspaper al-Thawrah charged yesterday in a grim commentary that the US was "constantly escalating tension and pushing things towards the abyss and war".

Inevitably, Mr Saddam's remarks have intensified the battle of nerves that is being played out in the Gulf region as the US continues to lower the threshold for war.

"Day after day," observed Dr Ghaleb Odeh of the Al Ahram Strategic Studies Centre in Cairo, "the US is seeking to increase psychological pressure on Iraq in a game of deception and counter-deception."

But an answer to the great question that hovers over all discussion of the Gulf crisis – when will war start and indeed is it inevitable – still eludes the best minds in the region. There are simply too many imponderables.

What seems almost inconceivable is that having invested so much in the confrontation with Iraq the "allies" would withdraw without subjecting President Saddam Hussein to a substantial defeat either militarily or diplomatically.

And there are many observers who simply do not believe a diplomatic reverse, however humiliating, would be sufficient to neutralise the Iraqi menace.

"If Saddam withdraws from Kuwait, would that be enough?" asked a western military attaché. "If we leave him in power with his forces in being, what is to say we will

not do something in two or three years' time – and by then he might have the added card to play of a nuclear capability."

In the meantime, the diplomatic manoeuvring, the military build-up, the "psych war" as the Americans call the battle of nerves, continues, although the "surge" phase in the massive deployment of US forces has ended. The US now has sufficient strength, military experts reckon, on the ground, in the air and on the sea in the Gulf region to cope with almost any contingencies.

What now remains is for the various national commands to work out a structure that would enable a reasonable level of co-ordination among the dozen or so nationalities confronting Iraq. This will prove no easy task given differences of language and military tradition among the Americans, French, Canadian and Islamic forces gathered in the Saudi desert.

As yet no allied supreme commander has been appointed, nor have air, land and sea component commanders. Uncertainties over command and control, if allowed to persist, could well befall any military action against Iraq. Behind the scenes the Saudi Arabians and the US continue to discuss this vexed issue.

But many experts are still cautious about predicting imminent hostilities. Dr Odeh believes that a number of factors might be constraining the Americans, including an unresolved debate in the administration about just what regional structures might be created after a war to preserve stability in a deeply unstable environment.

"It is not just a matter of countering Saddam Hussein," observes Dr Odeh. "It is a matter of shaping the future. The dilemma for the Americans is that you can win the war, but lose politically and regionally. The question for them is not

win to lose, but win to win."

One of Washington's great fears is almost certainly that a war would so destabilise the region that it might be difficult, if not impossible in the short term, to put the pieces back together again. Memories of the downfall of the US-supported Shah of Iran are still fresh in the minds of US policy-makers.

While Iraqi tactics are pretty clear – Baghdad seems intent on trying to "buy time" at all costs – the US strategy is fluid, and therefore much more difficult to predict. But Dr Odeh believes that initially at least the US will try to "drain Iraq internally and externally" by seeking rigorously to enforce sanctions, by encouraging the Kuwaiti resistance and by other covert means such as sponsoring sabotage operations inside Iraq.

All military experts agree on one point at least: the US and its allies enjoy clear air superiority. Mr Don Kerr, an air defence expert at the International Institute of Strategic Studies in London, said that in the event of war, crushing air power would be applied in the first instance to soften up Iraqi targets in and around Kuwait.

The air force would cut off their mail, tea, fresh socks, fuel

rate of casualties would certainly cause President Bush to pause before ordering an assault.

Lurking ominously behind all these calculations is the one great fear shared by the US and its Arab allies: that a cornered President Saddam Hussein would seek to involve Israel in the conflict, turning it into an Arab-Israeli war and risking Armageddon. For the Egyptians no less than the other Arab moderates, this is a nightmare scenario, and it is a possibility that is certainly not being discounted.

"We are taking that scenario very seriously," said a senior Egyptian intelligence officer. "That would change everything. We do not want the Israelis to participate. It would change the nature of things, making it a fight between Israelis and Arabs and not between Saddam Hussein and forces of principle."

GULF NEWS IN BRIEF

Baghdad 'threatening to starve hostages'

The British Foreign Office was last night anxiously seeking to confirm reports that Iraq will prevent foreigners from buying food rationed food from Monday because of the UN blockade, writes John Authers in London. An Iraqi official said yesterday that Baghdad "will not be responsible for the suffering of foreign nationals regarding food supplies".

British officials said last night it remained unclear whether Iraq intended to deprive the estimated million foreigners in Iraq of food ration coupons needed to buy rice, bread, sugar, tea, milk, cooking oil and detergents. Food can be bought unofficially in Iraq, but supplies are scarce and prices high.

Western diplomats in Baghdad, meanwhile, rejected an Iraqi government demand to name people sheltering in diplomatic missions in the capital and in occupied Kuwait. The note from the Iraqi government implied that sheltering foreigners was an offence on a par with espionage and carried the death penalty. Iraqi officials, however, assured diplomats that they would not be hanged for hiding their nationals.

Emir wins UN standing ovation

The Emir of Kuwait received a rare standing ovation and the longest applause of the UN session so far when he addressed the General Assembly yesterday, appealing to the world body not to waver in measures needed to free his nation, writes Michael Littlejohns in New York.

US fires on Iraqi tanker

A US Navy frigate fired shots across the bow of an Iraqi tanker in the Red Sea yesterday. The tanker was later released after a US boarding party searched the vessel, Reuter reports from Washington.

Egypt warns off Sudan

Egypt would not hesitate to take out any Iraqi missiles positioned in Sudan, President Hosni Mubarak warned yesterday, writes Tony Walker in Cairo.

Mr Mubarak was responding to local media reports that Sudan had deployed missiles to threaten the Aswan High Dam on the Nile. Sudan is allied with Iraq in the Gulf crisis.

Nato chief issues warning

Nato secretary-general Manfred Wörner said yesterday the western alliance would retaliate quickly if Iraq attacked any member nation. Reuter reports from Washington. He named no specific member country but Turkey seemed the likeliest candidate for such support.

CRISIS IN THE GULF

PLO sees promise in the gathering Middle East storm

By Tony Walker in Cairo and Lamis Andoni in Amman

IN HIS revolutionary heyday, Chairman Mao Tse-Tung proclaimed that the situation was excellent since there was great disorder under heaven. A generation later and in a completely different theatre, some Palestinian leaders seem to be expressing similar sentiments.

Maybe it is an attempt to rationalise the Palestinian predicament, a stateless people caught in a gathering Middle East storm, but curiously, perhaps, their leaders see promise in the gloom.

The leadership, scattered between Tunis and Baghdad, argues that because the regional status quo had not facilitated settlement of the Palestinian issue, then change may be desirable. But the danger for the PLO, no less than for all political structures in the region, is that it too may not survive drastic change.

"If we starts [sic] a state of upheaval which settle over the whole of the Middle East," observed a Tunis-based PLO spokesman. "Some of the leaders will not survive and a new regional order will begin to establish itself that may be in our favour, not in the short-run but in the long term."

If the US comes out on top," he added. "Then we don't expect it to hurry to change its position vis-à-vis the Palestinian problem, but then the US has not been friendly to our cause in any case."

While the PLO mainstream led by Mr Yassir Arafat has seemed scarcely more beleaguered, scorned by its former allies among the pro-western Arabs and harshly criticised in the West over its tilt towards Baghdad, it is seeking, as ever,

to profit from the least promising circumstances.

Mr Arafat's faltering attempts to promote an "Arab solution" to the crisis is an important element of a strategy that is endeavouring to detach the PLO from a disastrous early stand in Kuwait.

While the PLO leadership has, for the most part, given the appearance of unity in its stand on the Gulf crisis, there are, nevertheless, cross-currents in the ranks. Senior figures have looked askance on the damage done to the organisation's links with its traditional financial backers in the Gulf.

Senior lieutenants could not possibly have imagined, however, that their patron would act quite so precipitately and against a fellow Arab state that had been one of the PLO's earliest and most consistent supporters.

While the PLO leadership has, for the most part, given the appearance of unity in its stand on the Gulf crisis, there are, nevertheless, cross-currents in the ranks. Senior figures have looked askance on the damage done to the organisation's links with its traditional financial backers in the Gulf.

A letter sent by Hani al-Hasan, a close Arafat adviser, to King Fahd this month, expressing "solidarity with the Royal Saudi Kingdom, its king, government and people" was an attempt to undo some of the damage caused by the PLO's earlier strong support of Iraq. The letter is unlikely to have been sent without Mr Arafat's imprimatur, but it seems that more words will be required to calm the rage in Gulf capitals at the PLO's role in the crisis.

According to the PLO chairman's advisers, his tilt towards Baghdad was dictated by the

sentiment on the streets of Jordan and the occupied territories in support of the Iraqi president. "Arafat would have emerged as a leader without a people had he not supported Iraq," said one close aide.

Abdullah Hourani, a member of the PLO executive committee, said that once the takeover of Kuwait had been transformed from an internal Arab affair into a showdown between the US and Iraq, Mr Arafat was bound to make a choice. "The PLO cannot be neutral in a conflict between the US and Iraq," he observed. PLO officials are taking

heart from open discussion about the need for a comprehensive Middle East settlement once the crisis ends and the fact that the Soviet Union has been invited to participate in the search for solutions. They are also deriving satisfaction from Israel's exclusion from US attempts to resolve the crisis.

"When it came to the real interests of the US in the area, the Israelis became a burden and were told to stand aside," said Jamil Hilal, of the Marxist Democratic Front for the Liberation of Palestine. "Israel was seen not to be the best guardian of US interests."

Officials scoffed at suggestions the Gulf crisis had placed the PLO in one of its worst predicaments, mired in the quicksand of Arab and international politics.

One official said that, unlike 1983, when it seemed the organisation would tear itself apart after its removal from Lebanon, almost all its factions were united. He dismissed talk of creating an alternative PLO out of the ashes of the presence conflict. "If there is a plan to create an alternative to the PLO it is not realistic at all," he said. "They have to deal with the PLO."



Arafat: disastrous early stand

Economy of the Occupied Territories feels the pinch

The loss of markets, remittances and donations is hitting the West Bank and Gaza Strip hard, reports Hugh Carnegy

DESPITE the bureaucratic obstacles and costs imposed by both the Israeli and Jordanian authorities, Mr Kamal Hassounah used to export 20 per cent of the output of his Al-Shark Electrotec Company overland from its factory in Hebron, in the Israeli-occupied West Bank, through Jordan to Alawat and Saudi Arabia.

Since the Iraqi invasion of Kuwait, however, that trade has dried up. To make things worse, Mr Hassounah also anticipates a decline in demand from Jordan itself, customarily the market for more than half Al-Shark's output of welding elements.

Irqi sponsorship was seen as an alternative to a failed peace strategy since Saddam Hussein was emerging as the new strong man of the Middle East committed to redressing the balance of forces in the region and helping the Palestinians to fulfil their dream of a homeland. Mr Arafat and his

followers are used to getting by on reduced incomes. But the pinch is being felt in a fragile economy whose important ties to the Gulf, Iraq and to Jordan are dislocated. Dr Hisham Awartani, a prominent Palestinian economist, estimates remittances, donations and export earnings from the Gulf make up for at least one fifth of GNP in the West Bank and Gaza.

For many, the most immediate impact is a sharp decline in remittances from relatives working in Kuwait, sums which previously totalled around \$130m a year. The other side of this coin is the possibility that many Palestinians working in Kuwait, or in other Gulf states where they are now less welcome because of Palestinian support for President Saddam Hussein, will return to the occupied territories.

So far only a few of the 30,000

Palestinians in Kuwait with West

Bank and Gaza residency papers have returned, and reports that thousands have been forced to leave the Gulf are said by officials to be exaggerated. But if the crisis worsens, the flow could increase straining an already over-supplied labour market.

One effect which both Palestinians and Israeli officials anticipate is that Palestinian reliance on work in Israel will increase. The irony here is that a surge in construction in Israel to accommodate a flood of Soviet immigrants whose arrival is regarded with dismay by Palestinians - is likely to provide extra demand.

The squeeze is also being felt among institutions which relied heavily on donations from the Gulf. Kuwait was the biggest Arab donor to the regular programmes of UNRWA, the UN welfare agency for Palestinian refugees, and the biggest single donor to its emergency programme in the occupied territories and Lebanon.

UNRWA says the latter, budgeted at \$35m this year, may have to be suspended for lack of funds. Plans to build a much-needed new hospital in Gaza have also had to be shelved.

Similarly, other Palestinian institutions, reckoned to receive \$50 a year from Kuwait, face severe difficulties. These include West Bank Universities, Mokassad Hospital in East Jerusalem and Patients' Friends societies in the West Bank and Gaza.

Now that building is on the way in Hebron and Tulkarm, may be affected.

Big Palestinian industrial producers which export heavily to Jordan should not be too badly affected. For example, the Jordanian Vegetable Oil Company in Nablus is 95 per cent owned by the Jordanian government and has a monopoly position for its margarine. The factory accounts for 20 per cent of all West Bank exports.

Similarly, other staple products made for the Jordanian market, such as soap, are likely to survive. But, as Mr Hassounah, some businessmen face deep trouble. Dozens of small factories quarrying and cutting stone and marble in the Hebron area mainly exported to Kuwait. Their production is said to have dropped by 90 per cent.

Agricultural exports have declined in importance in recent years, but the Israeli authorities have made it clear they will not allow agricultural products destined for Iraq to cross into Jordan. The combination of this and the loss of markets in Kuwait and the Gulf threatens a disaster for the citizens' grovers of Gaza.

Mr Awartani can see a bright side, however. "Easy money" from the Gulf has helped prevent indigenous economic development, he says. Now more self-reliance and investment at home by Palestinians may be forthcoming. "Maybe there's an opportunity there," he says.

Kaifu envisages new world role for Japan

By Ian Rodger in Tokyo

MR Toshiki Kaifu, the Japanese prime minister, has outlined draft legislation that would enable Japanese forces to go overseas for peacekeeping duties for the first time since the Second World War.

Mr Kaifu set out to calm fears that the move would lead to a resurgence of militarism, casting it instead in the context of Japan's enhanced responsibility, as a major power, to help create a new international order in the wake of the Cold War.

The country needed new ideals to complement the pacifism it had embraced in its post-war constitution, he said. Today he leaves for a four-day visit to New York, where he hopes to convince US opinion leaders that Japan has responded responsibly to the challenge of the Gulf crisis. "I have always said that we should go beyond giving money," he said.

Opposition parties denounced the plan, indicating that the government would face difficulties when it introduced it at an extraordinary session of the Diet (parliament) next month.

It is not clear whether the legislation could be enacted in time to support the operation in the Gulf.

Mr Kaifu said the legislation

would provide for the creation of a UN peace co-operation corps to fill non-combat roles.

It would be made up of public sector employees, such as firemen, civilians and seconded members of the Self Defence Forces (SDF), and would come under the direct control of the prime minister's office. "It will not be involved in the threat or use of force," Mr Kaifu said.

Many in Japan believe that this initial, cautious move will gradually lead to a more prominent presence of Japanese military forces overseas, perhaps ultimately even armed and on the front lines of UN peacekeeping forces. Some fear such a prospect, others would welcome it as a recovery by Japan of normal status in the world. Mr Kaifu said he could envisage any escalation, but "we should not bind our hands for all time."

Asked if neighbouring Asian countries would be upset about the formation of such a force, he pointed out that China, which has already expressed concern, was a member of the UN Security Council and had actively endorsed the resolutions against Iraq. And Japan had to follow the leadership of the UN.

"For Japan to be a trusted partner in the world, we have to do this," he said.

Congress ready to pass Saudi arms package

By Lionel Barber in Washington

PRO-Israeli members of the US Congress yesterday signalled that they would approve a scaled-back \$7.5bn (£4bn) arms package for Saudi Arabia.

The package includes 150 M-1A2 tanks, 1,750 advanced TOW anti-tank missiles, and six Patriot anti-missile batteries intended to cover Saudi Arabia's immediate defensive needs against Iraq.

A second tranche valued at around \$14bn - including F-15 fighters, tanks and other weapons for Saudi Arabia's long-term needs - is expected to be submitted to Congress early next year.

The administration originally wanted to press ahead with a single \$21.5bn package as a show of solidarity with

Saudi Arabia, but congressional opposition forced the White House to scale down the proposal.

Mr Mel Levine, one of the proposal's chief opponents and a staunch supporter of Israel, described the revised package as "a significant improvement".

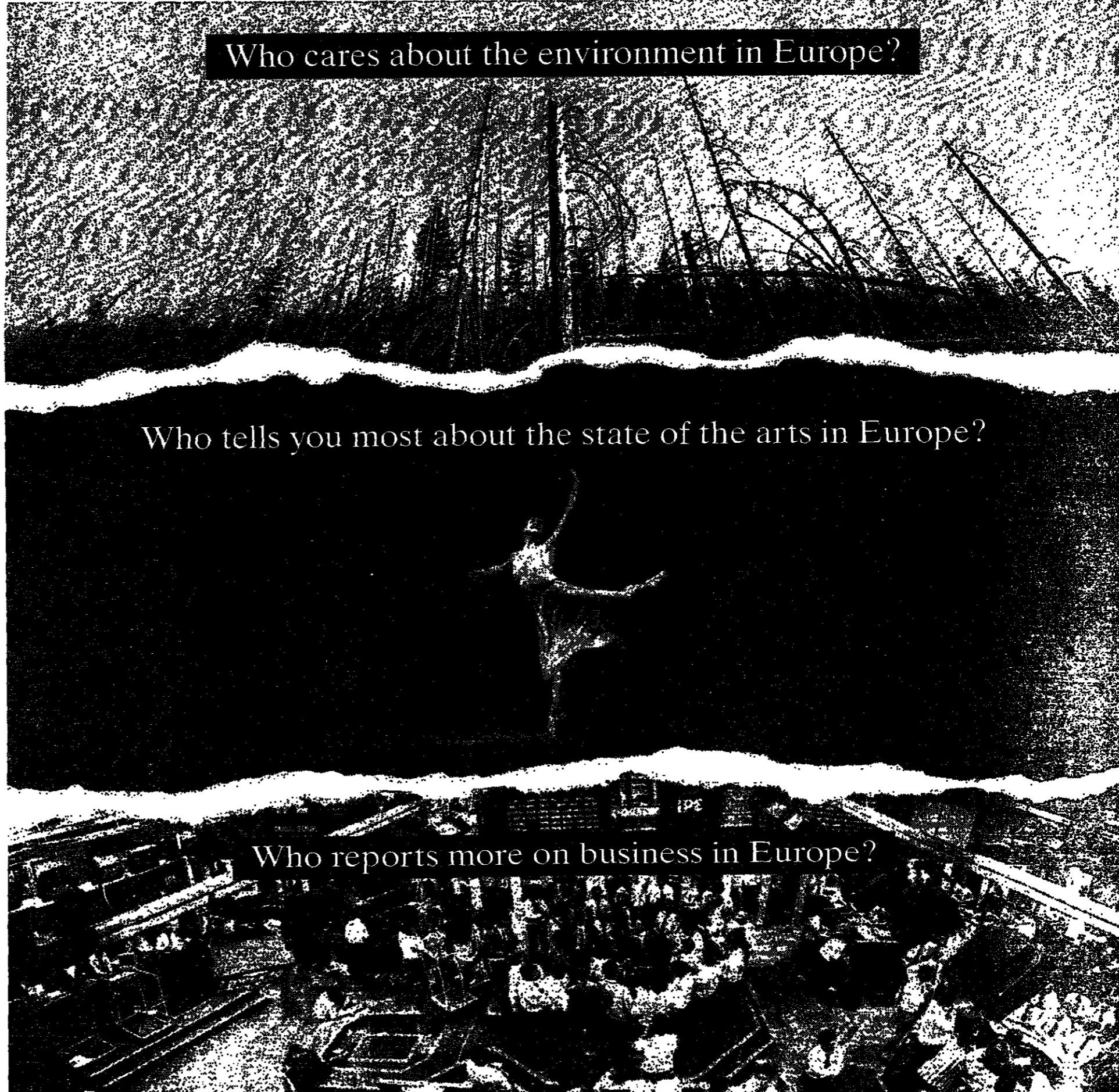
Some lawmakers, particularly those with pro-Israel ties, were worried by the proposed inclusion of the M-1A2 tanks.

But congressmen seem inclined to consider the argument that the \$21.5bn sale amounts to a shot in the arm for US military contractors in an era of falling defence spending. Some have already dubbed the package the "1990 Defence Industry Relief Act".

Notice is hereby given that for the interest period from 27th September, 1990 to 27th December, 1990, the Note will carry a rate of interest of 15.5875% per annum. The amount of interest payable on 27th December, 1990 will be GBP 4,663,438.30.

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AMERICAN NEWS

Regulator warns against alarmist banking reports

By Peter Riddell, US Editor, in Washington

A SENIOR US bank regulator yesterday warned against "alarmist" reports about the condition of the banking industry and the deposit insurance fund.

As the House banking committee continued its inquiry into the state of the industry, Mr Robert Clarke, controller of the currency, said "those dire forecasts receive too much publicity and should not form the basis of our policy deliberations".

However, Mr William Seiden, chairman of the Federal Deposit Insurance Corporation (FDIC), revealed that calls on its fund which insures depositors would be greater than previously expected.

The fund dropped from

\$12.3bn (£7bn) at last year's close to \$11.6bn by the end of June. Mr Seiden said losses for the year would be closer to \$3bn rather than the \$2bn projected only a month ago.

Both he and Mr Clarke have rejected congressional proposals to raise the mandated reserve level to \$1.70 per \$100 of deposits, compared with about 60 cents at present. They argue that requiring such an increase would cause severe dislocation in financial institutions and that any decision should await results early next year of a Treasury study into the deposit insurance system.

There is broader support, including from the Bush administration, for early legis-

lation giving the FDIC flexibility in fixing the premium level.

Mr Robert Glauber, Treasury under-secretary for domestic finance, told a Senate committee in a progress report that its study would involve shifting risks from the taxpayer to banks and depositors.

He suggested banks would pay insurance premiums reflecting the riskiness of their loans and the level of their capital. The number of insured accounts per depositor should also be limited.

Mr Glauber indicated the administration might require banks to conduct commercial real estate lending through separate affiliates not using insured deposits.

Mohawks end 78-day stand-off

By Robert Gibbons in Montreal

A 78-day confrontation between a small group of heavily armed Mohawk Indians and Canadian soldiers and Quebec police at an Indian reserve near Montreal has finally ended.

Late on Wednesday a group of 60 Indians at the Oka reserve, 18 miles west of Montreal, decided to lay down their arms and surrender to the Canadian army. The group included about 25 members of the militant Mohawk Warriors faction.

The stand-off remained tense to the last. As the Indians walked to pre-arranged areas near the barbed wire barriers surrounding the reserve, they suddenly veered in the opposite direction, confusing waiting soldiers.

Several people were injured in the jostling that followed, but none seriously. The group, including women and children, was finally bussed to an army camp one hour away and several were charged by the Quebec police.

The crisis began early in July when Mohawks living on two reserves near Montreal used an Oka land issue to call international attention to Indian discontent.

Collor under pressure

By Simon Fisher

HIGH oil prices are threatening to undermine Brazil's economic adjustment programme, as the government comes under growing pressure to pass increased costs on to the consumer, despite the extra boost higher prices at the pump will give to inflation.

After a week in the United States to drum up support for his drive to overturn the Brazilian economy, President Fernando Collor de Mello was forced to acknowledge that gasoline prices would have to rise to curb consumption. August imports were

highest so far this year, at \$17,000 BPD more than half Brazil's total consumption, which also peaked at record levels for August.

Calls from the state-owned oil company, Petrobras, for higher internal tariffs have been ignored for several months as the government prioritised its fight against inflation over other double figures monthly, hoping that instability in the international oil market would pass. Instead, the inflationary impact was merely postponed, building pressure in the meantime.

Mexican workers strike

By Richard Johns in Mexico City

A CONCERTED wave of strikes by members of the Confederation of Mexican Workers has paralysed operations at least 60 companies, most of them in the service sector in the northern industrial centre of Hermosillo in the state of Sonora.

The initiative to stop work in support of a 40 per cent pay claim was clearly taken at local level leaving the central leadership of the CTM, the labour organisation closest to the Government, and Mr Fidel Velasquez, its 90-year-old boss, confused as to how to react.

Following the strikes at Ford's plant and Cuatitlan and the Modelo brewery here earlier this year, the Hermonio strike action could be a further blow to his authority and credibility, as well as the Government's control over the union movement.

Late last week Mr Velasquez appeared to condone it saying that "the workers had no other recourse to hand". Yesterday, however, he was quoted saying that now was not the time to increase the minimum salary of (just over 10,000 pesos or nearly \$3.50 a day).

Souter wins stamp of approval from senate committee

THE Senate judiciary committee voted 12-1 yesterday to confirm Mr David Souter as a US supreme court justice, Reuter reports from Washington.

The committee's recommendation now goes to the full 100-member senate for a final vote.

Senator Edward Kennedy cast the only vote against Mr Souter.

The committee's stamp of approval was generally expected despite opposition from some groups which fear Mr Souter might help to overturn a law guaranteeing abortion rights.

But a near-unanimous vote had not been certain.

It was generally expected that Mr Souter would win confirmation by the full senate even before the overwhelming senate committee endorsement.

He will replace liberal Justice William Brennan, who

is announcing his opposition to the nomination. Mr Kennedy said Mr Souter's testimony at his confirmation hearings raised concerns that he would not protect individual rights and freedoms, if confirmed.

"I hope I am right. But I fear I am right," Mr Kennedy said.

The senate is still in the dark about this nomination. In good conscience, I cannot support this nomination."

Other committee members said they believed Mr Souter was well qualified and would be fair and open-minded. However, some liberals, such as Mr Joseph Biden, expressed reservations.

"His vision of the constitution is not mine - but it is clear not that of the court's hard-line conservatives either," Mr Biden said.

The nine-member supreme court often fielded a 5-4 conservative majority even when the liberal Mr Brennan was on the bench.

Liberals fear that Mr Souter, who refused to discuss his views on abortion and some other sensitive issues, might give conservatives an unbeatable 6-3 advantage.

Milken fights broader allegations

Nikki Tait on the US junk bond trader's dispute with prosecutors

"THIS court's message must be a clarion call to the community that financial crime cannot be tolerated and will not be tolerated,"

Thus, with righteous indignation and suitable rhetorical flourish, the US government has demanded that Mr Michael Milken, who built up and ran the junk bond department at Drexel Burnham Lambert, the controversial US investment bank which went into bankruptcy this year, should face a tough prison term when he is sentenced on Monday.

Mr Milken's lawyers have hit back, pleading for a community service sentence. They talk about his family life, his work for charity, and his commitment to the community.

"He helps his children with their homework, it results at one stage," he rarely misses a school function or a doctor's appointment. Michael has even coached his boys' basketball teams."

But, stripped of this emotional content, the two submissions clash on one key point.

Should Mr Milken be sentenced on the six relatively narrow charges to which he has pleaded guilty? Or, as the government argues, is there a case for considering broader evidence on the alleged behaviour within Drexel, despite the fact that specific criminal implications are strenuously denied by Milken?

In pushing its position, the government has detailed a series of new situations where it believes wrongdoing occurred. Most of these relate to the relationship between Mr Ivan Boesky, the former US arbitrageur who had already served a prison term for insider trading, and Milken/Drexel.

But that is not quite the whole story, there are also four specific allegations of insider trading, not involving Mr Boesky, together with a look at the links with Princeton-Newport Partners, fund management operation in New Jersey, some of whose leading lights have already been successfully prosecuted for tax-related offences.

The nub of the government's allegations on the Boesky front is that the arbitrageur helped Boesky to purchase of MGM/United Artists. A deal was publicly announced on August 7, and Drexel was hired to represent both MGM and Turner. In the event, the financial condition of the two companies deteriorated, and the



Michael Milken: Helps his children with their homework

make up any losses which Mr Boesky incurred.

When the arbitrageur did, indeed, show a deficit running to millions of dollars, he pressed for recompence. So other trading relationships were devised. "Once the corrupt relationship had begun, additional crimes were committed not to influence new additional corporate events but to generate profit which were then used to repay debts owned from past crimes," alleges the government.

It cites, for example, a situation in July 1985 when Turner Broadcasting talked to Drexel about the possible purchase of

MGM/United Artists. A deal was publicly announced on August 7, and Drexel was hired to represent both MGM and Turner. In the event, the financial condition of the two companies deteriorated, and the

transaction was restructured. The new deal was announced on October 2.

The government claims that Mr Milken and Mr Boesky spoke about MGM "on or about" August 7, although the Turner agreement barred Drexel from disclosing or using any information entrusted to it by Turner, and agreed to purchase of MGM securities at the direction of Mr Milken with profits/losses being shared. It then alleged that there was a series of trades under instructions from "the coast" - Drexel's High Yield Department was based in Beverly Hills - and that by early September, a stake of around 1.55% MGM shares had been built up.

Moreover, on September 2, in the wake of the restructured deal, the government says the Boesky Organisation bought around 250,000 shares, or 56 per

cent of the day's total trading volume. "These purchases created the false impression in the market that investors, with no disclosed interest in the success or failure of the transaction, were supporting the restructuring deal," claims the government.

By March 1986, the government claims that Mr Boesky and Mr Milken shared an unrealised profit of \$3m on a total of 2.85m shares, of which Drexel got half.

The response from Mr Milken's lawyers is robust. "Mr Milken's relationship with Boesky never involved insider trading"; Mr Milken never used Mr Boesky "to influence corporate events"; and their relationship was never a "significant [or] necessary component of the growth of [Mr Milken's] power in the high yield market," they declare.

The Milken case also makes much of the opposing evidence which it claims the government ignores. Why, for example, did Mr Boesky seek information - "at hefty price" - from Mr Dennis Levine, who started working at Drexel in early 1985, if there had been a free flow of information from Mike Milken?

In the case this year of Mr Robert Freeman, head of arbitrage at Goldman Sachs, who pleaded guilty to one count of insider trading, attempts to bring additional evidence to bear on the defendant were thrown out by the judge.

Undeterred, the government argues that matters are different in this case because one of the six Milken counts is a "broad conspiracy" charge. This "expressly embraces additional manipulations". Although Milken has limited his allocation to five separate acts in furtherance of that conspiracy, this court can and should sentence Milken for all of his crimes," it maintains.

Again, with equal force, the Milken camp protests: "If the government had wanted Mr Milken sentenced for other crimes, it should not have entered into a plea agreement with him." If the government wanted for other crimes, it should have gone to trial or insisted on a plea to an insider trading charge, they say.

And it is the answer to that dispute which - to a packed courtroom in Manhattan - Judge Kimba Wood will provide in three days' time.

IMF/WORLD BANK MEETING

Crisis group gives priority to swift emergency relief

By Peter Riddell, US Editor, in Washington

PROMPT dispatch of emergency relief is a priority for the new international group co-ordinating aid for the frontline states most affected by the Gulf crisis.

The first meeting of the US-led Gulf Crisis Financial Co-ordination Group agreed on a two-stage operation - immediate, unconditional relief and medium-term economic assistance up to the end of 1991.

This would probably be conditional and linked to existing International Monetary Fund and World Bank programmes.

Senior officials on a technical committee will now try to reconcile varying estimates of needs of the frontline countries.

Separately, Saudi Arabia and Kuwait have expressed doubts about leaving Jordan, in view of its equivocal stance in the crisis.

After the meeting Mr Cees Maas, Dutch deputy finance minister, said the participants did not settle on any specific amounts as the volatility of the dollar and the price of oil made such decisions difficult.

Following Wednesday's meeting, US officials said that aid would be disbursed on a bilateral basis from country to country - as is already happening with emergency relief

- with discussions in the new group to co-ordinate and focus the effort.

The World Bank has made no decision to go ahead with a special loan facility to help countries badly affected by the Gulf crisis. Mr Barber Conable, the bank's president, said yesterday at the close of the meeting, Stephen Fidler adds.

But if the crisis is prolonged into 1991, a new facility, funded voluntarily by shareholders from an oil price windfall, would probably be necessary.

While the bank had flexibility to respond immediately to the crisis, events were too uncertain now to determine whether a new fund was necessary.

However, the bank would be stretched if the problem was prolonged into next year. Mr Conable said. He hoped such a fund would be of a "size appropriate to the crisis" but could not say how large that would be.

Following, Wednesday's meeting, US officials said that aid would be disbursed on a bilateral basis from country to country - as is already happening with emergency relief

- with discussions in the new group to co-ordinate and focus the effort.

S Africa reluctant to seek Fund loans

SOUTH AFRICA'S economic officials are reluctant to seek loans from the International Monetary Fund because of the political fallout that would follow.

Mr Chris Stals, Reserve Bank governor, said at a press conference on the final day of the IMF/World Bank annual meeting: "It would unavoidably lead to a discussion of South Africa in Congress and that could embarrass us, it could embarrass the IMF."

The Gramm amendment, a 1982 congressional action, requires the US government to oppose financial assistance to South Africa.

The US has a 19 per cent voting stake on the IMF board and is believed to be able to rally allies against any financing plan for South Africa, which only recently began to dismantle some of its apartheid laws.

"The last time around we took a lot of heat," an official from the IMF said, referring to a 1982 loan provided to South Africa.

Because of its positive current account and a per capita income exceeding \$2,000 a year, ordinarily the cut-off limit for IMF lending, the country is not within the parameters to receive IMF assistance, the official noted.

Asked if political changes in South Africa had affected the

country's relationship with the IMF and World Bank, Mr Barrie du Plessis, finance minister, said links remained solid.

He said that in 1985 and 1986, when the country was forced into a unilateral debt standstill, "we were perceived as persons non grata," particularly among commercial creditors.

"Bankers are much more concerned about their money than political associations," he added.

Brazil to offer plan to creditors

BRAZIL'S central bank president, Mr Ibrahim Ersoy, said yesterday that Brazil would offer a long-term private sector debt repayment plan to its creditors on October 10, AP-DJ reports from New York.

Mr Ersoy said that discussions with the International Monetary Fund revealed that Brazil's present payment ability is short of what is needed, but that the capacity is expected to increase as the economy improves.

Speaking at a seminar on the Brazilian economy in New York, Mr Ersoy said his country was "looking for quick agreement". He expected there would be debate on counter-proposals from creditors.

Brazil has accumulated substantial arrears in its debt to private banks, which it has been under pressure to repay. Acceptance of a repayment plan would free up monies from the IMF and other agencies. Total foreign debt is \$110bn, according to Mr Ersoy.

IMF/WORLD BANK NOTEBOOK

'Can-do' Iraqis brave scorn of delegates

By Stephen Fidler and Peter Norman

THE IRAQI government changed its mind and delivered an address to the annual meetings of the International Monetary Fund and World Bank yesterday.

Pressing the legitimacy of Iraq's action in Kuwait, Abdul Monem Ottman, an alternative member of the IMF board, had been officially separated from its motherland by deliberate colonial design and manipulation.

Iraq's offer of free oil to developing countries has clearly been greeted on some occasions at these meetings with laughter. "I'm really sorry that people sometimes meet the proposal with laughter and giggles," he said. Like other Iraqi initiatives, it had not been given the attention due to it.

Iraq supported a "new world order" but only if it consisted of "true partners and not masters and obedient surrogates".

The disproportionate reaction to the events of August

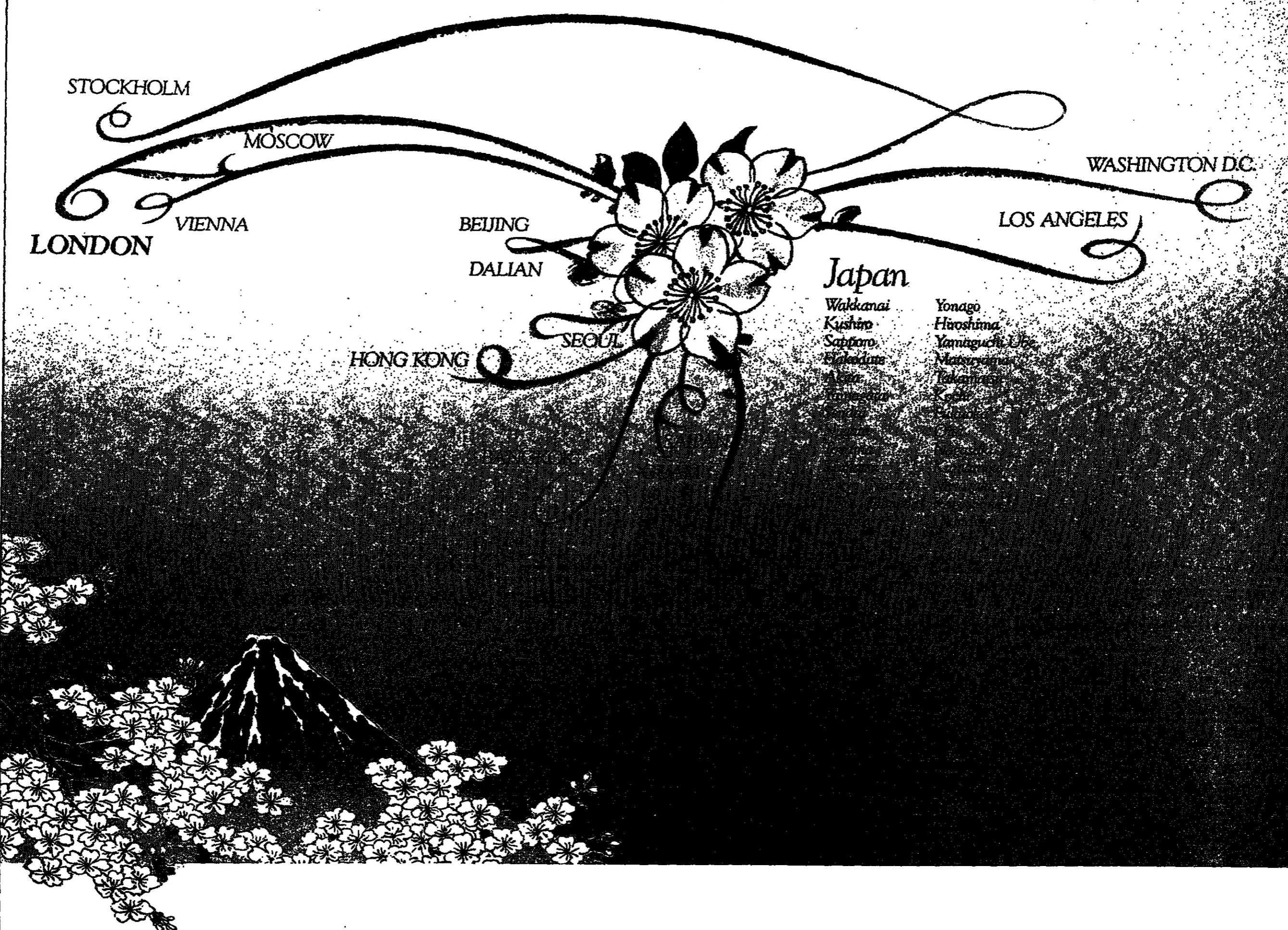
2 (the invasion of Kuwait) was an attack on the "home-grown 'can-do' attitude in Third World countries". There was no large-scale walk-out, although some unidentified Arab delegates did leave and some

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EUROPEAN NEWS

EC experts urge improved rights for 8m immigrants

By Lucy Kellaway in Brussels

A LIST of fundamental social rights for the 8m immigrants living in the EC should be drawn up as a means of facilitating their integration into the Community, according to a report prepared for the European Commission by a group of experts.

The report, which would serve as a first step towards bringing the policies of member states closer together, spells out what rights immigrants should be entitled to. These include housing, equal opportunities at work, education, social security and eventual access to the nationality of their host country.

However, the report falls short of demanding that immigrants from third countries should automatically be given the same treatment as EC citizens.

Instead the report says that legal and administrative restrictions should be changed gradually, with a view eventually to putting immigrants on an equal footing with community nationals. Even this cautious approach is likely to be

controversial. Northern member states are more reluctant to welcome immigrants now living in other member states.

Member states have agreed on the need to adopt a common stance towards immigration before the single market deadline in 1992. The question of the social treatment of immigrants in the Community is one half of an urgent policy review called by heads of government in Strasbourg last December. The other, and more difficult half, concerns the conditions under which member states accept immigrants.

Immigration into the Community is bound to continue to grow by demographic forces alone. In 10 years the Community's population will have increased by nearly 2m, while the population of countries on the other side of the Mediterranean will have increased by 150m.

The report warns that the Community has no option but to integrate immigrants into its Community, as forced, or voluntary repatriation are not

solutions to the problem. It warns of serious consequences if policies are not improved and brought more closely together. It is not only undesirable, but also dangerous to have large groups of second-class marginalised immigrants living apart from local people, the report says.

A special plea is made for an improvement of relations with Islamic immigrants who account for two-thirds of all EC immigrants. Relations have suffered because of a rise in Islamic fundamentalism.

Sweden is heading towards a major drop in its growth rate for the first time since the Great Depression of the 1930's and a record level unemployment since the post-war period, according to a forecast yesterday by Handelsbanken, the country's leading bank. Robert Taylor writes from Stockholm.

The gloomy forecast said that Sweden's gross national product would decline by 0.5 per cent, official unemployment would climb to 3.5 per cent and the balance of payments deficit would rise.

Italy chases budgetary credibility for 1992

Rome's politicians face up to a test of their strength and depth, John Wyles writes

ITALY embarks today on a special test of its credibility as a vanguard supporter of economic and monetary union with the launch of a 1991 budget designed to demonstrate that Italian budget deficits and inflation can be brought closer to European Community standards.

It is just such convergence that the West German Bundesbank president, Mr Karl Otto Pöhl and the British Chancellor, Mr John Major, among others, have been noisy demanders as a prerequisite for steering further down the path to EMU. Italy is by no means the only EC member which is seriously out of line with its partners, but it is the only serious "non-converger" among the hard core of member states anxious to make rapid progress towards full EMU.

Anxious to be seen as full-hearted penitents, Mr Giulio Andreotti, the prime minister and his economics ministers led by Mr Guido Carli at the Treasury, are nonetheless boxed into a difficult corner. The political cowardice, which in past years has inhibited any structural reforms to curb run-

away spending on health and welfare and to widen the tax base, leaves the government with little choice but to adopt a budget today which leans heavily on raising public charges and both direct and indirect taxes.

Their inflationary impact at

a time of rising oil prices will

put out of reach medium-term

objectives adopted in May, of

reducing consumer prices from the current 6.3 per cent to 4.5 per cent next year.

Price pressures may subse-

quently be sharpened by the unfortunate degree of indexation in Italy which inflates both pay packets and pensions. Mr Carli would like to sterilise the price index from the effects of both higher oil prices and higher government charges, but this will mean braving a row with the trade unions.

Many doubt that the Andreatta government has the courage or the strength for such a conflict. Many deputies believe there will be general elections next June after a government crisis in the spring, and they will be reluctant to tally behind any measures which upset key groups.

Nevertheless, the council of

ministers will seek to put itself

on the side of the angels with

proposals which would appear to endorse Italy's quote of the year - "the party's over" - from the much quoted Gianni Agnelli of Fiat.

The dimension of the budgetary correction needed in 1991 - nearly £50,000bn - vividly reflects the wasted opportunities of the recent past and, in the absence of proper reforms, the magnitude of the task for future years.

The correction is more than double last year's record which, itself, had to be supplemented by a summer correction of £20,000bn.

Today's budget will raise tax pressure to around 39 per cent, close to the European average is at a time when the economy is

after a deficit of around 10.7 per cent this year. Crucially, it believes it can achieve a small surplus in current spending net of debt interest charges which may convince the markets that a dam is at last being built against the rising of public debt, now standing at 101 per cent of GDP.

This in turn should help bring Italian interest rates down towards European averages, and with them the cost of debt servicing which has reached 9.86 per cent of GDP and represents more than 96 per cent of this year's deficit.

The dimension of the budgetary correction needed in 1991 - nearly £50,000bn - vividly reflects the wasted opportunities of the recent past and, in the absence of proper reforms, the magnitude of the task for future years.

Through spending cuts of £30,000bn (£5bn), revenue increases of £20,000bn and the sale of £5,000bn of public assets, the government hopes to hold the deficit down to £135,000bn, or around 9.5 per cent of gross domestic product,

slowing from a growth rate of around 2.9 per cent this year to the 2.3-2.6 per cent range forecast for 1991.

However, the government would wish to point out that in three years the primary deficit net of interest will have moved from £34,871bn in 1988 to a small surplus next year. This can be consolidated, ministers say, if parliament eventually adopts proposals which would cap central government health service spending, leaving the regions with the responsibility to raise extra monies.

They will also stress tomorrow that the rise in pension costs should be slowed by a provision which will allow working men to remain in employment until the age of 62.

There must be some worries

that lower than projected growth, higher than projected inflation and significantly higher than forecast domestic and international interest rates, will yet put the 1993 objective beyond reach.

Italy might well be stuck in that category of economically anomalous EC countries whose existence can be exploited to slow up moves towards EMU.

VW goes ahead with E German expansion

By Kevin Done, Motor Industry Correspondent

VOLKSWAGEN, the biggest European car maker, is pressing ahead with its ambitious plans to invest up to DM5bn (£1.6bn) in East Germany in new automotive operations, including the construction of a 250,000 cars a year assembly plant and expansion of an existing engine plant.

It has begun construction of a car plant at Mosel, near Zwickau, close to the existing East German Trabant car plant.

Capital investment in the plant is expected to total around DM3bn (£1.5bn) including the construction of metal stamping facilities, bodyshell assembly, paint shop and final assembly operations.

Production is scheduled to begin in 1994 with a maximum capacity set at 1,200 cars a day, or 250,000 cars a year from two or three shift operations.

VW said that it plans to build its range of Golf small family cars at the plant. It is expected that a new generation Golf range will be launched in late 1991 or early 1992.

The company said that it planned to set up a new subsidiary for the construction and start-up of the Mosel plant.

In addition it is planning to invest DM570m (£365m) in modernising and extending the East German engine plant at Chemnitz, which has been building VW engines under licence.

The plant will have a capacity to produce 420,000 engines a year from 1993.

Further substantial investment will be made in East Germany in the supply industry, in sales, the establishment of a training institute, in extensive software activities, and other development projects which are expected to bring the total investment to close to DM5bn.

The Mosel car plant is expected to have a total workforce of 6,800 when it reaches full capacity, while a further 1,200 will be employed at Chemnitz.

The first small-scale SKD (semi-knocked down) assembly of VW cars in East Germany began in May with the Polo, and output is scheduled to rise to 100 a day by mid-1991.



Soviet troops camped on the outskirts of Moscow yesterday. Officials again dismissed rumours that their deployment was linked to plans for a coup, repeating that they are helping in the harvest and rehearsing for the November 7 Revolution Day parade.

Hungary's conservatives head for poll win

By Nicholas Denton in Budapest

HUNGARY'S conservative government faces its first electoral test this weekend when voters go to the polls to choose powerful new local councils and so destroy the last vestiges of the Communist Party state.

The indications are that the governing coalition has lost little support since the spring general elections; the local election results are likely to confirm the dominance of the Hungarian Democratic Forum.

Popular support for the coalition runs at 45 per cent, slightly up on the general election, according to a recent poll conducted by the Hungarian Institute for Public Opinion Research.

The Forum stands at 29 per cent, up 5 per cent. More importantly, the Forum's troublesome coalition partner, the Independent Smallholders, the Alliance of Free Democrats, has slipped.

A poor performance will weaken the Smallholders' ability to hinder privatisation by insisting on its one platform: the return of property confiscated by the former regime.

In the opposition too, the balance of power is likely to shift. Fidesz, a radical party whose leaders are all in their twenties, has capitalised on the impatience of municipal-appointed officials who

erally cut earlier this month. Deliveries to Hungary are now running at a level less than half that envisaged in the 1990 bilateral trade agreement.

Hungary will have to spend between \$150m (£79.7m) and \$200m this year on oil purchases on the world market to make up for a predicted tonne shortfall. This is an unpleasant forecast of next year; from next January trade with Moscow moves to world market prices. The changeover, at oil prices of \$40 a barrel, will set back Hungarian GDP by 1 per cent in 1991.

stylish election campaign which has caught the popular imagination. And in the polls, it has surged past fellow liberals, the Alliance of Free Democrats.

But the implications of the results for national politics, while illuminating, will be muddied by a low turnout, a formidably complicated electoral system and the high number of independent candidates.

On the opposition too, the balance of power is likely to shift. Fidesz, a radical party whose leaders are all in their twenties, has capitalised on the impatience for change with a

and for the vagueness of the three-year programme it launched belatedly this week.

The government promises to boost the private sector to 30-35 per cent of GDP by initiating the privatisation of 20-25 state-owned companies every three or four months, and to cut subsidies by at least Ft50bn (£43m) next year. But in many respects the programme is less specific than that elaborated by the government when it took office. Commitments to bankrupt insolvent companies and reduce inflation have been watered down.

Furthermore, the government has put back the announcement of a detailed programme another four to six months. Opposition politicians blame divisions in the government rather than the local elections for delay and indecision.

The programme's lack of substance was due to "the incapacity of the government to get a consensus", said Mr Janos Kis, president of the Free Democrats.

"I don't see any reason to expect change except for increasing pressure from tremendous economic difficulties."

Poland moves closer to privatisation

By Christopher Bobinski in Warsaw

THE Polish authorities yesterday took the first concrete steps towards privatisation when government officials began the process of transforming six state enterprises into state-owned joint stock companies.

The companies, which include the Prochnik textile works from Lodz, Exbud, an exporter of construction services, and the Silesian Cable Works, will have their shares sold on the open market as well as to management, employees and foreign buyers during the second phase.

A seventh company to be privatised, a meat works from Inowroclaw, was yesterday turned into a limited liability company.

Mr Waldemar Kuczynski, the newly appointed privatisation minister, yesterday told managers the process marked the beginning of a major transformation of the Polish economy.

The first shares of the present batch of companies are expected to go on sale in November.

German concern over bottom line of redrawn borders

By David Goodhart in East Berlin

IS the cost of German reunification running out of control? While attention has focused on the economic consequences of the Gulf, the unofficial estimates of German public sector borrowing in 1990 and 1991 have almost doubled.

Mr Theo Waigel, Bonn's finance minister, will today present to the Cabinet his third additional budget of the year to cover an extra DM20bn (£5.7bn) mainly arising from higher than expected welfare costs in East Germany. On top of the DM60bn borrowing already planned and the DM20bn from the German Unity Fund the public sector deficit for the year will be at least DM100bn.

Chancellor Helmut Kohl has promised a long-range estimate of costs in November but already the financial markets forecast an all-German public sector deficit in 1991 of close to DM150bn, about five per cent of GNP, which compares with a virtually balanced budget in 1990.

According to Professor Norbert Walther of the Deutsche Bank, such sums are more than covered by domestic savings. Nevertheless they will reduce the availability of German savings elsewhere and act as a further upward pressure on world interest rates.

The markets remain relatively calm about a unity border crossing requirement of perhaps DM100bn a year for the next four to five years, and when German long-term interest rates rose back to 9 per cent in August, in response to the Gulf, it was only in line with other countries.

Mr Waigel has promised to set the deficit on the downward course after 1991.

Even cutting subsidies to West Berlin and the regions along the old inner-German border is currently proving difficult. Mr Waigel is a Bavarian and has thus refrained from striking the border subsidies, of particular benefit to Bavarians. Instead he is trying to force Berlin to cut its subsidies quicker than planned, but the Prussians are resisting.

In the short term it may be simpler to raise taxes. The government is backing off from its original opposition to the idea despite the hostility of the Liberal Free Democrats, and many economists, who argue a rise would not produce more revenue. An increase in sales tax is likely to be preferred to the Social Democrats' idea of a 9 per cent levy on the higher

paid. Where are the extra costs of unity coming from? Mainly from:

■ Higher than expected unemployment and short-time working in East Germany, now affecting 1.8m.

■ Bonn also has to cover large shortfalls in pension and health contributions and total welfare payments will probably hit DM15bn this year and DM25bn next.

■ Local government in East Germany requires more money than planned. The local communes will receive a DM10bn loan and the states, which come into existence next month, will need more than that.

■ The costs of honouring East Germany's trade contracts with Eastern Europe is likely to cost DM8bn rather than DM2bn.

■ Money for education and infrastructure is also rising and may have to include closure costs for East German nuclear plants.

Some of the larger infrastructure costs, such as the DM55bn raised by the Bundespost, do not appear in the deficit calculations. Also excluded is the unpaid credit and restructuring money paid out by the Treuhand, the body privatising East German industry.

An even bigger sum, over DM100bn, was required to plug the hole in the East German banking system caused by the Prussians.

The Finance Ministry is hoping that the interest costs on the latter transaction, which do appear in the deficit, will be covered by Bundesbank profits but those may now be evaporating.

Much remains uncertain. How long the East German economy will be dependent on grants for about half its GNP depends on how quickly it takes off.

Goodman collapse grows as an issue in Dublin and EC

Kieran Cooke on the latest political fall-out from what is seen as Ireland's worst business débâcle



MacSharry: allegedly met Dutch minister on Goodman's behalf

government headed by Mr Garret Fitzgerald. Soon afterwards, Mr Haughey announced a plan to transform Ireland's vitally important beef industry.

try. Mr Haughey described the plan as "the single most important investment project by an indigenous industry in Ireland since the foundation of the

state." Mr Goodman was central to the plan. He would be investing more than £100m in meat plants, so creating hundreds of jobs. The plan would be backed by £25m of state funds

INTERNATIONAL NEWS

EC leads protests to Burma over human rights

By Paul Taylor, Asia Business Correspondent, in Bangkok

THE 12 EC members and six other nations have protested formally to Burma's military regime about the arrest of leading members of the National League for Democracy and continued human rights violations.

The oral protest was delivered a week ago by Mr Giorgio Basco, the Italian ambassador to Rangoon (the Burmese capital), on behalf of the EC. The US, Australia, New Zealand, Canada, Sweden and Japan joined the protest, which marks a sharp escalation in the diplomatic war of words between Rangoon and western nations.

The protest is the strongest sign yet of growing western diplomatic impatience with the ruling State Law and Order Restoration Council (SLORC). In May the National League for Democracy won 80 per cent of the vote in Burma's first multi-party elections in 30 years.

A diplomat based in Rangoon said the wide-ranging protest, followed up by individual country protests, also covered "the continuing trend away from democracy", the arrest and harassment of three locally recruited western embassy staff in breach of Vienna agreements and "armed incursions" into the West German and other embassies.

While it remains difficult to determine how many NLD members and others opposed to the regime have been arrested, there appears to have been a widespread clampdown by the increasingly desperate military authorities.

Ms Aung San Suu Kyi, the NLD general secretary, remains detained and there are reports of harassment and arrests of students, their parents and teachers.

Kenyan leader threatens critics with detention

PRESIDENT Daniel arap Moi threatened yesterday to detain unspecified opponents of his one-party rule, while a London-based human rights group claimed Kenya may have renewed political trials, AP reports from Nairobi.

The group, Africa Watch, also claimed that more than 100 people were killed during anti-government riots in July, or more than five times the official tally.

"How long am I going to tolerate these people?" Moi said yesterday in a town near the Uganda border. "I will collect all of them so that they can cool off somewhere."

Kenyan law permits indefinite detention without trial or charge of individuals the government considers a security threat. Mr Moi also accused the head of the national teachers union for seeking "chaos" by threatening a nationwide teachers strike over service conditions.

Relations soured by suspicion
Robert Graham on ties between Britain and Iran

YESTERDAY'S agreement to restore diplomatic relations between Britain and Iran marks yet another phase in a relationship which has been punctuated both well before and after the Revolution by constant misunderstanding and suspicion.

Iranian attitudes to Britain still remain deeply coloured by a view that the UK since the last century has sought to interfere in Iranian politics and exploit Iran's resources.

Iranians have never forgiven the British for imposing the Pahlavi dynasty after the First World War and for being behind the exploitation of its oil. Britain, and the US, was seen as behind the overthrow of the nationalist leader Mosadegh in 1953 and ensuring the return of the late Shah.

Even after the Revolution in Tehran Britain was credited with having far more influence in the country than Whitehall ever pretended. These suspicions have permanently complicated a rational relationship.

Hong Kong corruption trial hears evidence from Li

By Angus Foster in Hong Kong

MR RONALD LI, former chairman of the Hong Kong stock exchange, yesterday took the witness stand in his defence against corruption charges. He looked relaxed and spoke in Chinese when replying to questions from his counsel, Mr John Lloyd-Eley QC. Mr Li kept his fingers crossed throughout the examination.

Mr Lloyd-Eley portrayed Mr Li as a successful businessman who also performed public works and is an active Christian.

Mr Li told the court that in the year ending in March he had donated HK\$2m (£137,000) to establish a new Anglican church and had given a further HK\$1m. Mr Li was later one of the leading figures in the 1985 unification of Hong Kong's four exchanges.

Mr Li has pleaded not guilty to two charges of accepting shares in Cathay Pacific Airways and Novel Enterprises, a garment manufacturer, as a reward for helping or not delaying the listing of the two companies in 1986 and 1987 respectively.

Before Mr Li took the stand, the court heard a tape recording of a meeting following the



Li: charity director

daily volume had reached between HK\$100m and HK\$200m. Mr Li was later one of the leading figures in the 1985 unification of Hong Kong's four exchanges.

Mr Li has pleaded not guilty to two charges of accepting shares in Cathay Pacific Airways and Novel Enterprises, a garment manufacturer, as a reward for helping or not delaying the listing of the two companies in 1986 and 1987 respectively.

Before Mr Li took the stand, the court heard a tape recording of a meeting following the

1987 markets' crash, when the Hong Kong exchange was shut for four days. Mr Li and other senior members of the exchange met with Mr Robert Fell, former chairman of the London Stock Exchange to follow the crash.

During the meeting, the question of allotment of shares to exchange members was raised. The court heard Mr Li say to Mr Fell: "But none of us sitting around this table would be able to get any allotment as such. This is a proven fact."

The court has heard Mr Li asked for and was given allotments of shares in the two companies by merchant bankers advising on the issues. Mr Li made profits of more than HK\$850,000 on the transactions. An earlier part of the tape was not mentioned after another witness disputed it was Mr Li talking.

Mr Lloyd-Eley, when cross examining Mr Fell, suggested Mr Li's English was poor and gave examples of Mr Li using words wrongly on the tape.

However, the OECF's main point of pride is that it carries out its mission with a remarkably small staff. Its outstanding loans of \$3.6bn at the end of last year were handled by a staff of 267, whereas the World Bank, which had total loans of \$114.5bn, supports 6,600 employees.

The comparison is not totally fair because the World Bank staff is obliged to examine any project submitted by a member country, while the OECF takes orders only from the Japanese Government.

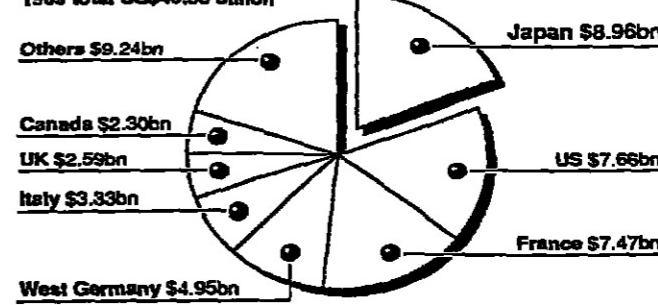
"It is not a good thing to criticise other organisations," Mr Nishigaki says. "But we

Japan's aid agency at centre stage

Ian Rodger reports on the Overseas Economic Co-operation Fund

World aid donors

1989 total US\$46.50 billion



Source: OECF

Up to last year, more than 20 per cent of OECF lending went to Asian countries, but loans to South American and African countries have been growing. The OECF claims to lend to 70 countries.

Mr Nishigaki says that because of its lack of experience in many areas outside south east Asia, the fund prefers to enter co-financing deals with the World Bank or other international institutions, rather than lend on its own.

He is cautious about the OECF's plans for lending to countries affected by the Gulf crisis. The Japanese Government decided that \$600m should be used for emergency commodity loans by the OECF to these countries. "Specific details on allocation have not yet been decided, but we want to see this done as soon as possible," he says.

A further \$1.4bn will be allocated after discussions with the countries on their needs. It is not yet clear how much will be channelled through the OECF and how much will be distributed as outright grants by other agencies.

Mr Nishigaki is also cautious about the problem of lending to Egypt, which is in arrears on previous loans from the OECF. Under international rules, arrears must be cleared before new aid can be given. "This kind of situation has to be solved through Egypt's efforts in some way," he says. Whatever happens, the \$2bn package will put a big additional burden on the OECF's small staff. Mr Nishigaki admits he is slightly worried. "I just hope no one goes down ill," he says.

can say that we are trying to do the best we can with a small number of people, although you may find some areas where we are not as good as we should be."

The OECF was set up in 1961 to provide capital for Japanese companies interested in carrying out large scale resource development projects, such as aluminium smelters and pulp mills, in south east Asia.

In 1986, it ceded the business of commercial lending to the Export Import Bank of Japan, and assumed its present specificity, that of making soft loans to governments of developing countries.

The OECF gets all its funds from the government. It borrows at commercial rates from the Ministry of Finance's Trust Fund bureau and uses annual budgetary grants to cover the discrepancy between what it pays for these funds and the soft I to 4 per cent rates at which it lends them.

At the outset, all of the OECF's loans were tied - that

Industrial production up 0.3% in August

By Robert Thomson in Tokyo

JAPAN'S industrial output in August rose 0.3 per cent from July, as strong domestic demand continued to fuel growth, despite the influence of the Kuwait crisis.

Figures released by the Ministry of International Trade and Industry showed that the seasonally-adjusted production index stood at 127.4, against the base of 100 for 1985. The shipment index rose 0.6 per cent during the month to 128.6.

The ministry forecast a 1.1 per cent fall in the index for September, but a 4.8 per cent rise in October, with consumer demand and corporate capital expenditure expected to remain strong in coming months.

In August, transport machinery output showed a 7.1 per cent increase, oil and coal production was up 5.4 per cent, while pulp and paper output rose 2.3 per cent.

Much of the increase in transport machinery output was because of expanding sales of cars, with car registrations rising 18.9 per cent from the same month last year.

Ms Chiharu Sumita, of UBS Phillips & Drew, said that the figures are a sign that there is still very good growth and that GNP growth for the calendar year could be 6 per cent.

Party endorses Kaunda's multi-party poll proposal

By Mike Hall in Lusaka

ZAMBIA'S ruling party, Unip, yesterday endorsed proposals by President Kenneth Kaunda to hold multi-party elections next year with Mr Kaunda as the sole presidential candidate.

The 600-strong Unip National Council also welcomed proposals by a special parliamentary select committee to democratise the party and produce a "new-look Unip".

Mr Kaunda urged the party faithful to go out and campaign. "Tighten up the net and leave no openings at all for anyone," he said.

Mr Kaunda warned he would not let Zambia slide into anarchy. "Those tempted to exploit the transition to incite others into anarchy will be stopped and stopped firmly," he said.

He added that political reform would not interfere with the economic recovery programme.

Mr Kaunda this week cancelled plans for a referendum on whether to change to a multi-party system, a U-turn which had cast doubt on the legal status of the Movement for Multi-party Democracy (MMD), which has been campaigning since July.

Guidelines for the referendum remain on the statute books and thus allow the MMD to continue to organise and campaign, but it would still be unable under the constitution to form a political party.

Mr Vernon Mwamba, MMD spokesman, said the movement was ready to form a party to challenge Unip. "We're itching to get into the ring as equal sparring partners," he said.

But senior Unip officials said

Kabul airport under attack

official said.

There is now widespread fear in Kabul that mujahideen rebels are preparing a large-scale assault. Reports have circulated of heavy weapons supplies reaching mujahideen units in the Kabul area.

On Wednesday, an explosion rocked the capital's diplomatic enclave near the Afghan radio and television stations, sending people running for cover.

"They are firing everywhere," one aviation



Kaunda: 'tighten the net'

yesterday there was nothing for MMD supporters to campaign for and if they formed a political party it would be illegal and they could be arrested.

The MMD argues that the article in the constitution banning opposition parties could be immediately changed without the need for a constitutional commission, which they see as a delaying tactic.

Mr Kaunda said a commission would soon be appointed to seek the views of Zambians on a new constitution which parliament would then have to approve. However, serving members of parliament are all members of Unip elected under the one-party system, so this proposal is unlikely to be accepted by the opposition.

The MMD is to meet this weekend to agree on its own draft constitution, which is likely to be radically different from President Kaunda's vision.

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for
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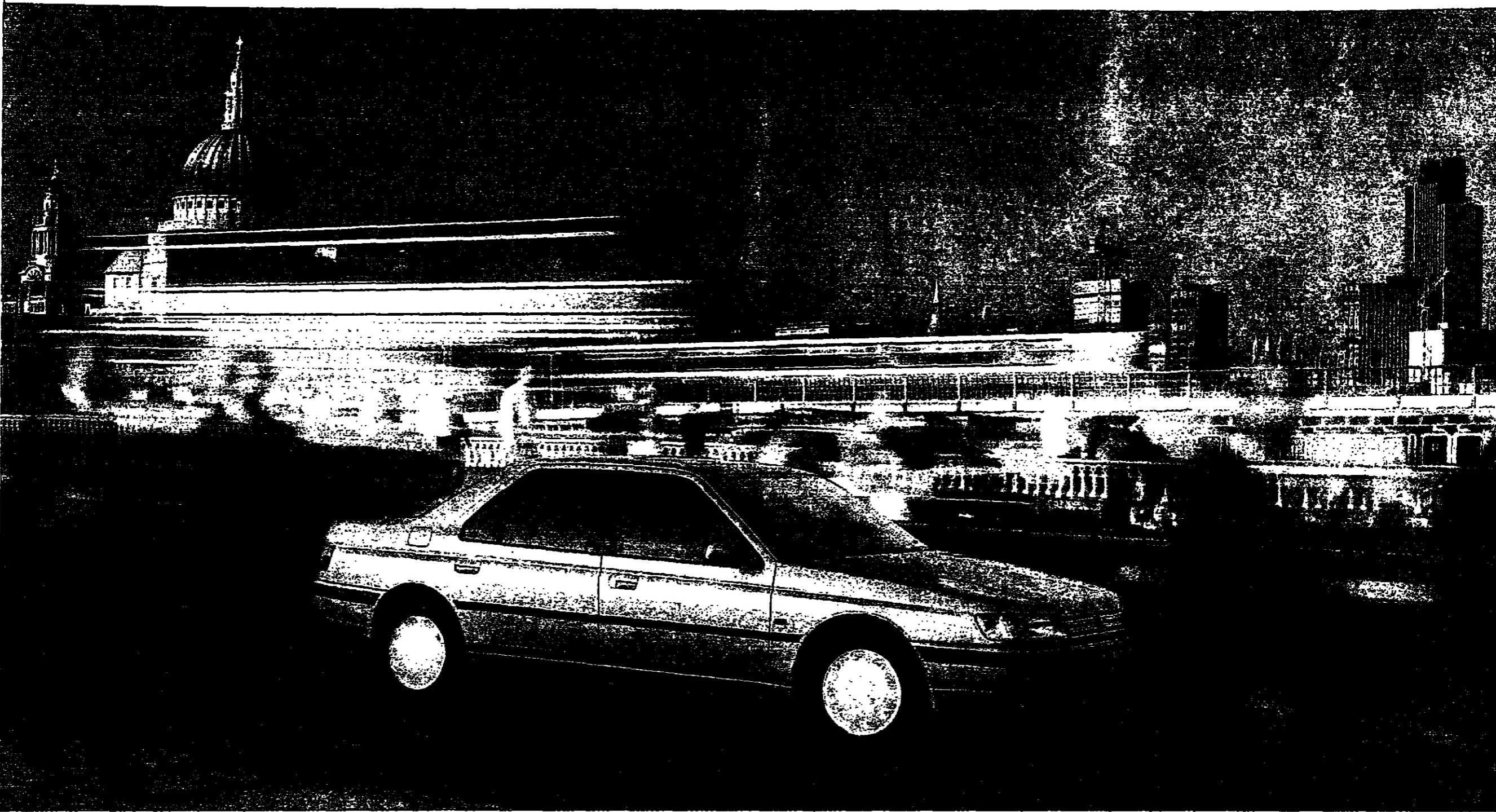
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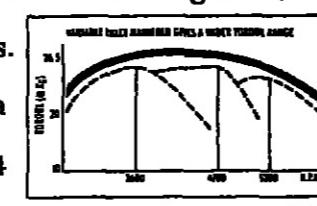


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UK NEWS

Loss of 1,000 jobs seen as blow to Welsh economy: 500 more go worldwide

Laura Ashley to close seven plants

By John Thornhill and Antony Moreton in Wales

LAURA ASHLEY, the clothing and home furnishings group, yesterday announced that it was to close seven factories with the loss of 1,000 jobs.

The company is also axing a further 500 jobs worldwide as part of an efficiency drive.

Sir Edward Ashley, chairman, who founded the business in the 1950s with his wife, the late Mrs Laura Ashley, said he deeply regretted the redundancy. But he added that the current high inflation rate in the UK coupled with the strong pound had made sourcing in the country "commercially unattractive".

After the closures, the proportion of garments that Laura Ashley buys in - primarily from the Far East and Hungary - will rise from 45 per cent to 85 per cent.

Many of the job losses will

fall in Wales, where Laura Ashley has had a long and close association. The factories earmarked for closure by March 1991 - unless a buyer can be found - are located in Llanidloes, Newtown, Dublin, Leeswood, Oswestry, and Shrewsbury.

Mr Andrew Higginson, finance director, said: "Laura Ashley has long been a paternalistic employer and that is always true in Wales, which is the homeland of the business. Mrs Laura Ashley came from Merthyr Tydfil and there has always been something special in the relationship between the company and Wales. But the closures were necessary if the 6,600 remaining employees were to have a future."

Laura Ashley has expanded fast in mid and North Wales during the past decade. Apart from the plants which have been hit by the closure programme, the company is also in Carno - which until recently was its corporate headquarters - Machynlleth, Caernarfon and Wrexham.

Some of these sites will benefit from yesterday's decision.

Caernarfon is to be built up and garment production will be resumed in Carno. But the economy of mid-Wales will be severely affected as Laura Ashley was the largest employer in the manufacturing sector.

The announcement of the closures prompted a fierce political reaction.

Mr Barry Jones, the shadow Welsh secretary, said the closure of the factories in Wales would be disastrous for their employees and the local economy.

"The job losses show the

total and utter failure of the Government's economic policies. As we have seen so often in the past few months... high interest rate policy is costing Welsh jobs and prosperity."

But City of London analysts suggested the company's financial health would be improved by this decision.

Mr Paul Smiddy, retail analyst at Kleinwort Benson, said:

"I think this move is necessary in the circumstances."

Last year, Laura Ashley reported a pre-tax loss of £4.7m, although its position was strengthened last month when Jusco, the Japanese retailing group, took a 15 per cent stake in the company. Mr Higginson stressed the decision to close the factories had been taken before Jusco bought a shareholding.

Writ issued in £50m leisure group tussle

By Maggie Urry

A WRIT has been issued in the tussle between Grand Metropolitan and Brent Walker, two leisure companies, over a disputed £50m, part of a wider argument over £160m.

In the writ GrandMet is claiming £50m from Brent Walker and William Hill Group. GrandMet also said that it believed Brent Walker's arguments over the £160m were "plainly wrong".

The legal action appears to put further pressure on the financially-stretched Brent Walker, which revealed yesterday that its net debts totalled £21.15m. Brent Walker said it did not consider the £25m payment was due.

Brent Walker shares, which have fallen heavily this year, dropped another 17% to 127p yesterday and stand at a third of their 1989 peak of 376p. At that price the group's market value is \$63.7m. GrandMet's shares rose 18p to 539p. News of the writ came as Brent Walker, headed by Mr George Walker, a one-time boxer and brother of the better known fighter Mr Billy Walker, announced half year profit figures showing a 63 per cent rise at the pre-tax level to £45.6m.

Regulators plan to fight fraud with spot-checks on firms

By David Waller

THE Financial Intermediaries, Managers and Brokers Regulatory Organisation (FIMBRA) is planning to take steps to increase detection of fraud among its 7,890 member firms, the regulatory body said in its annual review yesterday.

FIMBRA, responsible for regulating independent financial advisers and smaller investment firms, said that it intends to increase the number of visits to member firms made without notice.

The regulatory body is also working to identify "early warning" risk indicators and to introduce more independent checking of clients' records, particularly where suspicion has arisen about a firm authorised to handle client money.

FIMBRA acknowledges that the last year has been a "testing time". It was heavily criticised after the collapse of Dunsdale Securities earlier this year when it emerged that it had carried out an investigation at Dunsdale last summer and found nothing wrong.

"No system can be infallible," the report says. "No system can prevent all wrong-doing and a balance has to be

struck between protection of investors and the burden and costs which such protection imposes on business.

The prime responsibility for the successful conduct of a business and for the safety of funds entrusted to it is, and must remain, at the door of those charged with the direction and management of the member firm involved."

Since April 1988, FIMBRA has visited 3,783 members and compliance officers have spent 4,128 days on visits; since the Financial Services Act came into force in April 1988, 238 firms have had their authorisation revoked.

The number of FIMBRA members has fallen from a peak of 9,300 at the end of 1988, but the number of registered individuals within firms regulated by FIMBRA has hardly dropped at all (it was 23,000 at the end of August) and the proportion of business placed through independent financial advisers "remains steady".

FIMBRA's surplus of income over expenditure amounted to £571,000 for the year to the end of March, up from £324,000 the year before.

● Mr John Redwood, under-secretary for corporate affairs, said yesterday financial regulators should switch their attention from detailed rule making to compliance with the rules.

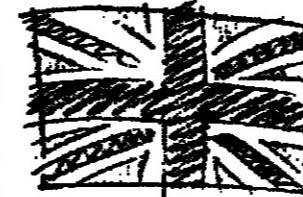
In a speech to a group of City compliance officers, he said: "Too much concentration on the details of rule making may start to remove from clients the wide choice and other benefits of an innovative and competitive industry."

"It may also encourage compliance with the letter rather than the spirit of the rules. Your role as compliance officers is crucial in preventing this narrow view".

Also, the regulators should focus more effort on tracking down wrong-doers, rather than spending their time looking at the "vast majority of reasonable practitioners trying to provide a good service."

He added: "The Government has established the Serious Fraud Office and has charged it with the role of city supercop. The regulatory bodies should be the policemen on the beat making sure that any tip off is followed up."

BRITAIN IN BRIEF



British Steel wins £6.5m tunnel deal

British Steel has beaten competition from several Continental European steel producers to win a £6.5m order to supply high-speed rails for the Channel tunnel.

The contract, which attracted bids from Usinor-Sacilor, the French group, Arbed of Luxembourg as well as West German producers, is for top quality, wear-resistant rails to be used in the tunnel and at the terminal site near Folkestone, Kent.

The 600ft lengths of rail will be the first to be made by a custom built long welded rail plant, which has been installed as a part of a £10m investment programme in the last few years at British Steel's track products plant at Workington in Cumbria. The specially conditioned tracks will be made from steel blooms supplied by the company's Teesside steel plants.

British Steel has already supplied 15,000 tonnes of rail equipment and 26,000 tonnes of sheet piling during the tunnel's construction.

Earnings rise by 9.8%

Average gross earnings in Britain rose by 9.8 per cent to £263.10 a week in the year to April, with strong wage rises in regions including Scotland and industries including construction, according to the Government's New Earnings Survey.

The survey - the annual study of wages across industries, regions and occupations - shows women's earnings rising 10.5 per cent against a rise of 9.7 per cent for men. But women's average earnings were £201.50 compared to £295.60 for men.

The rises in average pay compare with rises of 9.5 per cent for men and 10.8 per cent for women in the previous year. Changes in average earnings include bonus payments, overtime and other payments as well as basic rates.

Scottish plan for parliament

A Scottish parliament would have considerable powers to intervene in industry, including the possibility of taking companies into public ownership, according to a plan agreed by the Scottish Constitutional Convention.

The convention, which comprises Labour and Liberal Democrats but is boycotted by the Conservatives and the Scottish National party, ended 18 months of deliberations at a meeting in Edinburgh yesterday.

The proposed parliament would have greater power than the assembly devised by the Labour government in the 1970s, which failed to win enough support at a referendum in 1979.

The parliament would be directly elected by proportional representation, but the precise electoral system has not been agreed. There would also be provisions intended to ensure equal representation of men and women.

Industry urged to help health

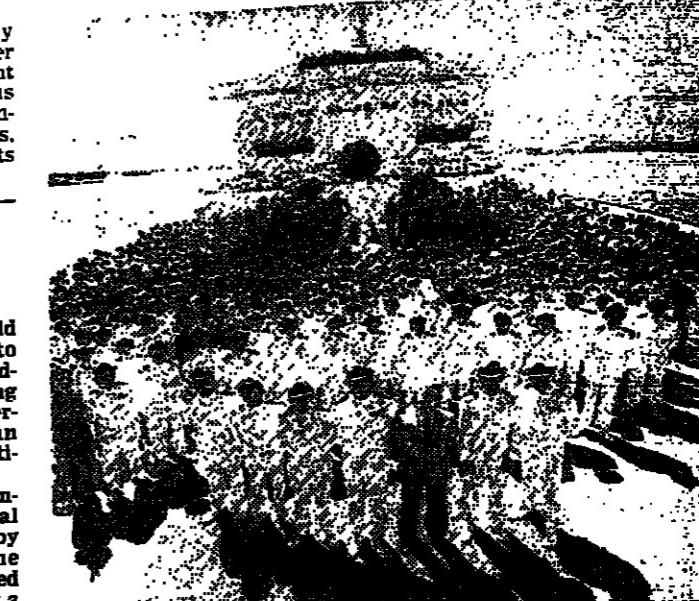
Industry is to be asked to donate £5m to fund crack medical teams who specialise in fitting heart-assisting devices.

Mr Derreck Wheeldon, research fellow in heart transplant medicine at Papworth Hospital, Cambridgeshire, told the Mechanical Circulatory Support conference in London that some financial help had already been offered.

He endorsed the need for the teams because "we can't work out a better way of introducing this technology to this country".

Package for environment

A £20m package to help companies develop new technology to improve the environment and adopt environmentally friendly production methods was announced by Mr Peter



The QE2: at the centre of the union payment allegations

Union denies Cunard no-strike deal

THE RMT transport union denied having received money from Cunard, the shipping company which operates the QE2 cruise ship, as part of a proposed deal under which the union would be paid £20,000 quarterly if its members did not take industrial action.

The proposal for the RMT to receive £20,000 annually if members worked normally on three Cunard ships including the QE2 liner appeared in a draft agreement produced during extended talks between the two sides. The RMT said it was still negotiating a recognition agreement covering workers on the Cunard ships. It already negotiates pay and conditions for deckhands and ratings on the QE2. The talks between Cunard and the RMT, started last year over catering workers on the QE2.

charge.

council. The soldiers had ignored demands for payment claiming that they did not use the local authority services.

The court order means the council can now proceed with further enforcement strategies which include the arresting of wages and distress warrants.

The council said after the hearing: "No decision has yet been made on our next move."

The court ruling was greeted with dismay by a number of soldiers in court. They claimed the tax was "unjust" and that they were unable to pay.

Poultry move

O'Kane Poultry, the Northern Ireland food processing company, announced a £4.2m expansion backed by the province's industrial development board which will provide the company with one of Europe's most modern poultry processing plants.

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Born beneath the European sky, AEROSPACE, is part of a family as are Great Britain, Germany, Spain, and Italy. We all share the same sky and the same passion, which is to see our joint projects take to the air. Ideas are born and are exchanged between one partner and another - equals speaking to equals - talking the same language: that of aerodynamics and space technology.

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Shifting sands present seaside with funding riddle

Christopher Price examines the mini-boom being enjoyed by English resorts, but sees stormy times ahead

THE SUMMER of discontent in the UK package holiday industry, which earlier this month claimed its largest victim in Pegasus, has probably brought smiles to the faces of at least one sector of the tourism industry. Business at English seaside resorts has never been so good.

The number of Britons opting to take their annual holiday at home has risen for the second year running, bucking the trend of the 1980s.

Sited on a 12-mile stretch of south-west England, Torbay, the self-styled English Riviera - has mirrored the mixed fortunes of English seaside resorts in recent years.

The negative factors aiding the resort's renaissance include high interest rates, the introduction of the controversial community charge and the poor state of the economy, which have all contributed to belt-tightening by British holidaymakers.

Add to this the decline in low-cost charter flights to traditional holiday destinations in Spain and Greece, plus publicity over flight delays and the result has been the pleasing sight of "No Vacancies" signs throughout the summer.

On a more positive note, heavy investment - in which Torbay has been conspicuous - amounting to £2bn in the UK tourist industry last year.

has upgraded facilities and tempted many holidaymakers to return. A second consecutive summer of hot weather has been an undoubted bonus.

Making sure the outlook remains sunny and continuing to please the fickle British holiday maker is a problem now vexing policy makers. Over the past four years the Torbay district council has invested money in several schemes, spurred on by "Torbay 2000", the resort's development plan,

and has been successful in attracting private funds.

Two-thirds of employment in Torbay is linked directly or indirectly with tourism, which brings in revenue of £200m annually.

"Tourism is the lifeblood of this bay," says local tourist director, Mr Tim Whitehead. "If tourism fails, the bay crumbles. You have to interfere with market forces in an industry which is your life blood. It's about striking the right balance."

Private and public investment in two new marinas, harbourside restaurants, restaurants, shopping malls and a new conference complex have added to the bay's scope for entertaining visitors.

Money has been spent maintaining the bay's reputation for clean beaches.

Investment appears to have worked. The number of visitor nights has stabilised at around 10m - an increase of 1.5m over

the low point of the early 1980s.

But the resort's policy of development has not been without criticism. The controversial shopping mall stands only two-thirds full, while a £2m development of Brixton marina has been halted until the retail climate improves.

The temperature has been raised by April's introduction of the community charge to pay for local services. The local Conservative Party is keen to remove the burden from taxpayers and has embarked on an ambitious plan to privatise the resort's tourism service.

The council's privatisation aims have won it few friends in the business community. "Torbay Council is Against Tourism," ran the banner headline in a full page advert in the local paper in July, placed by representatives of the business community protesting against plans to privatise the resort's brochure.

"A lot of hoteliers are very close to bankruptcy," said Mr Terry Page, the chairman of the Torbay Hoteliers Association. Privatisation, he believes, can only worsen an already painful situation, the mini-tourist boom notwithstanding.

Voters have shown some support for privatisation plans. The tourist board receives £1m a year in public funding and privatisation would equate to

an annual £11 reduction in every charge payer's bill.

An even more popular target is the English Riviera Centre, a £15m conference centre built by the council two years ago which costs a further £800,000 a year to fund.

"There has never been any intention of walking away from tourism," says the leader of the Torbay Tories, Mr Tony Key. "But we believe in making the industry slicker and more streamlined so that we can reduce the public subsidy."

Under the Conservative plan, the Torbay Tourist Board would be turned into a private company with, according to Mr Keys, "long-term safeguards" to protect against failure. Responsibility for promoting the resort would be handled by the new company, as would arranging accommodation, conference organisation and the harbour lights.

"Of the thousands of guest houses and hotels in Torbay, just 640 advertised in last year's brochure," says Mr Keys. "The scope for the tourist industry to finance itself is enormous."

"Torbay has become the seaside resort being watched by all the others - and for the wrong reasons," commented one local official. "We are seen as a testing ground for other towns to follow, or not, depending on the outcome."

Safety changes may reduce viability of North Sea oil fields

By David Thomas, Resources Editor

SAFETY modifications required after the Piper Alpha oil rig disaster could cut the number of new economically viable fields in the North Sea by 10 per cent. John Brown, a leading offshore contractor, said yesterday.

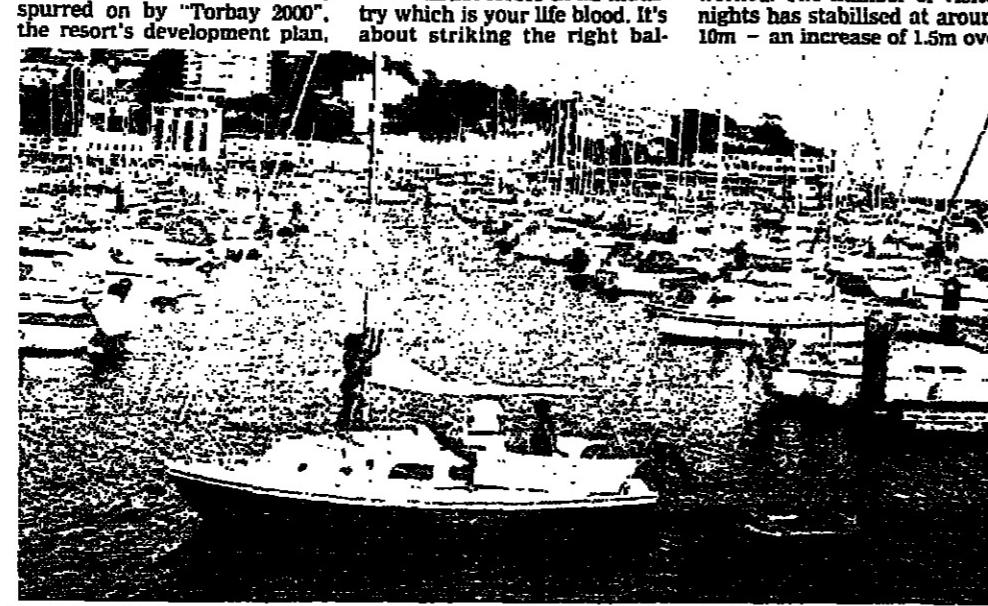
He argued, however, that it would be sufficient to cut by 10 per cent the number of new fields which would be economically viable over the next decade.

He added that his estimates excluded indirect costs such as those arising from extra design work.

Separately, Bowring, the insurance broker, told the conference that the provisional loss to the insurance industry of the Piper Alpha disaster was \$1.47bn.

Mr Thomas Redmond, executive director of Bowring's marine and energy arm, stressed that the Piper Alpha disaster was one of several very large recent claims on the insurance industry, including that arising from the Exxon Valdez oil spill in Prince William Sound, Alaska.

"The net result must be that the insurance market will harden and premiums will soar," Mr Redmond warned.



Torquay Marina: the resort's ship has come in, for the time being

General Dynamics and Vickers vie for orders in the desert

By David White, Defence Correspondent

SINCE the Christmas before last, Vickers has been counting down to this weekend - the government's deadline for the company to complete work on its Challenger 2 battle tank. What the company did not know was that the scene for testing British tanks against their US rivals would shift to the desert of Saudi Arabia.

Vickers has reached the last of three "milestones" in a 21-month "demonstration phase" for Challenger 2, ending on September 30. The nine prototypes it contracted to build are already on trial. But a more real trial is about to begin as two regiments of Challenger 2 tanks, the previous model, start being shipped to the Gulf.

When they arrive in the second half of October, they be ranged alongside US M1A1 Abrams tanks. The next model, the M1A2, is contending to oust Vickers from the UK market. Along with the UK's 7th Armoured Brigade will go a 10-man team from Vickers, sent at the company's own expense. Deployment in Saudi Arabia, even if no shot is fired, will be a crucial test of reliability. The Challenger's suspect reputation within the British Army hangs over the prospects for Challenger 2, although the manufacturers say the Army could have enjoyed a higher availability rate through better maintenance and spares supply. Its US rival also comes with at least one potential weakness, its voracity for fuel.

Vickers and the US manufacturer General Dynamics are competing for Gulf custom as well as the UK order. The Saudi desert is becoming a showwindow for arms companies desperate to exploit markets that - unlike those of Nato - are growing.

UK requirements have shrunk with plans to reduce forces in Germany. The British contract will not be for the originally expected 600 tanks, worth more than \$1bn, but possibly for about 200, with an option for perhaps 150 more.

General Dynamics has proposed UK participation in the new Abrams. So has Krauss-Maffei of West Germany for its Leopard 2, the other main contestant. France's Giat Industries is also entering its new automatic-loading Leclerc tank for the competition, but that is generally considered too risky an option.

The basic Abrams and Chal-

lenger were both inherited by their current manufacturers: the former when General Dynamics took over Chrysler's tank division in 1982, the latter when Royal Ordnance's Leeds plant passed to Vickers in 1986.

The £90m contract Vickers

won in 1989 to build the Challenger 2 prototypes, featuring a new turret and gun, was a political compromise. Sir Peter Levene, the Ministry of Defence's procurement chief, backed the Abrams. On the other hand, Mr Tom King, the defence secretary, appointed since the interim deal, is considered more supportive of the tradition of the British tank.

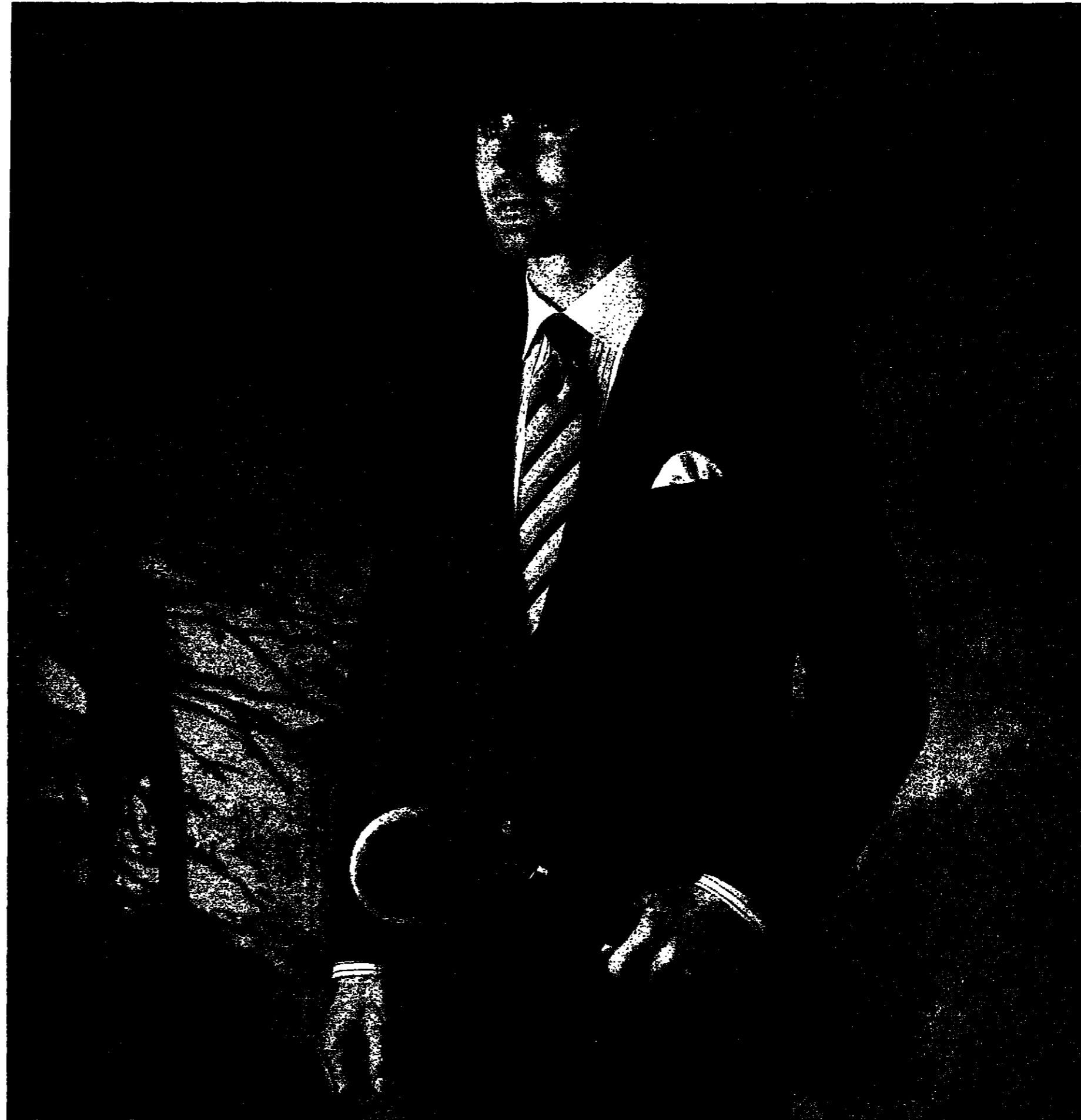
Vickers is up against a good deal of Army prejudice. Britain, which pioneered tank warfare, is not reckoned to have made a first-rate tank since the post-war Centurion. The US contender is slightly lighter than its British rival and faster. Its Textron Lycoming gas turbine engine can use almost any fuel but consumes a lot of it; modifications are promised. The Challenger relies on a Perkins diesel, plus an auxiliary power unit. Both new tanks have the same Canadian computer controlling the main gun. The Abrams gun is a German model and smooth-bore, the Challenger's a new Royal Ordnance gun, rifle-bore like its predecessors.

Royal Ordnance, part of British Aerospace, has hedged its bets, however. It would collaborate on the turret of a British Army Abrams tank if General Dynamics won, and has a standby agreement to co-operate with Rheinmetall of West Germany, which designed the gun used on both the Abrams and the Leopard and worked with Giat on the Leclerc gun.

General Dynamics until recently needed a UK order to keep tank production going. But Saudi purchases - 315 Abrams tanks secured and more in prospect - have relieved the pressure.

Vickers is also looking for a possible Saudi market as well as the United Arab Emirates, Oman, and in the longer term Iran - where the first Challenger, then known as the Shir 2, was destined before both the Shah and the order were toppled.

• The company yesterday announced a £150m order including export-model tanks from an undisclosed country.



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CHASE

September 28, 1990

MANAGEMENT

Management abstracts

CEO incentives – it's not how much you pay, but how. M.C. Jensen and K.J. Murphy in *Harvard Business Review* (US), May/June 90 (10 pages).

Presents findings from an analysis of CEO compensation which suggest that excessive reward salaries and bonuses are not being paid – despite what everyone thinks – and that, overall, compensation is getting worse. Sees compensation policy as important in determining executive behaviour and quality of executive attracted; believes, therefore, that compensation policies need to be overhauled to reward or penalise good/bad performance.

Economics of quality. D.N. Meier in *The International Journal of Quality & Reliability Management* (UK), Vol 7 No 3 (9 pages).

Seeks to define cost of quality in terms of non-conformance, points to inadequacies of cost accounting methods in today's manufacturing environment and notes the general lack of understanding of the economics of quality with regard, specifically, to prevention costs. Provides a cost/benefit/problem classification showing where control of the problem lies, intensity of labour/capital, problem type and solution, prevention costs, and cost/benefit ratio; details capital-intensive projects of process-related industries.

Contemporary marketing behaviour and distribution system in Japan. K.Suzuki in *Kansai University Review of Economics and Business (Japan)*, Sep 89 (26 pages).

Profiles the general Japanese marketing and distribution system by reference to, in the first instance, consumer life and marketing in the formation of a distribution information network and then to differential advantage and marketing strategies (illustrating a model of new development of market-copying and creating strategy); moves on to consider product policy, reorganisation of the distribution channel, and price and promotion policy. Looks at technological issues: point-of-sale systems and value networks in the distribution information network.

This abstract is condensed from the abstracting journals published by Author Services. Further copies of the original journal articles may be obtained at a cost of £3 each including VAT and p+p: cash with order from Author & Teller, Lane, Bradford, West Yorkshire BD4 3BY.

Foreign investment

Drive for local credibility

Jimmy Burns on the French Montupet car components group's N Ireland strategy

In their office on the fringe of Republican West Belfast, Georges Semninger and Jean Jacques Pezet, managing director and external relations manager respectively of Montupet (UK), perform an impressive double act.

Semninger is a recent arrival to the area. At 37, he has youthful good looks, a penchant for fashionable clothes, and a relaxed air. Pezet, who has been preparing the ground for over two years, looks as if he may have acted in one of those popular French cop movies: gruff-spoken and built like a boxer, if somewhat past his prime, he seems to have little time to waste.

Together they personify the climate of change and innovation mixed with determination to succeed in the longer term which foreign investors are expected to bring to the industrial landscape of Northern Ireland.

It is clearly going to take more than just image to breach the credibility gap, however. Montupet has taken over the Dunmurry site formerly occupied by De Lorean Motor Cars, the American sports car company owned by the flamboyant American executive John De Lorean, which made gull-winged luxury sports cars.

De Lorean's collapse in 1982 with a net loss of more than £250m of taxpayers' money was the most spectacular failure in the British government's campaign to attract overseas investment into Northern Ireland; and memories of the debacle are still fresh in the minds of the local community.

As a car components manufacturer, moreover, Montupet is entering a decade of intense global competition and rivalry. There seems little doubt that the 1990s will severely test the industry's ability to adapt and that it is facing the challenge of sweeping adjustment and shrinking margins.

It was in December 1988 that Montupet presented Northern Ireland with potentially one of the most significant boosts to the local economy in recent

years. The £90m high-tech investment announced by the French company was the biggest single project secured by the Industrial Development Board, and the biggest single initial investment by any overseas company in Northern Ireland.

Manufacture of aluminium wheel rims began in April and engine cylinder heads were being cast a month later. Through IDB grants, the taxpayer is already paying at least £37.6m towards the project.

Montupet's parent company has plants in France, Canada and Spain. Before deciding on Northern Ireland the French components manufacturer had considered France, Portugal, and the Republic of Ireland, for additional sites. Semninger denies that generous government subsidy was the main reason behind the company's decision finally to opt for one of the potentially more volatile areas of Belfast.

Many of the inhabitants of the sprawling estates set in the midst of a stark wasteland have resigned themselves to a familiar pattern of urban violence and high unemployment. The plant was the victim of isolated incidents of vandalism in the early days of its existence, and is today heavily protected by private security.

However, both Semninger and Pezet describe social life in Northern Ireland as "pleasant" and consider Northern Ireland's political problems as "far too complex even to be understood".

One of the main reasons for locating in Northern Ireland was the "availability" of a suitable factory site capable of being quickly adapted to Montupet's production processes.

The region's unresolved political problems have not dented the availability of a large skilled workforce.

Montupet's state-of-the-art aluminium cylinder heads are intended primarily for Ford Motor company's new engine plant at Bridgend in South Wales, for use in the new generation Zetta engine. The alu-



Georges Semninger (left) and Jean Jacques Pezet

minum wheels are exported to Italy, France, and West Germany to supply companies such as Peugeot and Citroën.

In the past, government largesse in the giving of grants was identified as one of the main contributors to lax management attitudes and poor investment strategies in Northern Ireland.

A bold initiative was the deliberate recruitment of people locally, even though this has created a greater need for training; 80 per cent of the workforce lives close by, with Catholics proportionately balanced with Protestants.

Nevertheless, the company has since April fallen behind its forecast employment levels.

It forecasted it had 92 workers on its books, compared with the figure of 129 set when it announced its investment.

Semninger blames the gap on the "lateness" of some purchasing orders, which would appear to reflect a slower than expected climb in production at Bridgend. But he plays down the impact of Ford's announcement two months before Montupet decided on Belfast – that it was switching part of its overall investment intended for Bridgend to Cologne in West Germany.

In the longer term, Semninger is laying his hopes on what he sees as the growing attractiveness of aluminium to an industry increasingly vulnerable to fluctuating fuel costs.

Nevertheless, even Semninger's comments contained an element of caution against the background of last year's record downturn in the international car and truck market.

The government, he noted, had learned from the De Lorean experience and was aware that in spite of the social pressures to reduce unemployment, job creation had to be tied to sound commercial criteria if it was to prove viable in the longer term.

Expansion strategies

The odds-on approach

Guy de Jonquieres on a study suggesting that cross-border acquisitions have a good chance of being successful long-term

tal European companies would be more likely to emphasise longer-term results, such as gains in market share. McKinsey found that transfers could be achieved by moving a few managers from the acquiring company into important positions in their new acquisitions.

"Patch together" systems, emphasising those which are essential to operations. Proposals to rush into heavy investments in the acquired company, particularly on information technology systems, should be resisted. Gradual changes allowed acquirers to incorporate valuable lessons about operating in a new market.

■ Experience counts. McKinsey found successful cross-border acquirers made nearly twice as many purchases as unsuccessful ones, often pursuing a phased programme of foreign acquisitions. That made it easier to learn practical lessons which could be applied to subsequent deals.

McKinsey's golden rules are, inevitably, easier to follow in some countries than in others

■ McKinsey management consultants suggest companies may be learning from past mistakes. It finds that cross-border mergers completed in the 1980s have not only had a surprisingly high success rate, but that they stand a much better chance of working than purely domestic ones.

Analyzing 28 cross-border acquisitions, programmes involving 319 separate deals between 1981 and 1987 by companies based in the US, Japan, and Europe, McKinsey judged more than half to be successful. That compares with only a quarter of a sample of domestic US deals surveyed several years ago.

Definitions of success are inevitably subjective. The research, to be published in the forthcoming McKinsey Quarterly*, relies largely on financial yardsticks: post-acquisition returns on equity and assets, and whether they exceeded acquirers' cost of capital.

As McKinsey admits, these are distinctly Anglo-Saxon criteria. Japanese and continental

buyers were interested in acquiring companies only for their technology or skills. In several cases, buyers had boosted the performance of companies with a weak market position by improving their productivity.

■ Do not try to get everything right immediately. Successful acquirers concentrated initially on extending to their acquisitions the particular strengths which gave them sustainable competitive advantage.

They also focused first on areas where worldwide strengths, such as scale and international co-operation, could yield benefits, leaving local functions until later.

■ Transfer skills – defined as established business systems such as product management and distribution methods – to the acquired company. In 11 of the 14 successful acquisition programmes such transfers

were made on a large scale – but hardly at all in the failed deals.

McKinsey found that transfers could be achieved by moving a few managers from the acquiring company into important positions in their new acquisitions.

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McKinsey's golden rules are, inevitably, easier to follow in some countries than in others. Identifying a target – and actually bidding for it – is much simpler in Britain and the US, which require comprehensive financial disclosure, than in countries such as West Germany, where even publicly quoted companies are obliged to divulge only scant information.

It is also true that the principles apply equally strongly to purely domestic mergers and acquisitions. The interesting question is why they appear to be respected more often by companies when they go abroad than when they acquire at home.

McKinsey offers no explanation. But the most likely seems to be that awareness by cross-border acquirers that they are venturing into risky and unfamiliar territory gives them a powerful incentive to tread with special care and limit the margin for error to a minimum.

* Continental Mergers are Different: Strategy and Policy for 1992. Centre for Business Strategy, London Business School.

** McKinsey Quarterly No. 3 1990.

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Du Pont has subjected NOMEX III to numerous tests which confirm its exceptional protective properties. A special manikin developed by Du Pont, known as the "Thermo-man", is one of these. It is 1.85 metres tall and has 122 sensors distributed over its entire surface to register temperature, quantifying pain thresholds and the critical point when burns first occur. The results have provided invaluable information for the development of safer protective clothing.



NOMEX III can be developed to provide the degree of protection required for different risk situations. And with a special advantage: material made from this patented fibre blend is as much as 40% lighter than flame-retardant cotton for the same protective performance. In addition, NOMEX III is resistant to most chemicals and does not melt.

What's more, a protective garment made from NOMEX III is a good investment for another reason - its protective properties are permanent, even after

long periods of wear and repeated washing. It will last about six times as long as a garment of flame-retardant cotton. This is why public authorities and organisations are relying increasingly on clothing made from NOMEX III. In the U.K. the majority of professional firemen are equipped with NOMEX III. So are an increasing number in Germany. In Italy, all 25,000 members of the national fire service are equipped with protective garments made from NOMEX III.

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KEVLAR makes many contributions to the increased safety of motor racing. For example, it is used to reinforce helmets, car body components and tyres.

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TECHNOLOGY

The signal reaches out

Bernard Simon describes how diversification has paid off for a Canadian cable TV company

Senior executives at Canadian Satellite Communications (Cancom) complain only half in jest that they were never informed by Sky Television and British Satellite Broadcasting before the two British satellite networks came on the air.

Sheelagh Whittaker, Cancom chief executive, says that the one word of advice she would have given Sky owner Rupert Murdoch was: "Don't make your own signal." Cancom has its hands full supplying other people's radio and TV signals to nearly 2.6m households across Canada, from the tiniest fishing villages of Newfoundland and Eskimo settlements above the Arctic Circle, to urban homes in urban areas.

The publicly listed company based in suburban Toronto claims to be first in the world to have scrambled and transmitted broadcast signals via satellite. It has subsequently made its name as a pioneer in bringing cable television at affordable rates to remote communities with as few as 75 households.

From this base, it has diversified into a wide range of other satellite-based services, including direct-to-home TV signals and business data communications. Earlier this year, Cancom became a licensee for a mobile communications service developed by Qualcomm of San Diego which allows two-way conversation between truck drivers and dispatchers anywhere in North America.

Unlike Sky or BSB, which produce their own programmes, Cancom offers its customers a package of eight US and Canadian TV stations beamed from leased transponders on Anik D, a Telesat Canada satellite. Four of the stations are Canadian and the others are US network affiliates, based in Detroit. Except for its fledgling direct-to-home service, Cancom's customers are not individual subscribers. They consist of 1,933 cable companies which buy signals the right in its contracts to audit operators at random.

A company spawned by Cancom four years ago to specialise in marketing cable-TV to remote communities has significantly brought down the cost of installing cable-TV systems by standardising reception equipment and encouraging communities to pool their resources.

To reduce manufacturing costs, the company, CI CableSystems, has given all its business for reception equipment to cable company cus-

tomers. The decoders are produced at Oka to tailor the eight-channel package to individual cable operators' needs.

In Winnipeg, for instance, a cable company takes only two US networks from Cancom. The rest of its service is available from microwave signals. "Encoding and decoding is also our cash register," Whittaker says. With its rates set according to a cable company's subscriber base, Cancom reserves the right in its contracts to audit operators at random.

A company spawned by Cancom four years ago to specialise in marketing cable-TV to remote communities has significantly brought down the cost of installing cable-TV systems by standardising reception equipment and encouraging communities to pool their resources.

Despite annual increases in its satellite leasing costs, Cancom has never put up its rates in nine years of service. The company has been able to hold the lid on rates partly by the technological advances in its equipment, and partly by cross-subsidisation of its service anywhere is making money."

It was designed to conform with BS 3621. But because its production facility did not originally meet another standard, it is only now coming close to getting approval to carry the BSI kitemark, according to Frank Post, marketing manager.

Chubb has also upgraded the mortice lock, introducing a rugged seven-lever model in addition to its standard five-lever version, which increases the usable key variations from 1,000 to 6,000. Ingersoll, another Yale and Valor subsidiary, also has a rim lock which conforms to BS 3621.

Of Yale's BS1-certified rim lock, Scott says: "Properly fitted on the front door, this could provide the security you would get with a five-lever mortice lock and a five-pin night-latch." He has yet to convince Samson, however, who admits he would always use two locks on external doors.

Its Guardian 4L67 rim lock, which has a 10-disc Avia mechanism - containing no springs - allows 50,000 key variations

(where the bolt lodges) giving resistance to leverage.

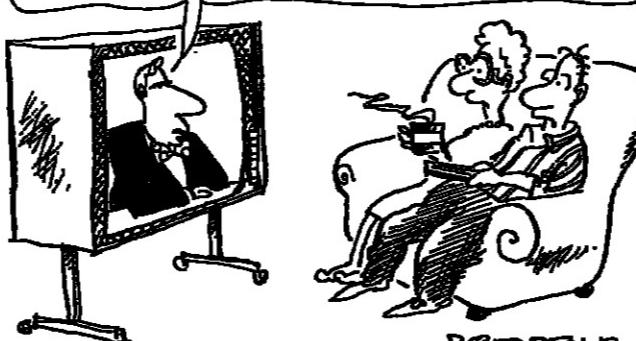
The casing uses heavy gauge steel, and a hardened steel cap makes the cylinder drill-resistant. Because the cylinder contains six tumblers rather than five, it is harder to pick.

The lock automatically dead bolts when the door closes, making it resistant to credit cards or similar thin objects and a hardened steel shank in the bolt is intended to protect against saws. Like mortice locks, it is lockable by key from the inside.

Racal Chubb Products, the Racal Electronics subsidiary which is Yale's leading competitor, has also been adding features to its locks.

The lock itself is attached to the door on two planes, at right angles. The strike, which is fitted to the door jamb, extends several inches above and below the striking plate

WE INTERRUPT THIS BROADCAST TO SAY GOODBYE TO MOLLY AND FRANK OF OTTAWA, WHO ARE THREE MONTHS BEHIND WITH THEIR CABLE SUBSCRIPTIONS



ROB REALE

remote-community services and its other satellite-based businesses.

Whittaker estimates the untapped market for satellite-based cable TV in Canada is about 100,000 households. Another 900,000 isolated households, such as farms, are reachable only through backyard satellite dishes.

Cancom currently has only about 8,700 direct-to-home subscribers. Whittaker doubts that this service would be economically viable without being able to charge all its satellite costs to the cable-TV business. "It takes so many backyard signals to cover operating costs," she says. "No free-standing, direct broadcasting satellite service anywhere is making money."

Food stays cool as a cucumber

STRAWBERRIES, melons and cherries are the sort of delicacies the modern gourmet has come to enjoy even in the middle of winter. But transporting the fruits quickly enough to preserve their freshness means that they have to travel by air - which makes them expensive.

The answer could be a cooling technique developed by the Japanese shipping line. It relies on sophisticated computerised controls to keep the food chilled at a very specific temperature - between 0 deg C and the freezing point of the food. As a result the temperature in the container varies from food to food - strawberries, for example, are kept in the NYK system at -0.5 deg C.

NYK says the process does not destroy the cell structure of the food - be it fruit or meat - as freezing does.

Japanese consumers are already benefiting from Fine-Tuned Cooling. Strawberries from the US and soft cheeses from France have been successfully transported.

An artificial protein blossoms

A NEW growth-promoting protein developed in Australia has been released on the international market, according to AP.

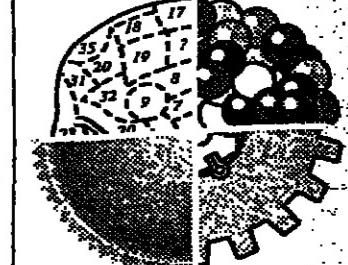
John Stocker, chief executive of the Commonwealth Scientific and Industrial Research Organisation (CSIRO), announced the release of the insulin-like Growth Factor (IGF) protein at the Ninth Australian Biotechnology Conference.

IGF proteins, similar in structure to insulin, are produced by the liver and other tissues to promote cell growth. Scientists from the CSIRO and the University of Adelaide have carried out a six-year project to refine and genetically alter particular types of IGF to increase their promotion of cell growth.

The new IGFs would be used by biotechnology and pharmaceutical companies worldwide for artificially growing living cells for drug production and experiments. But the long-term potential of IGF is larger because they also have medical and veterinary applications.

The most lucrative long-term market lies in treating patients suffering from tissue loss following burns.

Clay Harris



WORTH WATCHING

by Della Bradshaw

operators, the electronic widgets which sit on the fibre communications line and boost the light signal.

NEC's claim is to be the first 10 gigabit per second optical regenerator - the equivalent of 40,000 pages of newspaper text. This will give a 400 per cent increase in transmission capacity over today's 2.4 gbit/s systems.

Until now the transmission of such large amounts of data down a fibre has been restricted because as the volume of transmission data increases the more difficult the perfect regeneration of the signal becomes. The NEC breakthrough is a device called a countdown timing extraction circuit, which makes possible the almost perfect regeneration of the huge amount of data.

Deflating those spare tires

THE answer to that bulging waistline could be a Finnish-developed fat substitute which is very low in calories.

The new food ingredient, developed by Alito, of Helsinki, is a derivative of cellulose, which does not break down in the human body and so produces few calories.

The CMC (enzymatically hydrolysed carboxymethyl cellulose) comes in a powder form but has fat-like qualities when used in cakes or cereals. Alito says CMC could be used in sweet or savoury foods, such as snacks, icings and cereals or it can be used for batters in fried goods.

The largest potential for CMC is in the growing market for low-fat spreads.

Advertiser NYK Liner Japan, 03 284 6374, CSIRO, Australia, 02 263 6111; Roger Tomlin, UK, 0727 260005; NEC, Japan, 03 454 1111; Alito, Finland, 0 29221. HDX, UK, 0209 264695.

The key to a secure lock

Innovation in security products is usually associated with electronic devices such as key-cards. Lock manufacturers, however, are demonstrating that there is still room for improvement in the oldest mechanical technology.

As a result, the number of possible key variations from one of the most common locks has been multiplied from 200,000 to more than 1m, although in practice lock makers probably still will not use more than 20,000 variations.

Most houses in Britain rely on the cylinder rim lock or night-latch, often in combination with a mortice lock, for securing external doors. Each uses technology which has been used for many years, meaning that burglars have had plenty of time to perfect the art of picking them. Mechanical wear, moreover, means that some older night-latches become useful for little more than keeping a door closed against the wind.

David Scott, managing director of Yale Security, a subsidiary of Yale and Valor, admits: "The pin tumbler mechanism was invented by the ancient Egyptians, a fact we keep fairly quiet." In its current form, the pin tumbler mechanism was invented by Linus Yale in the mid-1800s.

Its popularity derives from ease of fitting and use, rather than sturdiness. "The night-latch has never been accepted as a very high security device," acknowledges Jeoff Samson, Yale and Valor's chief executive.

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that a lock must withstand 3,030lbs of pressure. Only mortice locks, which are fitted within a door, rather than attached to it, pass the test.

In June 1989, Yale decided to develop a conforming night-latch at its factory in Wilmot Hall, Britain's traditional lock-making centre in the West Midlands. Within a year, the lock had been certified by the British Standards Institution.

Yale's new rim lock differs in several ways from its predecessor, which will continue to be manufactured and offered at prices starting at less than a third of the £50-plus it charges for the premium product.

The lock itself is attached to the door on two planes, at right angles. The strike, which is fitted to the door jamb, extends several inches above and below the striking plate

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AMERICAN BRANDS, INC. U.S. \$200,000,000 5% Convertible Debentures Due 2003

In accordance with Section 15(j) of the Fiscal Agency Agreement between American Brands, Inc. (the "Company") and Morgan Guaranty Trust Company of New York, Fiscal Agent and Conversion Agent, the Company hereby gives notice that the Board of Directors of the Company has declared a two-for-one split of its Common Stock, par value \$3.125 ("Common Stock"), in the form of a stock dividend of one share of Common Stock for each issued share of Common Stock for issue of Common Stock for each issued share of Common Stock (including each treasury share), payable to holders of record of Common Stock on the close of business on October 9, 1990.

AMERICAN BRANDS, INC.
September 28, 1990

AMERICAN BRANDS, INC. U.S. \$200,000,000 5% Convertible Debentures Due 2005

In accordance with Section 15(j) of the Fiscal Agency Agreement between American Brands, Inc. (the "Company") and Citibank N.A., Fiscal Agent and Conversion Agent, the Company hereby gives notice that the Board of Directors of the Company has declared a two-for-one split of its common Stock, par value \$3.125 ("Common Stock"), in the form of a stock dividend of one share of Common Stock for each issued share of Common Stock (including each treasury share), payable to holders of record of Common Stock on the close of business on October 9, 1990.

AMERICAN BRANDS, INC.
September 28, 1990

AMERICAN BRANDS, INC. U.S. \$200,000,000 7% Convertible Debentures Due 2002

In accordance with Section 14(f) of the Fiscal Agency Agreement between American Brands, Inc. (the "Company") and Morgan Guaranty Trust Company of New York, Fiscal Agent and Conversion Agent, the Company hereby gives notice that the Board of Directors of the Company has declared a two-for-one split of its Common Stock, par value \$3.125 ("Common Stock"), in the form of a stock dividend of one share of Common Stock for each issued share of Common Stock (including each treasury share), payable to holders of record of Common Stock on the close of business on October 9, 1990.

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER



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ARTS



THEATRE

London

Jeffrey Bernard is Unwell (Apollo). James Bolam is the alcoholic journalist who embodies a Falstaffian, nay-saying life force while commanding public respectability. Keith Waterhouse has stitched a fine play, the season's highlight, from Bernard's own writing. Ned Sherrin directs. (437 3683).

Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber opera, derived from David Garnett's 1985 novella. (639 5972).

Burn This (Lyric). Blistering performances from John Malkovich and Juliet Stevenson in *Lanford Wilson's* play about the mismatch of opposites. (437 3686).

Sister (Barbican). Anthony Sher as Peter Brook's darkly Jacobean tragedy that reflects a darkly comic view of Britain since the Second World War. (639 5891).

Shadowlands (Queen's). Weepie about the love affair between crusty Oxford writer C.S. Lewis and his cultured American wife, Joy Davidsong, who pushes Nigel Hawthorne and Jane Alexander into the awards stakes. William Nicholson's play is irresistibly emotional. Elijah Moshinsky's direction is superb. (734 1165/438 3849).

Absurd Person Singular (White hall). Revival of early Ayckbourn comedy, directed by the master himself, about three couples at Christmas in three kitchens over the years. Starring Bill Bryden, Richard Kaine and Lavinia Bertram on fine form in a production which confirms Ayckbourn's early bleakness (071 867 1119).

Man of the Moment (Globe). Nigel Planer and Gareth Hunt in another Alan Ayckbourn play, this time about media manipulation (437 3687).

New York
Folies-Bergère (*Lucille Lortel*). It will be known as the musical about AIDS first hitting New York but it goes much further than that showing the effect on a larger circle of people, who include a boy having a Bar Mitzvah and parents, all three of them (921 5722).

Chicago

The Iceman Cometh (Goodman). The Goodman opens its new season with a revival of vintage O'Neill starring Alan Alda, Brian Dennehy, Edie Baskin (449 2800).

Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life in a busy hairdressing establishment (988 9000).

Tokyo

Kabuki. Performances at Kabukiza (541 8131) are at 11am and 4.30pm and consist of mixed programmes made up of short or short pieces in a variety of kabuki styles.

Takied Noh (Noh by Firelight). Outdoor performance of the noh play, *Ataka* – the famous story of the fugitive lord, Yamashiro, and his wily servant, Baiko – at the Noh Stage (Thur). Pre-coded by a Kyogen comic interlude. Hibiya City (275 8094).

Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama (238 6200).

London

Phantom of the Opera (Majestic). Stuffed with Maria Björnson's gilded sets, Phantom rocks with Andrew Lloyd Webber's haunting melodies in this transfer from London (239 6300).

Washington
Sheogon (Opera House). The \$6m Broadway-bound musical by novelist James Clavell is bound to be compared to Sondheim's *Pacific Overtures* in exploring the origins of Western-Japanese contact. Kennedy Centre (467 4840).

Playboy of the Western World (Shenckover). Abbey Theatre company brings what the Americans want to see of the view of the Irish as charmers. Ends Oct 21.

Paris

Orchestre de la Suisse Romande conducted by Armin Jordan, with Julia Varady (soprano), plays Britten, Strauss, Massenet, Dervis (Mon-Fri) (40282840).

Ovations de la Suisse Romande conducted by Armin Jordan with Maria Tito (piano) plays Mozart, Shostakovich (Tue), Chatelet (40282840).

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Amsterdam

Netherlands Philharmonic with Theodora Gerets (violin), James Loughran conducting. Dutch Opera and Petrus Kon in Schütz's Psalms of David (Sat). Festivalhal Bilkloek-abdij (091 25 77 80).

Barbara Hendricks (opera) with the Emerson string quartet performing Beethoven, Faure, Glazunov, Rachmaninov and Schubert (Sun). Festivalhal Bilkloek-abdij (091 25 77 80).

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with M. José Sanchez and Inmaculada Martínez (soprano), Itxaro MENTXAKA (mezzo-soprano), Manuel Cid (tenor), Luis Alvaro (baritone). (Thur). Auditorio Nacional de Música (337 01 00).

New York

Concerts: Mstislav Rostropovich (cello) with Lambert Orkis (piano) play Beethoven, Bach, Prokofiev, Tchaikovsky, Piazolla (Mon); Philadelphia Orchestra conducted by Riccardo Muti with Kyung-Won Chung (violin) plays Wernick, Bruch, Tchaikov-

MUSIC

London

London Symphony Orchestra conducted by Michael Tilson Thomas with James Galway, Beethoven, McCabe, Debussy and Janacek. Barbican Centre (Sat) (071 638 8881).

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New York Philharmonic conducted by Lorin Maazel with Marvin Martin (soprano) plays Barber, Strauss (Tue); Zubin Mehta conducts with Vladimir Svetlanov (violin), (Thur). Avery Fisher Hall, Lincoln Center (674 5770).

Washington

National Symphony Orchestra conducted by Ronald Zollman with Duo Crammelynick (pianos); Dukas, Haydn, Poulenc, Ravel (Fri, Sun). Palais des Beaux-Arts.

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ARTS

The year of '51

William Packer reviews the Arts Council's exhibition on the South Bank

In 1951, to coincide with the Festival of Britain, the Arts Council, then a mere scrippling of some five years or so, commissioned 60 painters and 12 sculptors to produce work for a show that would tour the country, with the worthy intention of persuading local authorities of the decorative possibilities of large scale contemporary British art.

In the event not all invited artists accepted the commission, but most did and the project went through with the usual kerfuffle attendant upon such enterprise: five purchase prizes of £500 were awarded of which that made to William Gear, for one of the few abstract paintings submitted, occasioned a question in the House. Gear, by a happy chance, is currently celebrating his 75th birthday with a one-man show at the Redfern Gallery in Cork Street (until October 12).

Festival of '51, the exhibition which now occupies the large foyer space of the Royal Festival Hall (until October 21), makes no attempt to reconstitute that first show, long ago irretrievably dispersed. Indeed it does not even limit itself to those artists who actually took part, for it was never intended as a thorough survey and there were several notable absences to be remarked even at the time - John Piper, Graham Sutherland, Jacob Epstein, John Craxton and Alan Davie, while hindsight must add David Bomberg to the list. Piper and Sutherland, as it happened, were already committed to large decorative murals for the South Bank Site, Sutherland also to the great schemes for the new Coventry Cathedral.

The present exercise takes a broader view across the state of British painting and sculpture in the early 1950s, drawing almost entirely upon the Council's own collections. The dates of purchase are given, which show that almost everything was bought within a year or two of its execution, with nothing made earlier than 1947 or later than 1954, nor, with but a single exception, bought

later than 1959. This was just as well, for having been so long in critical eclipse, as being little more than second-hand and provincial modernism, the work of the period, under the safer label of Modern British, is now beyond the reach of all but the most generous of public purchase grants. Buy early and bravely or not at all, would seem to be the moral of the tale.

As for the show itself, it affords a two-fold pleasure: both the coming upon the major names again but represented by comparatively unfamiliar and which is more to the point, youthful work, for a longing viewer continued to work long after 1951; and even more, perhaps, the discovery of how well so many of the less celebrated reputations stand up against their peers. Bacon and Freud, Moore and Nicholson, Davis and Sutherland all show to significant advantage, but for once, in a show like this, it is the Herons and Vaughans, the Gillies and Potters who draw the attention. It might be Prunella Clough with her figure composition of Fisherman at Lowestoft Harbour (1951) or Robert Medley with his *Summer Eclogue* conversation piece (1951) of cyclists resting beneath the trees, or again Josef Herman's monumental Welsh Miner (1948), but each is as admirable as it is memorable. Most surprising of all is *The Island*, by Elinor Bellingham-Smith (1951), a rare survivor from the first exhibition and, in its muted, almost melancholy charm, as decoratively effective as any.

The work is, of course, predominantly figurative, which was as much the character of the time as it is again today, but to make the point is to mark a significant difference. Whatever the degree of simplification, stylisation or mannerism in the final statement, each work of that earlier period was founded in knowledge and direct observation of the external and visible world. The empty fantasies and flatulent



'Lowestoft Harbour' by Prunella Clough

symbolism that today pass for figure composition, too often devoid of all objective knowledge and technical command, are their own reproach.

A final word of recommendation for the Curwen Gallery, offshoot of the somewhat older Curwen Press, which

celebrates its Silver Jubilee with a retrospective exhibition (until October 13; 4 Windmill Street W1). It covers much the same ground as *Festival of '51*, in terms of artists represented, though for the most part with more recent work.

Moscow Gold

BARCIN THEATRE

There was a most unusual triumph at the Barbican on Wednesday night. The play about Mikhail Gorbachev by those left wing stalwarts, Tariq Ali and Howard Brenton, and performed by the Royal Shakespeare Company turned out to be a huge success. *Moscow Gold* is a mixture of documentary and burlesque about events in and around the Soviet Politburo in the last few years or so. It works on several levels. The documentary part is very largely accurate; there has plainly been a great deal of research. The burlesque is very funny rather than in the style of a dramatisation of "Dear Bill" in *Private Eyes*.

There is a great deal else besides: some splendid sets designed by Stefanos Lazaridis and some fine costuming and make-up. David Calder looks the very image of Gorbachev, Russell Dixon could well be mistaken for Boris Yeltsin whom he plays, and the same goes for Craig Pinder as Edward Shevardnadze, the foreign minister.

The story will be pretty well known to anyone who reads the newspapers. Gorbachev is out to establish glasnost and perestroika and is fighting against the conservative opposition, notably from Ligachev, and the general resistance to change. Above all, he is fighting against time, as he is repeatedly warned not only by Yeltsin, but also by the Gorba- chev mentor, Yuri Andropov, and V.I. Lenin from beyond the grave.

For there is also good deal of poetic licence. Gorbachev has frequent conversations with Lenin who advises him

From the House of the Dead

NEW YORK CITY OPERA

I returned to New York to see the City Opera, ENO-like for a while, engaged on 20th-century operas: within a week, revivals of *Street Scene*, *Tosca* (let's not be pedantic about which century 1900 falls into) and *Madam Butterfly*, and new productions of *From the House of the Dead* and *Moses and Aaron*. The Janacek had its American premiere (barring a 1969 television abridgment) only seven years ago, in concert performances with the Philharmonic, conducted by Kubelik. David Pountney's famous production has been seen in Vancouver. The City Opera gives the first US staging.

There is, too, the occasional burst into song. Raisa swaggers about in a yellow silk pyjama suit and fur coat singing: "As I walk around the Kremlin with my independent air." But do not forget the serious parts. Gorbachev does go to East Berlin to confront the hard line leadership of what used to be the German Democratic Republic. He seems - in a piece of permissible exaggeration - almost to order the pulling down of the Berlin Wall on the spot. He does have to face the near civil war in Armenia, the striking miners, the Baltic Republics and, most of all, a Soviet people who no longer believe in promises. The logic is for Gorbachev and Yeltsin to get together.

The ending is a clever bit of theatre. There are two of them, one tragic, one happy and funny. You can take your choice.

Malcolm Rutherford

disappointing - the least stirring account of the wonderful opera that I have heard. Hard to say exactly why, but perhaps three things conspired. One, the sheer size of the house, a 3000-seater, in which (at any rate where I sat) most of the words were inaudible. (Vetsa Graf and Robert Jones's excellent translation was used.) Another, Rhoda Levine's uninspired production, hovering uneasily between stock realism and mannerism. All three narratives were delivered downstage to the audience, not to listening companions - but in a half-hearted manner, without the boldness, seconded by staging and lighting, that might turn a New York audience into fellow-prisoners. Prison "work" consisted of moving pillows about from place to place. John Conklin's set was three grey walls, with a section at the back lifted for the riverside act.

Third, Christopher Keene's conducting was brisk, unemotional. He puzzles me. I've watched him in rehearsal and know how acutely, sensitively, passionately he responds to scores. Comes the night, sometimes his arms, right arm varied with an occasional left, fly like the spokes of a mechanical semaphore - the baton a grabbed piece of wood, not a delicate indicator. Then of give-and-take with the singers, catching the inspiration of the moment, there seems to be small trace, and the orchestra tends to play at a steady mezzo-forte, accurately and brightly but without rubato,

I thought the new *From the House of the Dead* rather

Andrew Porter

ARTS GUIDE

Miami City Ballet

DERNAGATE THEATRE, NORTHAMPTON

After Balanchine, what? In the years following the choreographer's death in 1983, the question applied not only to New York City Ballet, but to classical dance everywhere in the US. Throughout Balanchine's American years, academic dancing had been given an identity, a purpose, a glorious function. Without a comparable genius to succeed him - and it was as likely that Petipa could have had an immediate heir as that Balanchine should - the task has been to consider the inheritance, consolidate. And eventually, I suppose, to pray for a successor to Balanchine, as Balanchine was to Petipa. The scattering of the Balanchinian seed across America - that diaspora of City Ballet dancers who now direct companies the length and breadth of the country - is a significant factor in the continuation of Balanchine's classicism, and nowhere more immediately than in Miami.

Four years ago Edward Villella was asked to create a ballet company there, and the wise souls who invited him plainly realised the implications of this appointment. Villella was, for two decades, both a prodigious virtuoso and a prodigious artist with NYCB. For him Balanchine created Oberon in *A Midsummer Night's Dream* and those dazzling portraits of a male star at his most physically daring, *Rubies* and *Tarantella*. As the

prodigal Son and as Apollo, passion and integrity were united in Villella's blazing interpretations. To bring such a figure to build a company presupposes that it will be based upon the rigorous foundations of Balanchine's classicism. (The analogy with Ninette de Valois establishing her Vic-Wells troupe on a bedrock of Petipa stagings within its first four years, is not inappropriate.)

Thus the Miami City Ballet, which is making its British debut at the Derngate Theatre in Northampton, will be trying to already boasts some 15 Balanchine works, but the company also has its own choreographer. Staff and dancers are many of them graduates of NYCB or of the School of American Ballet. Yet this is not as I saw on Wednesday night, a child dressing up in its parent's clothes. There is already a company style and personality. The programme was all-Balanchine: *Concerto Barocco*, *Tarantella*, *Apollon* and *Square Dance*, given with a responsiveness, a wholehearted devotion to the choreography, that made the dance live. Of course there is not yet that supernal glow which is the province of NYCB in such matters. Miami offers something still coltish, but with the energies of a young ensemble that is eager to succeed, with a spark of Latin fire to drive movement onwards.

I found the *Apollo* most impressive on these terms. It is a very good staging, the drama and dynamics pungent, sharp on the palate, and Franklin Gamero burst from the swaddling bands into a strongly marked portrait of the young god, each action and step clear and bold. Some companies, taking on the Balanchine repertory, are numbered by the responsibility, and the resultant interpretation is more equivocal than dance. It is the credit of the Miami dancers - and in this they must reflect Villella's own qualities as an artist - that they show Balanchine's creativity without reserve or indecision. The marvellous *Square Dance* had an attractive frankness in performance: the divine geometry of *Concerto Barocco* was laid out before us without false piety or fuss. (*Tarantella*, taken at a cracking pace, was rather giddy, though Paulo Mano de Sousa coped manfully, and Marcia Sussman in *Apollon* - a notable Polynesian in *Apollon* - had a quick physical wit.)

What Miami has done in four years with its City Ballet - thanks to Villella - is to extend the significance and potential of Balanchine's view of American classicism. These are vital first steps, they are the right ones; and I hope they lead on to great things.

Clement Crisp

Verdi Requiem

ROYAL FESTIVAL HALL

The drumroll for the National Anthem will have delivered a rude jolt to those expecting Wednesday evening's concert to begin with the hushed opening lines of Verdi's *Requiem*. Otherwise this performance provided a fine opening night to the season on the South Bank and, on two counts in particular, a most auspicious one: the hall was packed and the evening had been sponsored by the *Financial Times*.

This was the way in one lady was heard to remark that this looked to be a very "English" *Verdi Requiem*. When one of the soloists was born in South Africa and another in Jamaica, that could hardly be regarded as an accurate description; but is so far as all four of the singers and the conductor have at some time been associated with English National Opera, often in the formative years of instrumental phrase.

Let me add, however, that my performance - the last of the run - was given while the intensive *Moses* rehearsals reached their climax. This *Moses*, also conducted by Keene, is hugely promising, a huge achievement. Keene, like Solti at Covent Garden in 1965, has allowed critics' rehearsal attendance but I must say no more until after the first night.

Even at less than full strength, *From the House of the Dead* was powerful. Jon Garrison's Skuratk was lively, Eugene Perry's Shishkov - whose long narration gives him the largest role - began well, and almost he brought to life the unseen, unheard except through him, Janacek heroine Alkuila. (Long before *Billy Budd*, Janacek wrote an all-male opera.) Harlan Foss's Alexander and John West's Commandant were excellent. And so were several of the smaller roles.

Andrew Porter

their operatic careers, one can see what she meant.

To have, in Mark Elder, a conductor from the theatre is unquestionably the right decision for this work. In the past there have been times when I wished that Elder, having rehearsed his *Verdi* to a high degree of accuracy, would let himself go on the night. On this occasion the music was as clear and sharp as ever, but the performance also took off with the sort of intensity that has sometimes eluded him in the opera-house.

No doubt it helped that he was at the head of a first-rate orchestra. The "Dies Irae" went at a white-hot speed and both there and in the following "Tuba mirum" Elder lit up the Royal Philharmonic Orchestra's brass section with a bright, raucous Italian sound far removed from its customary reticence. Nor did

the Brighton Festival Chorus and Collegium Musicum of London let him down in his swiftly dancing tempi for the "Sanctus".

Such problems as there were resided with the soloists. In theory there was little in common between Elizabeth Connell's disciplined but glacial soprano and Linda Finnie's undisciplined but expressive mezzo; or between the beautifully liquid singing of the tenor, Edmund Barham, and the imposing, grave-like bass of Willard White. But somehow they seemed to find a way to work together as a real quartet. In sum, a very alive performance and a good start to the season.

Richard Fairman

Simpson's Tenth

PURCELL ROOM

The Coull Quartet gave Wednesday's recital in aid of Musicians Against Nuclear Arms (MANA), and made as its centrepiece Robert Simpson's Tenth String Quartet (1983). This is dedicated to the Coull ("England" and subtitled "For Peace"; Simpson is one of MANA's patrons. So the choice of *Moscow* is appropriate for such an occasion. The work itself, no less important, possesses high distinction of a rare kind: extreme technical sophistication and a considerable amount of strong feeling are both concealed under an undemonstrative

Some of Simpson's essays in sonata form - symphonies as well string quartets - undertake powerful, even fierce, episodes of struggle, of oppositions reconciled only after heated argument. The Tenth Quartet is not like that.

means passionately arrived at. Simpson's chamber-music is still too seldom played, and therefore any chance to hear it is gratefully seized. His achievement of a cogent and personal language - one which may look back to Shostakovich, Nielsen and the Classical symphonists but which looks forward in its own special way - is extraordinary, without parallel in our day. The Tenth was played with a marvellous sympathy and control (particularly acute in the slow movements) by the Coull, who also offered Beethoven's Op. 95 and, at the start of the critical, a civilised and finely phrased (if at times slightly low-temperature) account of the Dvorak "American", Op. 96.

Max Loppert

Concern over art exports

Once again in its annual report, published yesterday, the Reviewing Committee on the Export of Works of Art, was forced to say "we cannot pretend that our system of export controls is working." Indeed at a time of ever rising prices in the art world, and for five years a frozen purchasing grant for the UK's museums and galleries, the situation is deteriorating rapidly.

Since January 1, 1988, the Reviewing Committee on 24 occasions has recommended that a decision on an export licence should be deferred to give British galleries and museums the chance to raise a matching bid for the work of art. On only three occasions has the treasure been retained: in one other case the new owner refused to accept a museum's offer and on another occasion no reply was received. This makes it the most unsuccessful year in the history of the Reviewing Committee.

The Committee does not blame the export system: it blames the Government for freezing museum purchasing grants since 1985. If no extra money is available for heritage retention, it recommends that the UK follows the German practice and introduces a form of listing of national treasures "with an absolute prohibition on the export of a small number of paramount objects."

The Committee's report is mainly taken up with the decision of the former Minister of

Trade and Industry, Mr Nicholas Ridley, to allow individuals to put up matching bids to retain works of art in the country. This was a measure of desperation to save the marble sculpture of The Three Graces, threatened with export to the Getty. The Barclay brothers offered to match the price, although, to date, the owner of the statue has refused to sell.

The Committee is very much opposed to private offers. It says "there are circumstances in which, if British public collections were unable to acquire a heritage object, it would be preferable for it to go to the Louvre or the Getty Museum, where it would be available for study, rather than to be acquired and kept in this country by an off-the-piste private owner." The Committee is concerned that individuals might acquire national treasures under the new procedure, hold on to them for a few years and then sell them abroad at a substantial profit.

Among the works of art lost to the UK in 1989-90 against the advice of the Committee were the bronze statuette "Dancing faun" by Adrien de Vries; a Madonna and Child with St Lucy by Annibale Carracci; "The fall of Phaethon" by Rubens; two fairground rides; two decorated Colt pistols of 1853; a drawing by Claude; and a 19th century marble statue "The eagle slayer" by John Bell.

Antony Thorncroft

GRANVILLE SPONSORED SECURITIES

High Low	Company	Price	Change	div	ptp	%	P/E
345 276	Ass. Brit. Int. Ordinary	270	0	1	3.8	7.3	
36 15	Armitage and Rhodes	21	-1	0	4.1	10.2	
210 10	Barclays	105	+5	4.3	4.1		
125 73	Barclays Group Co Pref GS	73	0	6.7	9.2		
123 65	Bray Technologies	68	+1	4.7	6.9	11.1	
120 82	Bremhill Cev. Pre	80	0	11.0	13.8		
316 285	CCL Group Ordinary	309	-1	18.1	6.1	2.4	
171 160	C						

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Time to join the ERM

MR JOHN MAJOR suffers from a severe case of lack of credibility. Not to put too fine a point on it, few believe a word he says. There is nothing personal about this. On the contrary, the chancellor gives the impression of finding the very thought of financial profligacy repugnant. But he is a politician.

Ambitious politicians who are also chancellors have a not entirely unjustified reputation for trying to buy elections. It is this reputation and the costs it imposes on the UK that represents the strongest economic argument for entering the exchange rate mechanism of the European Monetary System as soon as possible.

The previous chancellor pledged, in a speech to the Conservative Party conference just four years ago, that the government's objective in the next parliament would be the elimination of inflation. No wonder few take the pronouncements of his successor seriously. Bond markets certainly do not: the gap between the yield on bonds and index-linked gilts suggests that inflation is expected to be about 7 per cent in the long term. Nor does the Confederation of British Industry, which states that interest rates must be cut before the end of the year if a recession is to be avoided.

Why does the CBI presume that a recession either can or should be avoided? Wage inflation will not be reduced to a level consistent with a stable exchange rate within the exchange rate mechanism of the European Monetary System (something regularly called for by the same members of the CBI) without rising unemployment and, at best, very slow growth.

Unconstrained control

The lack of credibility of a chancellor who retains unconstrained control of all policy instruments matters. If businessmen (not to mention trade unionists) believe a recession can, should and will be avoided, the recession that is needed will be far worse than if they believed the opposite.

In short, Mr Major needs to take sterling into the ERM to add some credibility to the disinflationary policy of a government already under formidable pressure to lower rates of interest. None the less, the act of entry would hardly transform British expectations to those of the Germans. For a country with a comprehensively liberalised financial system and considerably higher inflationary expectations than in the core countries of the ERM, entry is a conflict is likely to emerge

between short-term expectations of relative exchange rate stability and medium- to long-term expectations of sterling depreciation. Once a floor has been put on the exchange rate, interest rate differentials may bring in short-term money, drive up the rate of exchange and put downward pressure on rates of interest.

The result could be yet another borrowing-led, inflationary expansion. Unless employers and employees in internationally open sectors of the economy take the fixed exchange rate seriously, the damage to the economy would then increase until finally they do.

Converging expectations

Note that these risks cannot be eliminated by waiting until current rates of inflation start to converge on those of ERM member countries. What is needed for a less risky entry is not convergence of actual inflation on German levels, but convergence of inflationary expectations on the German norm. That will take many years to achieve even within the ERM. Outside it, such convergence will probably never happen.

While there is little reason for delay, sterling does have to go in high, for two reasons: first, going in low would merely postpone, not avoid, the profitability squeeze, which is bound to come if inflation is to be reduced; secondly, interest rates will have to be kept considerably higher than in the main ERM countries for some time. This will be difficult if the general expectation is that sterling is more likely to rise to the top of its band than sink to its floor.

Going in high became easier when rumours of entry pushed sterling up. Its current tendency to decline is itself a good reason for early entry. There is also a strong economic case for taking the present rate as the bottom of a wide band. With large interest rate differentials in sterling's favour, the result is likely to be an appreciation, which would tighten the squeeze and offset the expected reduction in interest rates.

The UK's long flirtation with the ERM has become as embarrassing as its results have proved disappointing. The main questions for the Chancellor are not how to go in painlessly or risklessly – he cannot; nor how to choose the perfect moment – he will not; nor, least of all, how to gain the greatest short-term political advantage – he should not. It is how to use ERM entry as a way of strengthening, not undermining, the credibility of the government's disinflationary policy. This can be done; it should be done now.

Trying again with Iran

THE RESUMPTION of diplomatic relations between Britain and Iran deserves a cautious welcome. It does not mean, and should not be taken to mean, that all problems between the two countries are resolved, still less that the two governments see eye to eye on all subjects. It means that they can see a common interest in discussing their differences through direct and regular channels of communication, which is what diplomacy is for.

Technically, it was Iran which broke relations with Britain last year when its parliament voted to sever negotiations over Britain's refusal to denounce Mr Salman Rushdie and his novel. The Satanic Verses. But in substance that did little more than formalise a *fait accompli* created by Britain when it closed its embassy in Tehran and expelled the Iranian chargé d'affaires in London, demanding a retraction of Ayatollah Khomeini's death sentence on Mr Rushdie. That decision was dictated partly by British public opinion, rightly outraged by the sentence, and partly by fear that British diplomats would be harmed or taken hostage in the inflamed atmosphere it had created. There may also have been a fear that the Iranian embassy in London, if it stayed open, could be used as a base by terrorists seeking to carry out the seizure.

Similar conclusion

In any case, as Sir Geoffrey Howe, then Foreign Secretary, said at the time, government concluded that "in our own particular case it is neither possible nor sensible to conduct a normal relationship with Iran." The conclusion was similar to that reached about Libya, after a British police-woman was killed by a shot fired from inside the Libyan embassy, and about Syria

The governing board of the International Energy Agency meets in Paris this morning to solve a perplexing riddle. Why has the price of oil doubled since Iraq's invasion of Kuwait on August 2, when the supply of crude oil and refined products has proved broadly adequate, and demand looks set to weaken?

Even more perplexing, should the 21 industrialised countries that make up the IEA membership do anything to influence supply or demand in the absence of an obvious shortfall of crude oil?

The answer to the second question, we know in advance, is that the IEA will do nothing but talk. This is because leaders of the western capitalist democracies have come to a startling conclusion: that the market has got it wrong. The view is that \$40 a barrel for oil is "unjustified" because oil supplies are adequate.

US President George Bush was only the latest to deliver a stern lecture to oil traders late on Wednesday, when he announced that the US would sell 5m barrels from government stocks just to test the system.

"There is no justification for the intensive and unwarranted speculation in oil futures," he said. Mr Bush said traders were not taking into account the high level of commercial stocks and the additional production coming from many sources.

Mr Antonio Carlos e Cunha, the European Community energy commissioner, had sharp words earlier in the week when he called the latest surge in oil prices "totally unjustified and indefensible". He accused oil traders of speculating at the expense of consumers.

Even so stout a believer in free markets as Mr John Major, the British chancellor of the exchequer, appears to believe the markets have lost their way. At the IMF/World Bank meeting in Washington, he said: "So far as one can see – in terms of the loss of oil production which seems to be about 2 per cent – there is no instinctive justification for the oil price being at its present level for a continuing period. At the moment, it is market psychology that has taken the oil price to its present level."

Since high prices result from psychology rather than supply shortfalls, the reasoning continues, government intervention would be unwarranted – even potentially dangerous – because no one knows for sure how an irrational patient would respond to treatment.

World leaders are remarkably united in the view that oil prices at current levels are unjustified, but are they right? Is the world really just suffering at the hands of unprincipled speculators?

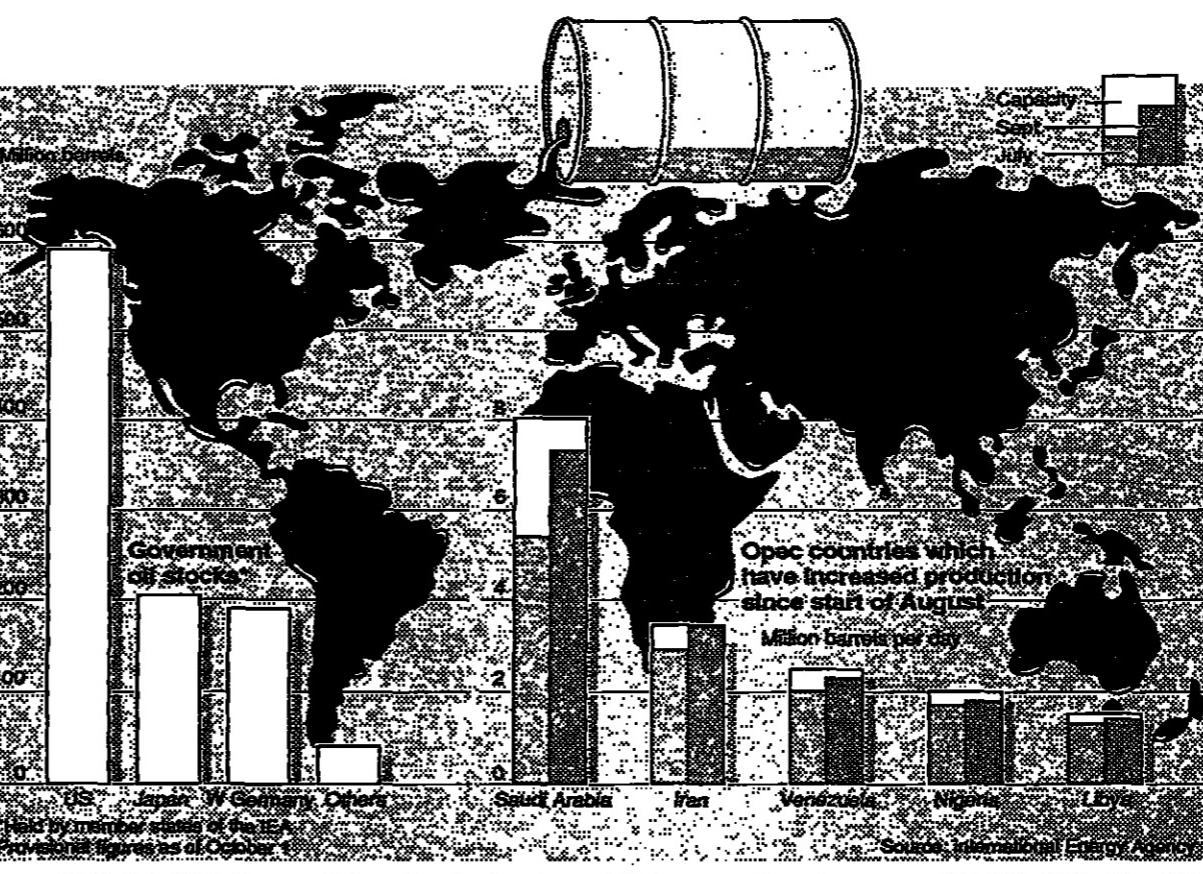
At face value, the analysis presented by oil companies and the IEA certainly shows little cause for concern about supplies. At the start of the crisis, total stocks on land in the industrialised countries were at high levels, amounting to 98 days of forward consumption on July 1. By comparison, at the start of the last oil shock in 1979, total stocks amounted to only 80 days of forward consumption.

The size of the oil shock, measured in terms of net loss of production, also appears small this time because, unlike in 1979, plenty of spare production capacity is available. Iraq and Kuwait were exporting about 4.3m barrels a day of oil before Iraq invaded Kuwait. The IEA estimates that Opec countries can make up about 3.7m b/d on average in the fourth quarter by exceeding production quotas agreed in late July.

Before the current crisis, the world had been expecting 22.5m b/d from Opec until the end of the year, on the basis that member countries would stick to their quotas. The IEA still estimates the world will be getting about 22.2m b/d from Opec. This is certainly a tighter market than had

With oil supplies adequate and governments well stocked, the world is wondering why prices have leapt. Steven Butler reports

A question of market psychology



been expected, but hardly enough to explain a doubling of prices, especially when oil stocks are so high and when IEA demand projections have been lowered by 50,000 b/d for the fourth quarter.

The supply of refined products is more difficult. Kuwait had been exporting about 750,000 b/d in refined products from sophisticated refineries. Other product exports from the

rise in prices might be a speculative build-up of commercial stocks. But the IEA rules this out, too. It says that rather than stockpiling, oil companies are drawing on stocks in a sensible manner to cope with the crisis. The IEA had earlier projected a 600,000 b/d increase in commercial stocks in the third quarter, when companies normally prepare for high winter demand. The IEA now believes that commercial stocks will be flat during the period, showing evidence that oil companies have responded to IEA calls to moderate crude oil purchases.

Having systematically eliminated supply, demand and stock movement factors as an explanation of price rises, the only factor left is psychology. That, in itself, should not be any great surprise. Psychology is always the determining factor in the market, where prices are struck on the basis of a common view on current and future market conditions.

And in current circumstances, it should not be difficult political leaders that market psychology is alarmed.

where they consider it too risky to restock.

Fears of a supply disruption are being reinforced by the IEA's own market analysis. The IEA says that while supplies of oil are adequate, it does not wish to release government stocks of oil held by member countries just in case a genuine supply crisis emerges. For example, a disruption to Saudi Arabian exports.

Yet if the IEA feels it must "keep its powder dry", why should not the oil companies do the same and stock up on oil in case of a real emergency? If they did, and high prices today

were to lead to reduced consumption, more supplies would be available in the future when they might be needed even more.

On the other hand, if western governments are secure, and that President Saddam Hussein's threats to destroy Middle Eastern oilfields are merely bluster, why not flood the market with government oil stocks? Governments would make an enormous profit at today's prices and could buy back the oil much cheaper later on, saving taxpayers billions of dollars.

The IEA has calculated that given no greater disruption to supplies than has already taken place, oil companies would have to draw 1.5m b/d from commercial stocks in the fourth quarter, and 1.3m b/d in the first quarter of next year in order to balance the market.

This analysis, however, appears to ignore the fact that while government-held stocks have ascended to historic highs, commercial stocks are near historic lows. Since 1974, mid-summer commercial stocks have fluctuated as high as 92 days' forward consumption, but never fell below 70 days until the price collapse of 1986 made supply problems seem to disappear. A stock level of 65 days' forward consumption next April, which is what the IEA projects, would be the lowest at least since 1974 for that time of year.

Yet even this assumes moderate winter weather, no strikes, and no refinery or production equipment breakdowns. Is this realistic when machinery is under strain from being run at full capacity? And is this analysis really supposed to reassure the market?

Oil prices today when oil stocks are supposedly plentiful. What will happen when, as the IEA projects, they are steadily drawn down over the winter? Mr Philip Verleger, a US energy economist, calculated in early September that the market was already implying that the price of US West Texas Intermediate crude would exceed \$45 a barrel during the fourth quarter of this year and the first quarter of next, stay above \$40 a barrel for the rest of 1991, and continue in the mid to high \$30 range for two more years.

But Mr Verleger argues that a large release of government stocks could drive prices down to \$22 a barrel. Aside from the keep-your-powder-dry argument, some have opposed government stock releases on the grounds that markets would conclude that a genuine supply crisis was at hand and drive prices still higher. This, however, appears an argument against ever releasing stocks and a good rationale for cementing over the giant salt caverns that hold the US's 95m barrels of strategic reserves. Obviously the manner of releasing stocks needs careful consideration, but it certainly should be possible to do this in a way that calms the market.

Others argue that oil released from government stocks would simply swell private stocks. This, indeed, would happen by definition unless demand were unexpectedly to plummet – oil companies would rush to buy some of the released oil for their stocks. But that is the point. Commercial stocks are not in reality so plentiful and that is why prices are soaring. If governments do decide to release stocks they in any case have no choice but to sell to the market.

One possibility would be for governments to manage their strategic reserves as though they were part of the market and try to make a profit. If they believed supplies were going to be disrupted – and governments should have the best intelligence – they would hang on and sell oil when prices go still higher. If they really believed supplies would remain stable, they would have the opportunity to make a quick buck while bringing down oil prices.

Arab debts take toll

■ THE INSTITUT DU MONDE ARABE, housed in one of the most spectacularly beautiful of the architectural monuments erected in Paris under Mitterrand's presidency, is the latest victim of the crisis in the Gulf.

The institute is publicly funded, 60 per cent by the French government, the rest by governments in the Arab world; but it has run into a financial crisis, and yesterday 50 people – a quarter of the staff – were given notice.

The most immediate problem is that Kuwait, normally a regular contributor of about the FF100m (£10.2m) budget, is this year claiming to be unable to pay up the required FF17m. In fact, Kuwait's problem is just the last straw in a long deterioration in the institute's finances, which is suffering from the failure of Arab governments

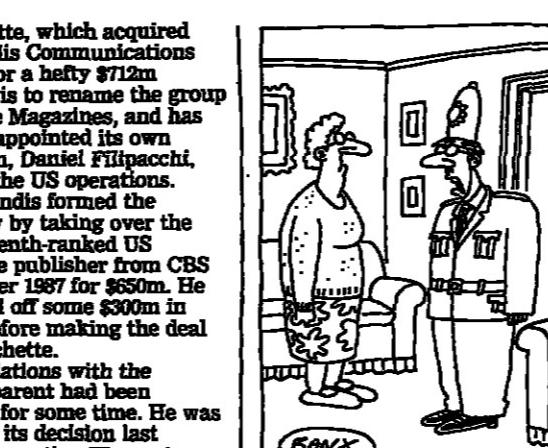
to meet their obligations. Morocco and Tunisia have both tended to be up to date with their payments, but a number of other, much richer countries are way behind: Saudi Arabia, Egypt and the United Arab Emirates each owe FF15m, and Libya owes FF17m. Iraq, despite its long and close friendship with France, has never paid a sou, and owes FF15m.

In other respects Iran, besides being in itself an important country and potentially a very valuable trading partner, has become a kind of ally in the struggle against Iraqi aggression. Its compliance with UN sanctions could be decisive and needs to be encouraged, as does the generally pragmatic approach of its president, Mr Ali Akbar Hashemi Rafsanjani. It is not the time to start selling Iran weapons – that kind of mistake has been made all too often in recent Middle Eastern history. But it is time for another try at normal relations.

Remould

Hachette Publications, the \$350m French multimedia group best known for *Elle* magazine, is using the departure of Peter Diamandis, chief of the group's subsidiary, to remould its image. Diamandis quit suddenly along with two other senior executives.

OBSERVER



"I haven't been demoted – someone stole my stripes."

In the family

■ STEPHANIE PROCTOR, Trusthouse Forte's 26-year-old head of public relations, is following in a tradition at Britain's biggest hotels group. Her father is George Proctor, one of 10 executive directors of THF which yesterday announced rather dull interim results.

Keeping it all in the family is one of THF's policies. Chief executive Rocco Forte is the flamboyant son of the group's founder, Lord Forte. Rocco's sister, the Hon Mrs Olga Polizzi, is also a main board director in charge of building and design.

Rocco Forte, in charge of building and design, has been rumoured to be put back a year to 1994.

Whereupon Delors openly

called on the Spanish prime minister Felipe Gonzalez to repudiate his finance minister and get Spain back on the Euromoney fast track. In Brussels, rumours – the origins of

which are not hard to guess – had it that Solchaga's political career was on the skids.

But Gonzalez has stuck by his minister. "The positions expressed by a member of the government are the positions of the government," he said. Phase two should be delayed.

As it happens, Solchaga may well go in a coming cabinet reshuffle. Even so, Delors might do well to note that the Spanish premier believes in political supremacy in the Community, and doesn't like being pushed around by officials, however grand.

Rank unsafe

■ THOSE WHO DOUBT the value of country risk rankings – which purport to quantify the risks of doing business in various countries – will have their suspicions confirmed by the September Euromoney magazine.

The soundings taken in late July, days before the Iraqi invasion, put Kuwait near the top of the scale for riskiness. It was rated at 77.1 on a scale which West Germany heads with 94.1 and Mozambique with 94.1 and 26 other countries.

Euromoney repeated the ranking exercise soon after

the invasion. The results are just as telling.

Kuwait has slumped, of course, to 27.9, putting it just behind the Dominican Republic and just ahead of the Congo. But it is still seen safer for business dealings than Iraq (18.4) and 26 other countries, including Ivory Coast, Namibia and Cuba.

Slap down

■ IF JAQUES DELORS, ambitious president of the European Commission, read the Spanish press yesterday he would not have been amused.

Carlos Solchaga, Spain's finance minister, had already upset the Commission leader by suggesting that the Madrid branch of his previous proposals for European monetary union

be put back a year to 1994.

Whereupon Delors openly

called on the Spanish prime minister Felipe Gonzalez to

repudiate his finance minister

Britain's prime minister looks to be in fine form.

Her eyes sparkle, as befits a grande dame who can still flirt with an audience. Her actress face is evident when she is in her joker role, her fierceness in her repertoire. Her timing is well-rehearsed. At a recent reception she made a speech whose tone was a touch messianic, but she was rational, and on occasion funny. If what she said is any guide, here is what is on her mind: first, her chance of winning the next election; second, the date, third, the state of world politics. The latter she rather touchingly believes to be a phenomenon she can do something about. So we must stand firm against President Saddam Hussein. His withdrawal from Kuwait must be absolute. Absolute. We must continue to proclaim the values of freedom, since these, if they be called Thatcherism, pre-dated it and will last for hundreds of years. Meanwhile, be quietly satisfied that the European Community is coming round to our way of thinking. She is quite unlike the late Harold Macmillan.

Why bring him up? If you are to believe in the election of a Labour government with an overall majority next time, you have to believe in a political landslide of at least the magnitude of the one that hit the Tories in 1983-84. Only such a catastrophe would ensure a swing between the two parties greater than any since 1945, which is what is required. A lesser swing might deprive the Conservatives of their overall majority, but that is another matter.

Mr Macmillan, who was ennobled long after his retirement, won the 1959 election with a majority of 100 over all other parties in the House of Commons, virtually the same as Mrs Margaret Thatcher's present surplus of back-bench voting fodder. It was the third Conservative victory in a row. Four years later, in mid-October 1963, he resigned on the ground of ill-health. His administration was in decay; sexual scandals within his cabinet contributed to the atmosphere of derision created by a small platoon of satirists. The Conservative party fell into disarray.

If there is to be a replay of 1964, which Labour strategists dream of, a state of affairs as damaging to the Tories as the one outlined above would have to prevail. When? In June 1991. For on the day Mr Macmillan fell there was only a year to go before the last possible election date. Next June would be the equivalent day for Mrs Thatcher. There are other curiosities. The rate of economic growth at constant prices rose sharply in 1962 and 1963; in the following year, as the election approached, it plummeted. We are surely in for a repeat. The rate of inflation had doubled to more than 4 per cent by voting day, but it was not really an issue then. Labour can rest assured that the actual figure will be higher next year, but the chances are that it will be on a falling curve.

In October 1963 – for which read June 1991 on the equivalent time-scale today – the Gallup poll indicated 31 per cent support for the Conserva-

POLITICS TODAY Boxed in with no clear date to hand

By Joe Rogaly

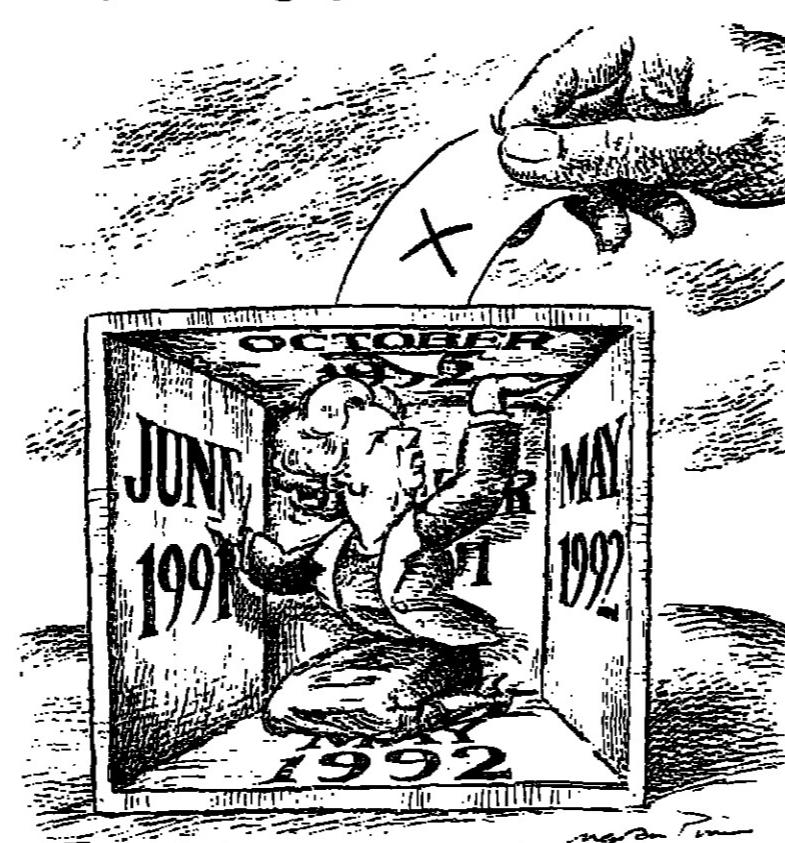
tives, against 42 per cent for Labour and 14.5 per cent for the Liberals. Today the numbers differ, but the gap between the two larger parties is the same. If it fails to narrow by next June, when the Tories could still have a year to run, precedent is no guide to anything at all.

You could argue that the poll tax is a catastrophe of greater magnitude for Mrs Thatcher than was the row over resale price maintenance that so divided the Tories in the early 1960s. It is possible that the Gulf crisis will produce an economic disaster that damages the present government yet further. Mrs Thatcher might be removed from No 10 Downing Street, by accident or design. There could be elections after any government has served three terms. All these things are theoretically possible. The Labour party cannot rely on any of them.

The prime minister believes passionately that if the electorate expects anything of her it is that she will bring inflation under control. Mr John Major, the chancellor of the exchequer, appears to share this conviction, hence the Thatcher-Major duet this week to the effect that interest rates have to be kept high until there is certainty that the RPI is falling. That sounds like a possible postponement of the election until 1992.

Mr Major also allowed himself a loophole for joining the exchange rate mechanism of the European monetary system as soon as the Treasury decides that a fall in inflation is in prospect. That allows them to cut interest rates and make a run for it in 1991. If they go into the ERM before the end of this year, they may be obliged to face the electorate no later than next October, for the pressure of expectation would build up irresistibly. Politically, this could be the catastrophe Labour is waiting for.

While Mrs Thatcher was teasing her audience about election dates the other night the signal that came through to me was – if June is out, then we – you know who I mean by 'we' – would prefer next October. I suspect that one reason for this preference is an aversion to hanging on till the last moment, to being boxed in like Sir Alec Douglas-Home in 1964 and the ill-fated Mr James Callaghan in 1976-79. Yet Mr Kenneth Baker, the party chairman, has insisted on keeping next year clear in case the government should decide to stick it out



until 1992. If it has to, it will.

Sir Alec, who succeeded Mr Macmillan at an historically low point in the party's fortunes, was caught in just the kind of time-trap Mrs Thatcher dreads. He had a year to go at most. His critics were scathing, he floundered over mistakes when discussing the economy. He very nearly confounded us all. On polling day the Conservatives won 33.4 per cent of the vote to Labour's 44.1. The latter's commanding lead of a year previously had been whittled down to a fraction of a percentage point. Mr Wilson's first government rested on a majority of four.

While all this was happening Mrs Thatcher was joint parliamentary secretary at the ministry of pensions and national insurance. She witnessed the whole show, if not from the table, then at least with her nose pressed against the window-pane. Mr Christo-

pher Patten, on the other hand, was a youth at Balloil, forming the mind of a future one-nation Tory of initially soft image and wet persuasion. He is the very opposite of what the prime minister calls "one of us". In consequence he languished in the political wilderness before 1986, when he took the ministry of overseas development. He did not join the cabinet until just over a year ago, when he became secretary of state for the environment. As an excellent pen, he was occasionally hauled in by No 10 Downing Street during his years of relative obscurity, but in view of his current status as a serious contender for the leadership of the Conservative party it is worth recalling how recently he was promoted.

He has had a dramatic blooming, first finding himself saddled with the poll tax, then fighting a long series of rearguard actions over his strategy

paper on the environment, which was widely condemned as disappointingly toothless on Wednesday. He is intelligent, an adept tactician, a master of public relations, and a man who is almost universally liked by civilised London; he has, therefore, emerged relatively unscathed – if not with reputation enhanced, then at least fit, perhaps fitter, for the top-table career to which he aspires. So far, so good.

The piquancy lies in the fact that both jaws of the vice in which he has been caught bear the prime minister's name. Mrs Thatcher proclaimed the poll tax to be the flagship of her administration. Mrs Thatcher initiated the mainstream debate on the greenhouse effect, with the result that expectations were raised. Chairing the "green" committee of the cabinet, Mrs Thatcher favoured older, more experienced ministers, who argued against doing anything that would upset the miners, or increase the RPI right now: it is she who is ultimately responsible for the many wishy-washy compromises in Tuesday's white paper.

Seen in this context, Mr Patten has done well; his paper, entitled "This Common Inheritance", lays the foundations for what in time could be an effective environmental policy. This cannot be the last word on the environment, it says in its sixth paragraph. "Now that the government has embarked on this comprehensive review, and published its conclusions, there can be no going back." Nothing in all its 286 pages is as apposite a comment on the paper as that.

The government as a whole, Mr Patten included, may, however, have made a fundamental error of political judgement. Mrs Thatcher certainly has. It is easy to be super-cautious about petrol and electricity prices at a time of rising inflation and a daunting Labour lead in the opinion polls; it is more difficult to exercise true leadership, which is required if the electorate is to accept the logical consequences of the government's analyses of the threats to the environment.

Mrs Thatcher has trumpeted the analyses, but qualified before the prospect of committing her own leadership to the consequences. I am not suggesting there should be road pricing today, a carbon tax tomorrow, or yet another 100p on a gallon of petrol the day after – but the absence of clear signposts in suchlike directions is an indication of the government's inherent lack of self-confidence. I drive a car myself, and love it, but there are the children to think of, and a world whose conditions may make life extremely uncomfortable for grandchildren.

The public expects leadership from Mrs Thatcher. "Leadership comes from the top," she said on Wednesday, in a speech enjoining managers not to award themselves greedy pay rises. She stuck to her guns on the poll tax, in spite of its enormous unpopularity. On the environment she is at the top. She, of all people, has failed to deliver effective leadership. A sparkling eye and a forceful personality are poor substitutes.

LOMBARD Nordic model under fire

By Robert Taylor

THE NORDIC region's collective bargaining system has been an abbreviation abroad ever since the 1980s, especially among Keynesian economists and believers in the need for a consensus between capital and labour in running a market economy. The Nordic countries' success in combining full employment and low inflation was thought to be due to a judicious mixture of centralised wage agreements between national employer and union organisations; a social cohesion based on Social Democratic values; and a dynamic labour market strategy.

But opinions have changed in the region. It has become fashionable among Nordic economists to cast doubt on the efficacy of the model. A new book^{*} just published by a number of them is indicative of what has almost grown into the new orthodoxy. It suggests the existence of a strong relationship between the pressure for real pay increases and the level of unemployment in most Nordic economies. The size of unemployment benefits is seen as having little impact on wage levels.

Apparently "no clear evidence" exists that "direct government intervention in private-sector bargaining reduces real wages", while the relative importance of centralised or local bargaining in containing wage-push inflation remains unclear.

The most startling finding comes from Professor Lars Calmfors at Stockholm's institute for international economic studies, who argues that Sweden's famed labour market policies – designed to keep down unemployment – have led to serious labour cost increases. In the words of Calmfors, "accommodating employment policies" – which he defines as "policies that offset tendencies to open unemployment" – have a "strong wage-raising effect in Sweden" and in Finland.

The implication seems to be that Sweden should devote fewer of its resources to dynamic labour market measures such as training, job subsidies and the like, and put more into passive income maintenance – keeping work

ers on the dole as a way of disciplining the labour market and cooling wage demands.

The experience of Denmark, however, raises doubts about such an approach. In that country most public resources go into a generous benefit system for the jobless and little into dynamic market measures to get people into work: perhaps as a result it requires Danish open unemployment to reach 8 per cent to make any impact on pay pressures.

The Nordic economists believe that Sweden and the other Nordic countries are "extraordinarily sensitive to variations in open unemployment". Some evidence does support this observation. The rise of the registered jobless to 4 per cent in Norway – the highest total since the 1930s – helped in the success of a centralised incomes policy since 1987.

Many economists believe that if Sweden let open unemployment rise to about 8 per cent it would be enough to cool down the heated labour market and calm wage pressures. Others think it would need much more unemployment to have the desired effect.

The worry must be that few Nordic economists seem to recognise the social consequences of what they are recommending. What most of the Nordic region does not yet have is a democratised and visible underclass suffering from real deprivation. This would be the inevitable price to pay if existing labour market programmes were abandoned.

Much value remains in the dynamic labour market part of the Nordic model, as both the Organisation for Economic Co-operation and Development and the American Brookings Institution have recognised in recent years. Such outside views ought to be heeded.

There is no sense in deliberately seeking to destroy the existing Nordic social consensus by an attack on its labour market programmes in order to create a supposedly more efficient market economy.

^{*}*"Wage Formation and Macroeconomic Policy in the Nordic Countries," edited by Lars Calmfors. Oxford University Press £30*

LETTERS

Market processes and moral restraints

From Mr Brian Jones.

Sir, Arthur Seldon claims ("Concordat on capitalism," September 26) that market processes have established a new superiority because they express popular wishes more effectively than the alternative political systems. Does this also, therefore, account for the success of the Thatcher government in imposing more market forces on that majority of the population who did not want or vote for them?

Brian Jones

Institute of Social Studies,
University of Bath

From Mr Jonathan Price.

Sir, Mr Seldon argues that the proper operation of the market system depends on people restraining their self-interest when acting as producers so that their self-interest as consumers can be better served.

However, the process of

producing is, for many people, far more than a necessary evil. It can be an important stimulus to self-development, an enjoyable social activity and a means of self-expression. The intangible nature of these goods means they are liable to be neglected by a market system dominated by the trading of identifiable commodities.

The lack of sensitivity to the range and nature of human motivations that is betrayed by Seldon's argument perhaps goes some way to explain the puzzling paradox that becomes apparent towards the end of his argument.

Why is it thought that those who seek to restrain and guide the market will inevitably be motivated by unrestrained self-interest when those who trade in the market place are willing to act under moral restraint?

Jonathan Price
37, All Saints Road,
Kings Heath, Birmingham

World Bank theory and reality

From Mr J.A.D. Long.

Sir, We read with interest the article by your Lagos correspondent on the World Bank's recently established line of credit for small and medium-scale businesses in Nigeria ("World Bank scheme questioned," September 14). However, we are surprised at the suggestion that the slow rate of utilisation of this facility is "partly the fault of commercial and merchant banks".

The majority of such banks, including this one, were not consulted in advance as to the suitability of the new line of credit for the purposes which it is intended to achieve. Had such consultation taken place, we would have pointed out that the proposed facility was likely to turn out to be another example of the World Bank's throwing money at problems rather than thinking about them. So inappropriate are its terms and conditions for the present needs of this sector.

While it is true that small and medium-scale businesses in Nigeria are experiencing considerable difficulties, we do not believe that the World Bank is approaching the problem in a particularly constructive way. Rather than making available blanket facilities which fail to take into account the social and economic realities of the country, the bank would be better advised to spend time studying the specific requirements of the sector and developing credit facilities which the rest of the banking sector has to deal with on a daily basis.

J.A.D. Long,
managing director,
First City Merchant Bank,
9th-10th Floor,
Primrose Tower,
17A Primrose Street,
Lagos, Nigeria

Legislation needed, not fantasies

From Mr Geoffrey Mills.

Sir, The American suggestion that boards should contain a mix of professional directors, plus "normal" non-executives, plus executives ("Independent directors with bite," September 5) is not new. It was described in a British book, *On The Board*, a decade ago.

But improvement of this kind will not occur because in practice the executive directors, not the board, control the company. By controlling entry to the board they can maintain a comfortable status quo, even if that means maintaining an incompetent chief executive or an unbalanced chairman.

That is why executive pay and perquisites have increased faster in Britain and America than in competitor countries.

That is why Britain is the second-worst performing industrial country and America the worst. That is why we need simple, concise legislation for composing boards and controlling companies, not more fantasies about the supposed freedom of markets.

G.E. Mills,
43 Whistone Close,
Edgbaston, Birmingham

British Coal and the NUM

From Mr John H. Northard.

Sir, Arthur Gapper's report ("NUM urged to quit membership of IMO," September 25) repeats the incorrect, though widely reported, view that British Coal refuses to negotiate with the National Union of Mineworkers over pay.

The confusion arises from the bitter aftermath of the NUM strike of 1984-85, and the decision by many miners to form and belong to the Union of Democratic Mineworkers. To allow for practical representation, British Coal introduced the "majority principle", under which the union which represented the majority of mineworkers at an individual col-

liery or unit negotiated on behalf of all on issues affecting wages and conditions.

This was offered to both unions in 1986, accepted by the UDM, but rejected by the NUM. The UDM is currently seeking to negotiate a further pay deal.

It is entirely a matter for the NUM whether it chooses to live in the real world or to persist in isolating itself from meaningful negotiations on matters which affect the livelihoods of its members.

John H. Northard,
deputy chairman/operations director,
British Coal,
Bobart House,
Grosvenor Place, SW1

Still Virgin territory

From Mr Roger Flynn.

Sir, The report about MCA possibly being bought by Matsushita Electric Industries ("Matsushita in negotiations," September 26) says David Geffen's label was the largest independent record company in the world at the time he sold it to MCA.

In fact the largest indepen-

dent record company in the world was – and is – the British company, Virgin Records. Virgin is set up in 25 countries (Geffen was only set up in one) and Virgin's turnover is at least twice the size of Geffen's.

Roger Flynn,
company secretary,
Virgin Music Group,
130 Campden Hill Road, W8

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NEWPORT
A TOWN TRANSFORMED

Gulf casts long shadow over 'celebrations'

Gloom has permeated the talkathon, report Peter Norman and Stephen Fidler

This year's annual meetings of the International Monetary Fund and World Bank were conceived as celebrations. They ended up being close to a wake.

Well before the week's talkathon began, the Iraqi invasion of Kuwait had eclipsed any joy that might have been felt at communism's collapse in eastern Europe and the triumph of free-market doctrines.

But the assembled ministers and bankers were ill-prepared for the gloom in financial markets resulting from the Gulf crisis. Over the past week the oil price has brushed \$40 a barrel, stock markets have fallen and worries about a recession in the US have grown following a sharp downward revision of second-quarter growth figures.

Fears about the fragility of the US and Japanese banking systems have surfaced as gloom bankers from New York and Tokyo poured out tales at parties of falling profits and increased credit risks.

European bank supervisors are regretting the decision of the former Cooke Committee of western central bankers to allow Japanese banks to count their equity holdings as capital.

The hostile international climate and the possibility of a prolonged period of

high oil prices has also greatly increased the problems of heavily indebted Third World countries and the newly emerging democracies of eastern Europe.

The economic unification of Germany – one of the past year's successes – is having an adverse effect on eastern Europe as the East Germans no longer want to buy local goods.

The high energy requirements of a united Germany will exacerbate the already worrying shortage of savings that helped raise long-term interest rates earlier this year.

Symptomatic of the instability now endemic in the Soviet Union was the appearance in Washington of two delegations from the USSR. While a team of "special invitees" from the Soviet Union was feted by senior officials, including Mr Michel Camdessus, IMF managing director, a delegation from the Russian federation headed by Mr Boris Fedorov, finance minister, hustled from meeting to meeting trying to convince officials and journalists that they had the answer to the Soviet Union's ills.

By yesterday, last weekend's forecast from the Group of Seven leading industrial nations of continued economic growth in 1991 was looking optimistic.

That was based on an assumption the oil price would average \$35 per barrel for the next six months, before falling to \$21.

The sense of gloom was catching. Summing up his concern for the Third World, Mr David Bock, director of operations at the World Bank, commented: "As the crisis has been prolonged, we have seen a greater degree of threat to the gains of the 1980s in developing countries."

After listening to US colleagues worry about recession, Mr Hilmar Koper, chief executive of Deutsche Bank, left Washington saying: "When I came over five days ago, I wasn't as gloomy as I am now."

Yet at the Gulf crisis also showed that the IMF's 154 members are capable of rapid action.

The way has been opened for swift emergency support for the frontline states. Goaded by the US, the international community will make up losses accruing to Jordan, Egypt and Turkey as a result of Iraq's aggression.

Despite a clear wish for lower interest rates on the part of the US Treasury, IMF members have achieved broad agreement that the oil price rise must be passed swiftly to consumers and that

monetary policies should remain tight. In this way they hope to avoid mistakes of the 1970s, when accommodating policies and the recycling of surplus petrodollars through the banking system spawned inflationary problems and paved the way for the debt crisis.

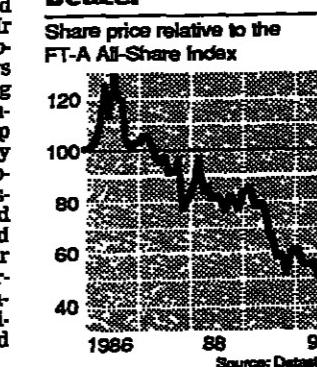
Indicative of the sense of solidarity between the rich and poor segments of the globe, three developed nations – Britain, France and the Netherlands – have advanced proposals to ease the official debt burdens of developing countries.

Yet aid for the frontline states and debt initiatives have also raised questions about the use and purpose of the IMF and World Bank. Nobody doubts the needs of nations hit by the Gulf crisis. But involvement of the two Washington-based bodies in a rapid disbursal of emergency funding with few, if any conditions, will not strengthen their role as disciplinarians of the global monetary system.

Moreover the debt initiatives, understandable in view of steadily rising official debt burdens in some of the world's poorest countries, do nothing to uphold the sanctity of financial contracts. They could increase the moral hazard that is already weakening the world's financial system.

Beazer

Share price relative to the FT-A All-Share Index



Source: Datastream

The world investment community has always had very mixed feelings about Mr Rupert Murdoch's News Corporation. On the one hand, News Corp has a history of taking big and highly profitable gambles such as breaking the grip of the Fleet Street unions by moving its UK titles to Wapping. On the other, its aggressive accounting policies and debt levels have always scared the more conservative of Mr Murdoch's admirers. Not surprisingly, this week's publication of News Corp's 1990 balance sheet has increased anxiety considerably.

The eye-catching number is not the overall debt level of \$10bn plus, but the jump in short-term unsecured bank borrowings from \$63m to \$22.5bn. News Corp's enthusiasm for playing the foreign exchange and financial markets is well known. But this is a time when the three biggest money-spinners – the US, UK and Australia – are heading into recession, its capital spending is running at a record \$1.5bn per annum and its interest cover has fallen to 1.4 times. Even a buccaneer like Mr Murdoch should be forgetting about short-term financial gains and concentrating on locking in secure long-term financing.

There is no doubt that his newspapers are still throwing off a lot of cash. But much of it is going to satisfy Sky TV's tremendous appetite, and in the current bearish climate even Mr Murdoch can no longer depend on asset sales to generate handsome profits. The fact that News Corp's market value of \$2.1bn is a third less than the latest revaluation and a fraction of the \$11.3bn net asset value reflects the pervasively contesting liability for the rest.

If the convertible issue flops, Mr George Walker stands to put up \$27m of his own money to raise his stake from around 17 per cent to 22 per cent of the equity. The move is to be encouraged; judging by yesterday's results, Brent Walker's future does not belong in the public domain.

True, margin pressure is building up in the UK's oversupplied provincial hotel market; but so far London is doing well, with the luxury end like Brown's and the Grosvenor House showing 9 per cent profit growth. As for the future, the news that THF thinks it can still afford a capital budget of £270m this year is a gesture of confidence but on a more mundane level the low-margin, volume-driven, but cheap to develop Gardner Merchant catering business seems to offer some of the better prospects.

The problem for the stock market at the moment, when looking at a blue-chip like THF, is valuation. With a gross dividend yield of 6.2 per cent, and a share price at only 66 per cent of stated net asset value, the usual investment arithmetic says THF's shares are underpriced. But one could say the same about lots of other shares too. Hotels, however well they are holding up now, are perhaps not quite a basic enough business to rank right at the top of the fund manager's buy list.

Beazer

Along with Brent Walker, Beazer can claim to rank among the great debtors of our time. Its market value, however, is much more substantial – almost £250m, against net debt of £880m. Beazer could also fairly argue that in incurring debt with the Koppers acquisition it diversified its operating risk. Its UK house-building side is now suffering along with the industry as a whole; but its US profits, allowing for a £10m pension holiday, are almost unchanged for the year.

On the financing side, however, the risks are as great as ever. The half-yearly trend in interest cover over the past two years is not encouraging: from 4.8 times to 2.7, then 2.3, and lastly 1.9. All this is before the Gulf crisis and its effect on US construction activity. Despite everything, Beazer has the air of a survivor; but survival looks like being its chief preoccupation for the foreseeable future.

Trusthouse Forte

His comments came as commentators forecasting recession in Britain were joined by Mr Karl Otto Pöhl, president of the West German Bundesbank, and Sir Alan Walters, former economic adviser to Mrs Margaret Thatcher, the British prime minister.

Mr Pöhl told the London cabinet that the Gulf crisis was complicating inflation projections and would add to price pressures in the short term. But he reiterated his belief that inflation would diminish sharply through next year.

His comments came as commentaries forecasting recession in Britain were joined by Mr Karl Otto Pöhl, president of the West German Bundesbank, and Sir Alan Walters, former economic adviser to Mrs Margaret Thatcher, the British prime minister.

Mr Pöhl told an audience of businessmen in Washington: "The UK is already in a recession."

The Thatcher government, however, remains determined to keep its outward calm, refusing to talk in terms of recession and only of a slowing in output growth.

The meeting, at which Mr Major reported on his visit to the International Monetary Fund's Washington conference, touched only briefly on the European exchange rate mechanism (ERM). Mr Major again emphasised that when Britain joined would depend on prospective price movements compared with other European countries.

September's inflation rate, to be published next month, is widely expected to rise from the current 10.6 per cent and it could increase still further in October if petrol prices continue to rise.

Speaking at a London conference, organised by Idea, a financial research group, Sir Alan reiterated his long-standing opposition both to ERM entry and to closer monetary integration by Britain with the rest of Europe.

He said Britain's ERM plans were "a major folly". Ideas to move to complete European Monetary Union over the next few years were "clear rubbish."

Sir Alan added that "only God knew" the motivations of people pushing for EMU such as Mr Jacques Delors, the European Commission president and Mr Hans-Dietrich Genscher, West Germany's foreign minister.

At the same conference, Mr Helmut Schlesinger, deputy governor of the Bundesbank, said that the German central bank's view that monetary union would have to be accompanied by a large degree of political union.

This announcement appears as a matter of record only.

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Ben Bella stakes claim to Algeria again

By Robert Graham in Algiers

MR AHMED BEN BELLA yesterday shook off the dust of Third World history.

Returning to Algiers after 10 years' exile and an earlier 15 in prison, independent Algeria's first president stakes a claim to lead the country once again.

He stepped off a specially chartered ferry in the port of Algiers, a free man, to the sounds of ships' sirens and the piercing ululation of women. Supporters shouted "Long Live Ben Bella" – the cry that echoed round the country when, 23 years ago to the day, he was elected president.

The magnificent white colonnaded boulevard overlooking the port was packed by a tumultuous crowd of 200,000. Many were too young to remember even when he was ousted in a coup in 1965.

The only official greeting him was Colonel Ben Cherif, a former head of the Gendarmerie and a member of the ruling National Liberation Front (FLN) central committee.

"It gives me joy, great joy, to return home after so much suffering in prison and then in exile," he said, beginning his first formal address in front of the port.

On board the boat which he had boarded the previous afternoon in Barcelona, the 73-year-old former president looked tired and overcome by events. But the moment he reached the small makeshift podium to address the crowd he was transformed. The oratory that helped sustain him in those turbulent years of power returned.

He spoke forcefully in Arabic, lapsing occasionally into French, captivating his audience with clever puns and digs at the government of President Chadli Bendjedid.

"The only thing that I am not happy about today is the



Alhmed Ben Bella, first president of Algeria, waves to supporters as he arrives by ferry at Algiers fate of the country. Our people are suffering. There is a grave crisis... we are suffering from corruption and nepotism – and may God punish those who practise this," he said. "The government must change."

Despite attacking the government, his message was measured. He sought to project himself as a symbol of unity. "We must have a centre," he said. "We have been well by Islam for 14 centuries, he made clear that Islam had to be part of national life.

Turning to the conflict in the Gulf, he was unrepentant in his support for Iraq and the Iraqi leader's few Arab allies. He urged Algerians to go to the Iraqi embassy and volunteer to enlist. He also called on his fellow countrymen to demonstrate.

Bomb plot foiled at UK terror conference

By Richard Evans in London

AN ATTEMPT to blow up top anti-terrorist experts – including a senior British government minister and a police chief – was narrowly averted yesterday when a bomb was discovered just before an international conference on terrorism was about to start in London.

Mr William Waldegrave, foreign office minister, and Sir Peter Imbert, metropolitan police commissioner, were among the speakers at the conference, which had to be abandoned when a "highly sophisticated device" was found in a lunchbox under the speaker's lectern. Mr Waldegrave had been due to outline new government initiatives to combat terrorism.

Had the 4lb Semtex bomb exploded, it would have killed or maimed many of the 100 leading experts gathered at the conference, organised by the Research Institute for the Study of Conflict and Terrorism at the Royal Over-Seas League headquarters of Piccadilly.

It would also have been a big propaganda coup for the terrorists responsible, assumed by Scotland Yard's anti-terrorist

US moves closer to relations with Hanoi

By Lionel Barber in Washington

THE US yesterday edged further towards normal relations with Vietnam with the announcement that Mr James Baker, US secretary of state, would meet his Hanoi counterpart in New York tomorrow.

Mr Baker's meeting with Mr Nguyen Thach, Vietnam's foreign minister, marks the highest-level contact between the two countries since the Vietnamese war and signals a mutual desire to improve relations after a 15-year stand-off.

The two ministers are expected to deal primarily with United Nations efforts to reach a peace settlement in Cambodia. Other likely topics include the fate of more than 2,400 Americans missing in action during the war, as well as Hanoi's interest in seeking economic assistance from the west.

He did not believe that either Mr Waldegrave or Sir Peter Imbert were the specific targets. "The conference, which was widely advertised, would be seen as a legitimate target by Irish republican terrorist groups," he said.

The bomb was found under the lecturer's desk-top lid by the league's banqueting manager.

Brent Walker

The market's attitude towards Brent Walker's figures has always been one of polite disbelief. Now, it seems, that attitude extends to the company itself. There is little new about the fact that the shares are on a running yield of 15.7 per cent and a p/e of 1.2, despite stated interim earnings

of £160m reduction in the price due to Grand Metropolitan on the William Hill deal. The obvious snag is that GrandMet has now served a writ on Brent Walker for £50m of that amount and is vigorously contesting liability for the rest.

If the convertible issue flops, Mr George Walker stands to put up £27m of his own money to raise his stake from around 17 per cent to 22 per cent of the equity. The move is to be encouraged; judging by yesterday's results, Brent Walker's future does not belong in the public domain.

News Corp needs to get its gearing down if it is to maintain confidence. Consequently, there is a certain arrogance about its latest threat to delist its shares if its main stock exchange does not permit it to issue non-voting stock. In the current bearish climate, even Mr Murdoch cannot afford such a luxury.

His comments came as commentaries forecasting recession in Britain were joined by Mr Karl Otto Pöhl, president of the West German Bundesbank, and Sir Alan Walters, former economic adviser to Mrs Margaret Thatcher, the British prime minister.

Mr Pöhl told an audience of businessmen in Washington: "The UK is already in a recession."

The Thatcher government, however, remains determined to keep its outward calm, refusing to talk in terms of recession and only of a slowing in output growth.

The meeting, at which Mr Major reported on his visit to the International Monetary Fund's Washington conference, touched only briefly on the European exchange rate mechanism (ERM). Mr Major again emphasised that when Britain joined would depend on prospective price movements compared with other European countries.

September's inflation rate, to be published next month, is widely expected to rise from the current 10.6 per cent and it could increase still further in October if petrol prices continue to rise.

The plan has the backing of all permanent members of the UN Security Council – the US, Soviet Union, France, Britain and China. But the parties on the ground have not yet been able to reach agreement.

Mr Baker, who is attending the UN General Assembly in New York this week, shifted policy toward Vietnam last July and fears that US aid to the Cambodian resistance can risk the risk of allowing the Khmer Rouge to return to power.

Mr Baker announced the US was withdrawing support for the Cambodia guerrilla coalition and was opening dialogue with the Vietnamese-backed regime in Cambodia.

Since July the US has held three official meetings with the Vietnamese. However, the US still classifies Hanoi as an enemy and President George Bush recently extended a ban on US trade.

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ACCOUNTANCY COLUMN

Standard still requires a little fine-tuning

By David Waller

THE STATEMENT of Standard Accounting Practice No 24 – on accounting for pension costs – was one of the more important and controversial edits to emerge from the Accounting Standards Committee in its latest years. Complicated in theory, it has had a material effect on numerous companies' reported earnings.

It was published in May 1988 and has been in force for financial years ending June 30 1989 and thereafter. Its aim was to reduce the diversity of accounting treatment of pension costs, increasing disclosure and thereby making it easier to compare companies' figures. How successful has it been?

Earlier this year, the Institute of Chartered Accountants in England and Wales published its tone on Financial Reporting 1989-90, which concluded: "SSAP 24 appears to comprise no more than a hodgepodge of options more likely to precipitate confusion rather than clarification, and incomparability rather than comparability."

The results of a study published today by Mercer Fraser – a firm of actuaries – are not so gloomy but they fall far short of a wholehearted endorsement of the standard. Even so, the actuaries argue, only small amendments are needed to help SSAP 24 to come considerably nearer to fulfilling its original purpose.

In principle, SSAP 24 was designed not only to introduce accounting consistency from company to company; it was also intended that it would more closely reflect economic reality by

matching the costs of providing a pension with employees' accruing entitlement to a pension over their working lives.

"The widespread accounting practice pre-SSAP 24," Arthur Andersen and Mercer Fraser explain in an earlier publication, "was to charge to pension costs the contributions paid or payable to the scheme. This practice enabled companies to enhance earnings in the short term by utilising

Few companies disclose all the material that is necessary for reliable comparisons of different companies' pension costs

pension surpluses through reduced contributions or pension holidays."

Merger Fraser's latest findings are as follows:

- Very few companies have failed to adopt SSAP 24, but only 10 per cent disclose all the information necessary to make reliable and sensible comparisons of different companies' pension costs.

The main requirement of the standard is that the pension cost should be the actuary's best estimate, thus permitting a wide range of options and methods to be used. Without proper disclosure of those options and methods, comparisons are difficult if not impossible, and the standard is not meeting its objectives.

Merger Fraser says the standard

would be much more pertinent if it included mandatory disclosure of 12 items, including types of scheme in operation; whether the scheme is in surplus or deficit; actual pension expense for the year (as opposed to the accounting number); actuarial assumptions; and rates of interest, dividend increases and salaries used in making the calculations.

The most common items missing were: reference to the level of dividend increases assumed in valuing pension scheme assets; and mention of what allowances had been made for increases in pension entitlement after retirement. "Both these items can have a substantial effect on the calculation of the pension cost," observes Mercer Fraser.

It should be emphasised that such disclosures are not mandatory under the terms of SSAP 24, but they ought to be made in order to comply with the spirit of the standard.

- Where finance directors are faced with a choice between adopting an accounting treatment that boosts profits, or one that bolsters the balance sheet, they have overwhelmingly opted to augment reported earnings.

Under transitional arrangements, only 14 of the 350 companies studied have opted to place the initial surplus on the balance sheet (or deficit) rather than spreading it via the profit-and-loss account over the the average working lifetime of the employees in the scheme.

That suggests that finance directors do not set great store by their balance sheets and that, given a choice of accounting treatments, they will opt

for the one that jacks up reported profits. The latter point is hardly surprising, but research into other complex areas – for example, the work done by Mr Chris Higgin of the London Business School into accounting for mergers and acquisitions – shows some firms' treatment of reported earnings can become an irrational foundation for some firms' decisions.

- The combination of low inflation through much of the 1980s and good investment performance has meant that many pension funds are in surplus – assets exceed past-service liabilities.

The survey shows that there is a wide variation in the extent to which schemes are in surplus: the average funding level was 122 per cent (assets exceed projected liabilities by a factor of 1.22). Where the funding levels were shown in the disclosures, 12 per cent of the schemes were in deficit and 5 per cent were in balance – the rest were in surplus.

Some 350 companies, employing 3.5m employees in the UK, were analysed. Of the total, 55 per cent had fewer than 2,500 employees. Larger companies were more likely to comply with the standard to a greater extent than medium-sized ones, and companies audited by the Big Six accounting firms, rather than the medium-sized firms, were also likely to comply more closely with the standard.

One crucial assumption in the process is the amount by which projected real investment return exceeds salary growth assumptions. The statistics show that the gap varied between 0.5 and 3 per cent. Even small differences

in the figure make a huge difference to reported earnings over the long term, thus making it even more difficult to make sensible comparisons between companies.

"The size of companies and their shares is still being affected by the changes in take-up of the standard," concludes Mr Paul Greenwood of Mercer Fraser. "Any financial analyst or consulting company relying on the SSAP 24 statement to give a

While the information gained under SSAP 24 is better than that available before, there is room for improvement

true indication of pension liabilities is on shaky ground."

The actuaries believe that, on balance, the information disclosed under SSAP 24 is better than the information available before the standard took effect. They support the principle that companies should be allowed a degree of flexibility, unlike the provisions of International Accounting Standard No 19, which are narrowly prescriptive by comparison.

However, they argue, rightly, that the standard could be greatly improved by tightening up the disclosure requirements.

Copies of the report are available from Carole Botting, Mercer Fraser, 44/45 West Street, Chichester, West Sussex PO19 1RP. £45.

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AUDIT MANAGER

c£30,000 + Car

Kent

Our client, one of the most successful and profitable companies in its industry, with a projected turnover of c£200 million in 1991, have firmly established themselves as market leaders. The company now seeks to further expand their UK activities and are set to actively exploit the new business opportunities that exist within Europe. In order to achieve these goals they have recently restructured the business, and this has resulted in the need to recruit a commercially aware Audit Manager.

Reporting to the Finance Director, and liaising closely with financial and operational managers, this is a highly visible role responsible for reviewing both new and existing businesses. This will include; improving the financial, management and operational controls, particularly focusing on areas of major risk, implementing new systems and identifying opportunities for improving efficiency.

Candidates are likely to be aged 30-45 and will have excellent internal audit experience within a commercial or industrial organisation. Individuals must also be confident, diplomatic and possess strong interpersonal and communication skills.

Interested candidates should either write to, or call David Rush at AMS.

Please call or write to:
DAVID RUSH
071-405 5271
Fax: 081-467 6822

A M S

APPLIED MANAGEMENT SCIENCES LIMITED

2-18 Bishopsgate, London EC2R 4HE

Fax: 081-232 1111

Accounting Manager Oil Exploration and Production

Realise your full management potential in a demanding and challenging role – the Senior Accounting Manager in the Exploration and Production Division of this active and successful oil company.

Managing a team of over 20, you will take charge of the financial, management and operations accounting pertaining to particularly widespread North Sea acreage under exploration, development and production. With the overall objective of maximising quality of work, you will enjoy significant scope to make your mark by developing further the accounting function. This will involve skilled man management and the organisation of documentation, procedures and standards within your department.

Professionally qualified and likely to be in your mid 30s, you have at least 5 years' relevant experience with a substantial upstream oil company. You are an accomplished man

manager with excellent communication skills, proven expertise in UK and US accounting regulations and a good working knowledge of petroleum taxation. You are also capable of managing a sophisticated computerised system.

Based just South of London in an attractive location, you will enjoy excellent prospects in the UK and internationally and can look forward to a secure, yet exciting future with an established and highly acquisitive oil company. You will command a competitive salary, fully expensed car and a particularly comprehensive benefits package which includes a good share purchase scheme.

Please telephone or write with cv in complete confidence to:
Sue Jaggar, Director,
Simpson Crowden Consultants Limited,
97/99 Park Street, London W1Y 3HA.
Tel: 071-629 5909.

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S.W.I

Group Financial Management

Over the last few years the management of this PLC has dramatically altered the group's fortunes by establishing new markets for existing products and by acquisition. The group is very profitable and last year had a turnover in excess of £350m.

Promotion has created this key position, which forms part of the small central team and reports to the Senior Financial Executive. Responsibilities include inter alia treasury management, group budgets, forecasts, statutory accounts, accounting systems development and assessment of potential acquisitions.

The successful candidate will be a Qualified Accountant aged 25-30 with approximately two years post qualified experience. Candidates should have an understanding of group reporting requirements in a PLC.

Essential personal qualities are empathy with subsidiary company management, whilst appreciating the group's financial objectives. The post carries an attractive benefits package and prospects are excellent for an ambitious young accountant. Ref 9556

Interested candidate should contact Robin Rotherham on 081-541 5580 or write enclosing curriculum vitae to the address below.

Interviews can take place in Kingston or Central London.

6-8 Thames Street, Kingston upon-Thames, Surrey KT1 1PE

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Group Accounting Manager

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RECRUITMENT

Our client is one of the world's leading suppliers of sophisticated, hi-tech products and has an international turnover in excess of £200 million and has created a major accounting challenge for a manager who enjoys influencing the business's future.

Motivating and supervising a team of professional and clerical staff, you will also be responsible for developing and specifying the accounting and reporting procedures for the HQ and world-wide operations; preparing the Group's consolidated, statutory and management accounts and reports; and providing a cash management service.

A qualified accountant, educated to degree level, you must have at least five years' experience of successfully managing a substantial finance department with an emphasis on multi-currency and multi-national activity. This should be backed by a sound working knowledge of using, controlling and developing computerised systems. A knowledge of US accounting standards would also be an advantage, as would the flexibility to travel throughout Europe as and when required.

In return, you will be offered an excellent salary and benefits package, including the choice of a top quality company car and relocation assistance where appropriate.

If you are suitably qualified and experienced, please submit your application to: David Preston, Marc Woolmer Recruitment, 500 Chesham House, 150 Regent Street, London W1R 5FA. Tel: 071 439 6288.

+ 1 2

PQE

WOKING

£30,000 + car

Operations Accounting Manager

Operations Accounting Manager required for No.2 position in a blue chip manufacturing company. This is a high-profile role encompassing responsibility for 20 staff - both management and clerical. You will be seen as a prime driver of future financial systems development. Excellent career prospects and benefits include pension scheme and BUPA. Ref: 29265

Contact the PQE Specialist advising on this appointment on 0256 460399 3 Harland House, 26 Commercial Way, Woking GU21 1HW 0483 771445 Opposite BHS

FLEET

£29,000 + car

Financial Controller

This hi-tech company, a wholly owned subsidiary of a group with £50m turnover, seeks Financial Controller for hands-on position. You will be reporting to the Managing Director and taking responsibility for all aspects of accounting including consolidations, management accounting and budgetary control. Supervise 6 staff on a PC based system. Ref: 29298

Contact the PQE Specialist advising on this appointment on 0256 460399 1 Cambridge Walk, Camberley, GU15 3SW 0276 222232 Next to Army & Navy

SURREY

£26,000

Financial Accountant

UK top 15 company seeks a newly qualified candidate with the potential to become a Senior Manager. The ability to benefit from the opportunities available is more important than initial experience. Analysts in this division will be responsible for many aspects of financial reporting. Position offers good career prospects, professional training and a generous share option scheme. Ref: 41129A3

Contact the PQE Specialist advising on this appointment on 081-770 0500 23 High Street, Epsom 0372 745020 Opposite McDonalds

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SURREY

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Computer Auditor

This major service organisation seeks a Computer Auditor with excellent communication skills and knowledge of complex systems. This is a challenging role in which you will review the effectiveness of controls in accounting systems, assist with the design and development of new computer systems and undertake many other related duties. Excellent training and benefits package on offer. Ref: 41139B2

Contact the PQE Specialist advising on this appointment on 081-770 0500 70 Clarence Street, Kingston, KT1 1NN 081 547 3505 Opposite C & A

MIDDLESEX

£25,000

Financial Accountant

A major international FMCG group requires a newly qualified ACA/CIMA. Good interpersonal skills are essential as your role will involve managing and training 12 accounts staff, as well as many varied general accounting responsibilities. This is a challenging opportunity and offers all the benefits you would expect from a large company. Ref: 76515

Contact the PQE Specialist advising on this appointment on 0923 50350 310a Station Road, Harrow, HA1 2DX 081-427 0799 Opposite Nat West

BRISTOL

£22,000+car

Finalist/Qualified

Well established blue chip PLC offers exceptional prospects to an ambitious young Accountant (ACA/ACCA/ACMA) seeking broader experience at a more senior level. Initially based in an operations unit, you will report to the General Manager and control monthly accounts, budgets, forecasts and sales analysis. Promotion to head office is likely within two years. Ref: 49406

Contact the PQE Specialist advising on this appointment on 0753 76677 63 Broad Street, Bristol, BS1 2EJ 0272 215428 Next to the Grand Hotel

REED...
accountancy

Financial Controller

Central London Service Sector

A leader in its niche market, our client is a young, dynamic, growth-oriented and profitable business.

The financial controller will be responsible for all financial, administrative and Company Secretarial aspects of the business, but in particular will be expected to work closely with the managing director, involved with the continued development of the business.

Probably aged under 35, applicants will be qualified accountants possessing broad-ranging

£34,000 + Car,
profit share etc

financial experience gained at managerial level in a medium-sized, expanding service industry organisation. Experience of working with computer based systems is essential.

There are prospects of a directorship.

Please write to Michael Ping quoting reference S620, enclosing your curriculum vitae which should include your current salary and daytime telephone number, at Grant Thornton Management Consultants, Grant Thornton House, Melton Street, Euston Square, London, NW1 2EP.

Grant Thornton
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PROPERTY

Region £40,000 + car + benefits

THE COMPANY

We are a well established design company based in London's West End. The company seeks a new Finance Director to complete its management team. The company has grown steadily over the past five years. Consolidation of recent gains and expansion of market share are strategic objectives.

THE JOB

Reporting directly to the Group Board the candidate, initially F.D. designate to the main operating company, will have overall responsibility for group finances, administration and company secretarial duties. Key tasks are profit forecasting, treasury management and improvements to the budgetary control system. The candidate will lead a team of six.

THE PERSON

You should be a qualified accountant, preferably educated to degree level, with a minimum of 3 years PQE. Strong hands-on management, interpersonal skills and a need for achievement are minimum personal pre-requisites.

Please send, in confidence, a comprehensive career resume and salary history to: Group Managing Director, Box No. 954, Financial Times, 1 Southwark Bridge, London SE1 9HL.

CORPORATE FINANCE Only Qualified ACA's

Our Client is a leading UK Merchant Bank, itself part of a major international financial services group.

Advising on mergers and acquisitions, flotations, listings, placements and equity issues, the company has an established and comprehensive corporate finance department. They are extremely well placed to service the needs of established and new and developing companies within both the domestic and international marketplace.

Continued growth of the business leads the company to seek to strengthen this function. Newly qualified (ACA), from a "Big 5" environment, you must possess a good and consistent academic track record, strong presentation and communication skills and a genuine interest in developing a career in Corporate Finance.

Please apply directly to Penny Ridge at Robert Half, Freepost, Walde House, Bedford Street, 418 The Strand, London WC2R 0BR. Telephone 071-836 3545 or evenings on 081-653 4009. Alternatively, fax your details on 071-636 1942.

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Director of Finance

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The Director of Finance will report directly to the Chief Executive and will be expected to be capable of serving on the Board. Specific responsibilities will include presenting financial and management information, developing management information systems, capital

investment appraisal as well as managing the finance function and assisting with strategic commercial thinking throughout the organisation.

Candidates should be qualified accountants with at least ten years' commercial experience, preferably gained in the service sector. The ideal candidate should have a good understanding of commerce, excellent interpersonal skills and the ability to identify and solve problems. Previous experience of systems development will be a distinct advantage.

A salary of up to £50,000 is offered, depending on experience, together with a car, healthcare, profit share and a pension. Please write in confidence, enclosing full career details to Sean Connolly, quoting reference number SHC 1499 at the address below.

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The demand for even greater efficiency and accountability in Government business has resulted in the need for a number of qualified professionals to join us on a permanent or 4 year contract basis at centres throughout the UK.

Your role in our £8 billion annual operation will involve assessing our suppliers accounting systems and investigating and negotiating claims submitted by them for costs, overhead recovery rates and capital employed. You should therefore be CACIA, ICA, CIMA or CIPFA - qualified with experience in interpreting or investigating financial and cost accounts.

You will be dealing with senior company representatives so you will need to be a fluent, forceful and tactful communicator and have the kind of lively and enquiring mind that thrives on detailed problem-solving.

Starting salaries £23,325-£26,465 in London, £19,125-£23,860 in provincial locations. Promotion prospects and a range of benefits which includes a performance-related bonus, non-contributory pension scheme and relocation assistance where appropriate.

If you would like to be considered please write specifying which location, enclosing a full CV giving an indication of present salary and the names of 2 referees who may be approached, in confidence, to Brian Cameron at the Civil Service Commission, Almon Road, Basingstoke, Hants RG21 1JB, quoting ref: G/8594. For further details of the posts including local contacts who may be approached to discuss the nature of the work please contact Brian Cameron on (0256) 846452.

The closing date for applications is 12 October 1990.

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Diplômé Grande Ecole de Gestion ou MBA, vous avez acquis une solide maîtrise de la comptabilité et de la gestion financière en société américaine, et vous maîtrisez parfaitement l'anglais.

Le poste est situé Tour Parciféric (Paris - porte de la Villette).

Merci d'adresser CV et lettre manuscrite en anglais à Mercuri Urval, 14 bis rue Daru Paris 8e, sous réf. 51-4005.

Mercuri Urval

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Dynamic Experienced M.D./Chief Executive Officer of Multinational Group, 43, PhD. Econ & Pol, French, Languages English - French - German Russian etc. Outstanding knowledge of P.R., Into, Projects, Marketing and communications European/Eastern European Business seeks new Executive position. Consultancy and/or senior partner status will equally be considered

Fax Paris: 33-1-47200018
or Write to Box No. A957, Financial Times,
One Southwark Bridge, London SE1 9HL.

GROUP FINANCE DIRECTOR DESIGNATE UK Operations

Leeds

Our client, a private organisation consisting of several UK companies, is looking for a Group Finance Director Designate - UK Operations. The Group has extensive international links and in the UK has trading, manufacturing and marketing arms with a combined UK turnover approaching £11 million.

Reporting to the Chief Executive, the appointee will be responsible for implementing computerised systems, ensuring that all financial controls are effective and providing timely management information. The individual will be expected to assist in the restructuring of the UK businesses into profit centres with vertical responsibilities. Working closely with a Treasury Manager in terms of financing requirements and cashflow, the

£30,000 + bonus + car

appointee will also provide tax advice in conjunction with professional advisers. There will be regular meetings with the Group Chief Executive, who is London based and expects this position to play a key supporting role.

We are seeking a qualified accountant with a "hands-on" attitude and previous exposure to a trading business and a private company environment. The successful individual will be resilient and energetic, determined to succeed and able to argue cogently.

Candidates who feel this post may be of interest to them are invited to send their CVs, in confidence, to Diana Westlake at the address below, mentioning present remuneration, day and home telephone numbers.

KPMG Peat Marwick Selection & Search

70 Fleet Street, London EC4Y 1EU

FINANCIAL CONTROLLER

**A key business role for a
commercially-aware
accountant**
**Buckinghamshire
£27,000-£32,000**

FOLLOWING A RECENT major acquisition, this \$multimillion US food group is strategically placed to expand its UK operations. Involved in a specialist area of the food and drink business, the UK subsidiary company boasts a large number of major household names amongst its many customers. With turnover for the current financial year likely to be around £14m, the company has ambitious plans for further growth — both organically and through acquisition.

As Financial Controller, you face the challenging task of bringing the company's financial systems and controls into line with those of its US parent. Reporting to the Managing Director and running a department of six, you will be a member of the senior management team and, as such, will be expected to

play a significant part in the day-to-day running of the business. Key responsibilities will include assessing and providing for the information needs of your management colleagues, reviewing computer systems, preparing budgets and forecasts, and controlling all aspects of the accounting function.

Ideally, you will be a qualified accountant, aged 30-45, and possess substantial financial experience gained in a manufacturing environment, with exposure to standard costing techniques. Just as important, will be the ability to take control, motivate and manage your department, and an appreciation of the wider issues involved in running a growing business.

The salary is accompanied by an excellent range of benefits including an executive car, bonus scheme, pension, private healthcare, and subsidised restaurant. In this important senior position, high exposure throughout the company will lead to excellent prospects for career progression.

Please send a full cv, indicating current salary, to Patrick Johnson, Ref: 4596/PJ/FT, PA Consulting Group, Hyde Park House, 60a Knightsbridge, London SW1X 7LE.



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BRISTOL

PACKAGE c. £40,000 + CAR

Finance Director

Our client is a well established business with a range of activities in wholesaling, importing, distribution and assembly. Continuous profitable expansion has been achieved, to a current turnover of around £35 million, and the company's strategy is now to develop the new systems that are crucial to efficiency and progress in this high volume operation.

Reporting to the Chairman, the new Finance Director will make a key contribution to business development. The initial objective will be to drive a full systems review of all business areas and this will lead to total responsibility for the finance and administration function.

A qualified accountant, probably in their 30's - early 40's, you will be capable of operating as Finance Director at group level and will have experience of managing systems design and development in a

range of industry sectors. The post demands well rounded commercial management skills in addition to a strong interest in the application of technology for business benefit.

Please send full personal and career details, including current remuneration level and daytime telephone number in confidence to Janice Walden, Coopers & Lybrand Deloitte Executive Resource Ltd, Bull Wharf, Redcliffe Street, Bristol BS99 7TR, quoting reference JW 409.

Coopers & Lybrand Deloitte Executive Resource Ltd

Orbit
HOUSING ASSOCIATION

FINANCE DIRECTOR

Up to £40,000 plus Quality Car Coventry

Naturally, you will be a fully qualified accountant with extensive financial management experience. You will also need to demonstrate outstanding leadership and interpersonal skills coupled with the ability to influence and negotiate at all levels. In addition to a competitive salary, we offer an attractive benefits package that includes a quality company car, contributory pension scheme, private health care, 25 days annual leave plus 4 days added to bank holidays and a relocation package where appropriate. To apply, please send a full CV detailing current salary to Karen Umpleby, Human Resources Manager, Orbit Housing Association, 44/45 Queens Road, Coventry CV1 3EJ. Tel: 0203 632321. Closing date: 12th October 1990.

This is an excellent opportunity for an ambitious professional to utilise your knowledge and experience of the housing market and housing association finance to the full.

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Ashford, Middlesex

Dynamic software group seeks innovative and demonstrably successful contracts executive to establish a first class revenue management function for its vital European, Middle East and African markets.

THE COMPANY

- Leading independent software company with outstanding product range for Unix, DOS, Macintosh and other operating environments.
- European regional operation headquartered in Ashford. Seven operating subsidiaries across Europe, 3rd Party channels in Eastern Europe, Middle East and Africa.
- Record of dramatic growth. 1989 Turnover \$1.5m worldwide, 40% in Europe.

THE POSITION

- Key new position with a broad remit to create a high profile centre for credit management, analysis and tracking of contracts, identifying and ensuring correct billing of revenues, cash collection and development of relations with key customers.

Please write, enclosing full cv, to Ref SJ220-af

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Contract Manager

Engineering Projects
North East,
c £27,000, Car

Continuous expansion of this world renowned specialist company has created the requirement for a senior contracts professional to join a small central team. Company turnover, now approaching £100m, has a strong defence element and confirmed projects extend well into the mid-nineties. Reporting to, and collaborating with, a director of the company you will be involved in all aspects of contract preparation and negotiation with UK and overseas customers from initial invitation through to final award, and will be expected to contribute and participate at the most senior levels. Ideal candidates should be qualified to degree standard with relevant professional qualifications, and have a demonstrable record of contract involvement in large capital project work including associated financing, legal and export guarantee activities.

Male or female candidates should submit in confidence a comprehensive cv. or telephone for a Personal History Form to, R.P.T. Hills, Hoggett Bowers plc, 4 Mosley Street, NEWCASTLE UPON TYNE, NE1 1DE. 091-232 7455, Fax: 091-261 8438, quoting Ref N18028/FT.

Hoggett Bowers

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EUROPEAN VENTURE CAPITAL : FINANCIAL ANALYST (Paris Based)

Applications are invited for a position with an established European strategic growth fund, founded by four prominent European financial institutions. The objective of the Fund is to make significant equity investments in European companies actively pursuing a policy of external growth with a view to becoming leading companies within the Single Market.

The Fund is currently seeking to recruit an experienced analyst at manager level to take responsibility for the financial analysis required in the appraisal of specific investment opportunities, as well as sector research. Thorough knowledge and experience of computer modelling is considered as essential.

In addition, candidates should be capable of taking responsibility for internal accounting matters within the fund.

Aged probably between 25/30, candidates will ideally be qualified A.C.A.'s or trained financial analysts with working experience in either a venture capital or merchant banking environment. Candidates should be EC nationals and speak at least two European languages fluently including English. In view of existing staffing, preference will be given to non French candidates.

Remuneration will be in the region of FF300,000 - FF350,000 depending on experience. In the first instance please write enclosing a full cv. to:

Rhona Hayward,
48 bis rue Fabert,
75007 Paris.

INVESTMENT ACCOUNTANT

LAKE DISTRICT
**NEGOTIABLE SALARY + EXCELLENT
BENEFITS**

Prolific Financial Management PLC is one of the UK's leading investment management companies. Prolific is a wholly-owned subsidiary of Hafnia Holding A/S, the second largest financial services group in Denmark which currently manages funds in excess of £5bn.

Due to continued expansion an opportunity has arisen at a Senior Management level in our Administration Centre in Kendal, Cumbria. The successful applicant will take full responsibility for Prolific's investment accounting function, encompassing authorised unit trusts, together with institutional third party accounts. With previous financial services experience, you will display a record of strong management and interpersonal skills, along with the enthusiasm and initiative to develop this key area of our business.

Applicants for this position should be fully qualified, and with a minimum of five years investment accounting experience. It is likely that the successful candidate will be aged between 30 and 45. An excellent remuneration package (including Company Car) is offered and benefits are those associated with a company of this stature. A flexible relocation package is offered to the right candidate.

Please reply in confidence (quoting reference IA1) enclosing a full C.V. and details of your current remuneration to: Miss Gail Eves, Personnel Manager, Prolific Financial Management PLC, Walbrook House, 23 Walbrook, London, EC4N 8LD

Prolific
FINANCIAL MANAGEMENT

Regional Financial Controller

Essex/Herts/
North London

Our client is a rapidly expanding UK subsidiary of a major manufacturing and distribution plc, with group turnover in excess of £300m. A commercially aware and energetic Financial Controller is now required to assume overall financial responsibility for a number of operating units, principally to the north of London.

Reporting to the Finance Director, the role will include the monitoring of the financial performance of the operations in the region, development of strong financial controls, integration of acquisitions and ad hoc assignments. Candidates will be aged between 28-35, qualified, PC literate and preferably with experience in a multi-location manufacturing or processing environment. Day-to-day

Package to £37,500
+ Car + Benefits

contact with staff throughout the group requires strong interpersonal skills. A willingness to travel and a commitment to working to strict deadlines are essential. Career prospects are excellent for the right candidate.

The remuneration package comprises a competitive basic salary plus performance related bonus. Relocation assistance is available where appropriate.

Interested candidates should write, enclosing a current CV and quoting ref: UJ/BC to Chris Elliott MBA at Michael Page Finance, Executive Selection Division,

39-41 Parker Street,
London WC2B 5LH
or telephone 071-831 2000.



Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Group Management Accountant

South Yorkshire,
c £32,000 pa, Bonus, Car

This major Group is one of Europe's leading manufacturers of specialist products for a diverse range of industrial applications. It has a record of steady growth, backed by substantial capital investment initiatives and an ongoing policy of strategic acquisitions. Future plans are exciting and challenging, focussing on improvements to business performance and profitability, to consolidate its position in the marketplace.

As a result, a qualified Management Accountant is required to work closely with the Group Finance Director providing technical and analytical expertise. As well as overseeing forecasts, budgeting and profit planning, you will be devising management systems which will produce a range of strategic financial information.

This new appointment calls for a professionally qualified, commercially astute and diplomatic individual, likely to be in their late 20's/early 30's. You must be able to demonstrate sound career progression, preferably in a diverse manufacturing environment, and must possess a proactive, hands-on style of working.

There will be regular travel to other UK operating sites, and the scope to develop this highly visible role is considerable. In addition to a competitive, negotiable package, relocation assistance will be given where appropriate.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, M.A. Grant, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB. 071-734 6852 Fax: 071-734 3738, quoting Ref: H27038/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, EDINBURGH, GLASGOW, CARDIFF, LEEDS, LONDON,
MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

European Headquarters of a large American multinational company is looking for an

International Tax Advisor

Paris, France

Based at our regional headquarters for Europe, Africa and the Middle East, the successful candidate will advise on all international tax implications of our business in the region, including tax planning, intercompany operations and mergers and acquisitions.

This senior position will suit high potential candidates ideally 31-35 years old, with extensive experience (6-9 years) in an international company or a major tax firm, including some exposure to U.S. taxation.



Michael Page International

International Recruitment Consultants
London Amsterdam Eindhoven Brussels Antwerp Paris Lyon Sydney Melbourne

c. 600,000 FF

Excellent communication skills and ability to interact with the highest level of management are also necessary for this position.

Knowledge of French is not required.

For more information concerning this opportunity, please telephone or send CV + current salary to Antoine Goldschmidt quoting ref. AG 5527/FT to Michael Page Taxation, 10, rue Jean Goujon, 75008 Paris, FRANCE. Telephone: (010) 33.1.42.89.30.03

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For further information contact:
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London EC4A 2AB.
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(081) 469 2213

Our client is a highly respected, blue-chip U.S. investment banking firm, with a truly global presence and considerable influence in all sectors of the industry.

The UK and European tax function based in London is considered to be one of the most pro-active and respected tax teams within the investment community. Recent internal restructuring has generated the need to appoint a Senior Tax Adviser.

Reporting to the Director of Tax, key elements of the role include the development of tax related financial instruments for the firm's product areas, international and local tax planning and some involvement in overseeing tax compliance work.

Suitable candidates will be senior taxation professionals, with either a legal or qualified accounting background and at least 3 years post-qualification relevant tax experience. Dealing at the highest levels within the firm, the candidate will need to combine intellect with creativity, and assertiveness with a high degree of tact and maturity.

The package available is highly competitive including a substantial performance related bonus.

FINANCE DIRECTOR Financial Services

c.£60,000 + car + benefits package
South Coast

Our client, the UK subsidiary of a multinational financial services group, wishes to appoint a high calibre business-oriented Finance Director to establish a sound financial framework within which the Company can achieve the desired level of profitable growth.

The appointee will assume responsibility for all financial affairs and, in particular, for the introduction of effective management information and control systems comparable with an expanding operation. A key requirement will be the ability to manage and motivate a large accounts team during a period of significant change. As a member of the senior management team, the Finance Director will also be expected to make a major contribution to the formulation of long-term corporate strategy in the UK market.

Candidates should be qualified accountants able to demonstrate a successful track record culminating in a senior financial management role, ideally within a financial institution. In addition to proven technical ability, applicants must possess the interpersonal skills required to forge strong working relationships. Above all, they should display first class leadership qualities and an energetic, proactive approach.

The position commands a remuneration package commensurate with the seniority of the role, and the magnitude of the Group's worldwide activities is such that the appointment offers tremendous scope for long-term career progression.

Please write, in confidence, enclosing full career details to Tim Knight quoting reference 6106.

KPMG Peat Marwick Selection & Search
70 Fleet Street, London EC4Y 1EU

FINANCE DIRECTOR

North-West
c.£40,000 negotiable + car +
benefits

PART OF a large international group, our client is a national multisite operation providing a comprehensive automotive supply and fit service to a wide customer base. With a turnover of £100m+ and more than 400 outlets, the company is committed to investing in its future — a commitment clearly illustrated by the introduction of a brand-new £multimillion microcomputer point-of-sale accounting system.

Reporting to the Chief Executive and with responsibility for both the 150-strong finance and computer services departments, you will play a key role in the company's commercial decision-making process. In addition to providing the full range of

accounting services including monthly reports, forecasts and annual plans, you will be expected to refine the present contribution measurement techniques by continuing the review and updating of management information systems.

Aged 35-50 and, ideally, educated to degree level or equivalent, you must be a qualified accountant with substantial multisite commercial experience, preferably gained in a service industry. Extensive business acumen and strong interpersonal skills are essential ingredients for success in what is an extremely competitive market.

If you are looking to join a company that is playing a leading role in responding to changing market trends, please send full career details, in confidence, to John Patrick, Ref: 4598/PJ/FT, PJ Consulting Group, Hyde Park House, 60a Knightsbridge, London SW1X 7LE.

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They currently seek to recruit a qualified accountant, aged 25-35 to work within their financial systems team. The post will involve the specification, selection and implementation of computerised financial systems. Initially you will be part of a small team working with clients at all levels. New members are quickly given responsibility for handling major assignments.

The successful candidate will have some experience of one or more of the major accounting packages and the ability to assist in the future development of the firm's business.

In return for your commitment they offer a highly competitive salary package, car, bonus, pension scheme etc. To apply please contact Lee Acton, Senior Consultant on 071-233 5204 or fax your c.v. to him on 071-233 6971.

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Telephone: 071-233 5204
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Finance Director-Designate

c.£35,000 + car + benefits

Cheshire

Our client, an established Group, operating within a specialised branch of the building industry, supplying commercial and domestic trade customers with high class ancillary products and systems, are a manufacturing group employing modern computerised production techniques. With a current profitable sales turnover of some £10 million per annum and having illustrated 30% growth over the past five years with a forecast of continued expansion, the Group are seeking to employ an experienced Accountant in the role of Finance Director - Designate who will be responsible to the Board for the provision of the full range of accountancy and company secretarial services.

Candidates must be mature qualified Accountants who can demonstrate practical hands on experience coupled with the implementation of modern computerised systems

The remuneration package is attractive and includes a salary of c.£35,000 per annum, executive car, non-contributory pension and life insurance scheme, private medical care, personal health insurance and relocation expenses as applicable. It is considered the post offers long term career prospects and a significant opportunity to an ambitious energetic Accountant wishing to contribute at Board level to the effective management and commercial development of this progressive Group.

Please send details of your career to date and contact telephone numbers quoting reference N6260/FT, to George Hopwood, Grant Thornton Management Consultants, Heron House, Albert Square, Manchester M2 5HD.

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Financial Controller

South West

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Our client is a highly profitable PLC, engaged in property development and investment, predominantly in the UK. Their south western property portfolio has a capital value in excess of £300m. A Financial Controller is now required to assume full responsibility for all financial aspects of their south western business. Key areas of involvement will include the re-organisation of control and reporting structures and the rapid development of computer-based systems. As a member of the regional management team, the individual must be fully capable of participating in the overall commercial management of the business.



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Candidates, aged up to 40, must be qualified accountants with a strong track record of success in a demanding, hands-on environment, coupled with the strength of character and business maturity required to make an immediate impact within a dynamic organisation.

A comprehensive benefits package including share option scheme and full relocation facilities are available where appropriate. Interested applicants should write, quoting ref. 2634, to Alan Dickinson ACMA, Executive Division, Michael Page Finance, 39-41 Parker Street, London WC2B 5LH or telephone 071-831 2000.

International Financial Controller

London

c. £45,000 + car

accountants with financial management experience gained in both line and staff positions in a major multinational organisation. The role will involve overseas travel and international experience would be an advantage.

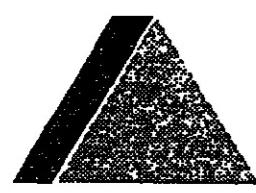
This is a high profile appointment which will offer the opportunity to gain in-depth exposure to the commercial aspects of running a successful international business. It also offers excellent career development prospects.

Remuneration is negotiable around £45,000 and is supported by a generous range of benefits, including share options, pension and private medical insurance.

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- ▲ Professional Computer Audit Methodologies
- ▲ Retail Banking
- ▲ PC LAN's/IBM AS400

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These are head office appointments offering variety and the opportunity to travel overseas. Promotion prospects are based entirely on merit and offer ample scope for progression into management either within this department or other areas of the Bank.

For further information please contact ANDREW LIVESLEY or ANDREW TATTERSALL on 071-404 3155. Alternatively write to them at ALDERWICK PEACHELL & PARTNERS, 125 High Holborn, London WC1V 6QA. Fax: 071-404 0340.

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- Systems review and computerisation
- Deputising for the General Manager

As a member of the senior Financial Team within the group you will liaise with the Headquarters in Paris and other business centres within the organisation.

You will have a degree or equivalent and be a qualified accountant with several years experience in a sharp-end commercial environment. Computer literate, you must be well-organised, pragmatic and have the ability to work on your own initiative.

Perseverance, diplomacy and resilience are a must.

Capable of handling a growing management remit in this expanding business, you will be fluent in English, with a knowledge of Turkish being advantageous.

This is a senior appointment. Besides an excellent salary with the possibility of capital accumulation, opportunities to move into a General Management role are available. Career prospects within the group are outstanding for the excellent performer.

Interested candidates should write in confidence to: Nicholson International (recruitment consultants), Imperial Buildings, 48/56 Kingsway, London WC2B 6DX quoting reference no: 9130, or fax details on 071-404 8128 or call directly on 071-404 5501 for an initial discussion.



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INTERNATIONAL**

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Age 30-35

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Whilst your role will touch on all areas of the business, your primary responsibility will be to act as the 'active link' between the individual businesses and group head office, reviewing and monitoring monthly results and assisting in the preparation of all business forecasts. You will also be expected to make an important contribution to the interim and year end reports. The demands on your time will prove to be technically varied and commercially exacting.

To succeed in this progressive environment you must be a qualified accountant, with excellent technical and communication skills, who has the ability to react positively to situations as they arise.

Prospects within the group are good for the right candidate.

To apply, please send a full C.V. to Chris Davis at our Birmingham office. ref L480



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FINANCIAL TIMES
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- * manage and co-ordinate financial reporting and analysis.
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- * integrate performance investigation and operational analysis with overall business decision-making.
- * develop yourself and your three direct reports for future progression in financial, operational or general management.

Qualified in financial and/or management accounting, perhaps mid-to late 30's with an MBA/equivalent; living within range of the indicated area, please write with succinct letter/CV in confidence to Roger Stephens, who is advising on this key appointment. Reference 9059.

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- Report to Head of Finance and Systems.

Qualifications

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Please apply in writing, enclosing c.v. Contact: Dudley Harrop Ref: M441



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East Midlands

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Reporting to the Chairman, the successful candidate will be expected to make a major contribution to the development of the business as well as help guide improved use of computer technology. Requirements will include all management and statutory accounting requirements assisted by a well motivated and qualified team.

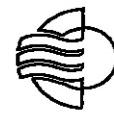
Applications are invited from graduate chartered accountants aged between 33 and 45 who can demonstrate excellent communication and management skills, as well as the expected technical computerised accounting skills. Board promotion prospects are excellent and the remuneration package can be fixed if necessary, and will include a fully expensed car, contributory pension scheme, private health and a discretionary bonus.

Interested candidates should send a comprehensive curriculum vitae, including details of current remuneration and a daytime telephone number, quoting reference 163 to Andrew Sales:

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◇ £50 million turnover - £9 million PBT.

THE POSITION

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QUALIFICATIONS

◇ 33 - 45 year old, graduate, ACA or ACCA with previous responsibility for a finance function.
◇ Probing, investigative style with exposure to City within a major group.
◇ Strong motivator, communicator and manager.

Please write, enclosing full cv, Ref: J9929
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N

North West

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THE COMPANY

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◇ Market leader in sector.

◇ Requires strong financial direction to optimise future business performance and maximise profitability.

THE POSITION

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◇ Major input to overall business strategy.

◇ Direct systems development.

QUALIFICATIONS
◇ Qualified accountant, aged 35-45. Successful record of senior level financial management.
◇ Ideally experienced in multi-site licensed retail trade.
◇ Leader and strong communicator. Familiar with computer based systems.

Please reply in writing, enclosing full cv,
Reference M13877
Courtill House, Water Lane,
Wilmslow, Cheshire, SK9 5AP

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N

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Pharmaceuticals UK Limited

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Car and benefits

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This is a broadly based and highly visible position where your success will ensure excellent career prospects within the Group.

Currently based at Greenford, Middlesex the Company is moving to prestigious new offices at Stockley Park near Heathrow early in 1991.

Candidates will be graduate qualified accountants with post-qualifying financial accounting experience with a major company. Alternatively, you could be a manager with a large firm of Chartered Accountants. Good technical skills, ideally including some exposure to taxation, and a proven record in managing and developing staff will be important.

You should have the ability to work with and through others, to influence them and be sensitive to their needs while achieving your own goals and deadlines.

To learn more please write to Sue Rossiter, Director, at Barrett Webb Limited, Boston Road, Henley-on-Thames, Oxon RG9 1DY, or fax her on 0491 579825. For an informal preliminary discussion please telephone 0491 410766. Complete discretion is of course assured.

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Financial Controller

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Reporting to the Managing Director, a key task will be to deliver fast and accurate management information to provide the necessary business controls and disciplines to maintain competitive advantage. Leading a small team you will be responsible for their full accounting and MIS functions with a particular emphasis on system enhancements and management controls. The role will also involve some travel to the Australasia companies.

You will be a qualified accountant with significant financial management experience gained ideally within

FMCG companies or the industrial sector. Personal attributes must include a liking for a small and informal company culture, good interpersonal skills, very good attention to detail and the ability to be "quick on your feet".

Please send full personal and career details, including current remuneration level, in confidence to Christopher Howarth, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 76 Shoe Lane, London EC4A 3JB, quoting reference CH749 on both envelope and letter.

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The RNLI is an independent charity whose sole aim is the saving of Life at sea. Founded in 1824, it presently maintains over 200 lifeboat stations in Great Britain and the Republic of Ireland, the financial support for which comes wholly from voluntary contributions. Its annual income in 1989 was close to £45 million, making it one of the largest charities in the U.K.

This is one of two senior financial posts reporting to the Head of Finance. The appointee will initially develop a new PC-based management information system for the re-organised fund raising and marketing department. Wider responsibilities will follow in financial reporting, budgetary control, tax planning and financial appraisal.

The post will provide an attractive, high profile opportunity for a qualified accountant aged 25-35, with relevant experience in a strong marketing oriented company or charity. Essential attributes are capability with PCs, good interpersonal skills and imaginative insight into management's information needs.

Working conditions are good and the Poole location is outstanding in terms of facilities and quality of life.

For more information and to apply, please contact: Cdr D J Wilford, Chief of Personnel, RNLI West Quay Road, Poole, Dorset BH15 1HZ. (0202) 671133.

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The job is to strengthen the existing Board, to be responsible for the normal accounting/financial functions, but importantly MUST BE CAPABLE OF MAKING A MAJOR CONTRIBUTION TO ALL COMMERCIAL ASPECTS OF THE BUSINESS AND ITS PROFITABILITY.

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Salary up to £30K plus attractive bonus scheme, Company car, pension scheme, BUPA, etc.

Please send detailed C.V. with present remuneration to:
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COMPLIANCE OFFICER

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The Company is currently in a period of exciting growth and development and we are seeking a commercially aware Compliance Officer to join the "FASL" management team. Reporting to the Managing Director, you will be expected to play a key role in the continued development of the business. The position calls for a high level of technical expertise, particularly with regard to IMRO requirements, and the ability to use this knowledge to provide advice to FASL management and its clients and to contribute to systems development.

In addition to the above mentioned benefits the remuneration package includes a non-contributory pension scheme, substantial relocation assistance (where appropriate) and free private health care.

In the first instance please send your full CV or write for further details and an application form to Mrs Lynne Walker, Personnel Officer, NM Financial Management Limited, Isambard Brunel Road, Portsmouth, PO1 2AW.



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- management accounting
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- micro computing
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The work is varied and rewarding, involving client relationships with major companies and there will be opportunities for further rewards and responsibilities as the business grows.

Basic salary £30,000-£32,500 plus car. Incentive and profit sharing scheme could increase earnings by a further £20,000.

Please send CV to Robert McCallion, Director, The Management Training Partnership, 14-15 Prabendal Court, Oxford Road, Aylesbury, Bucks HP19 3EY or ring (0296) 23474 for further details.

10/10/90 15/5/90

INTERNATIONAL COMPANIES AND FINANCE

Beazer three-month profits fall by a quarterBy Andrew Taylor,
Construction Correspondent

PRE-TAX profits of Beazer, the heavily-borrowed UK construction group, fell by more than a quarter during the year ended June 30 to £105.7m (£197m) from £142.5m.

Interest charges rose to £90.9m from £58.3m despite a reduction in group debt to £880.5m from £1.13bn. Gearing at the end of June was 82 per cent compared with 97 per cent at the end of June last year.

More than 95 per cent of Beazer's debt is denominated in dollars. Borrowings rose dramatically following the purchase two years ago of Koppers, the US aggregates business.

In dollar terms Beazer's debt has fallen to \$1.53bn from \$1.97bn since June last year. The US accounted for 60 per cent of operating profits last year.

Housing and commercial property profits over the same period fell to £75.9m from £126.8m. UK housing profits fell to about £50m from £100m. The figures included a £12m write-off against the group's UK housing bank.

Beazer's group's share price fell 1p to 89p in London yesterday following the results. It had fallen more than 46 per cent since the beginning of August when it stood at 165p.

The final dividend was unchanged at 5.65p, making a total dividend of 7.75p, an increase of 3.3 per cent. Earnings per share, fully diluted, fell from 29.9p to 21.5p.

RAS premium income up 10.3%

Riunione Adriatica di Sicurtà (RAS), Italy's second-biggest private-sector insurer, raised group premium income by 10.3 per cent to £2.786bn in the first half of this year, writes Halg Simonian.

Operating earnings dropped to £1.7bn (£30m) from £73.4m in the first six months of 1989 following a further deterioration in non-life underwriting income in the domestic market there.

Montedison plans to raise L2,500bn in fresh capital

By Halg Simonian in Milan

MR RAUL Gardini, chairman of Montedison, yesterday announced plans to raise up to L2,500bn (\$2.12bn) in fresh capital in a clear step to underline his ability to take control of Enimont, the Italian public-private chemicals joint venture.

The proposal, on the eve of Enimont's shareholders' meeting due later today, will allow Montedison to take on the eventual obligations linked to the acquisition of Enimont and its development," according to Montedison.

The company gave no details of either how the sum would be raised, or the timing. But it said the operation, which may take place after the already announced merger of Montedison and Ferruzzi Agro-Industria later this year, had been approved by Ferruzzi family.

This has led analysts to believe the group probably intends to raise most, if not all, of the cash through a rights issue, rather than by borrowing.

Raising L2,500bn would allow Montedison to match the estimated sale price for the 40 per cent in Enimont currently held by Eni, the state-owned energy group. Following the impasse between Montedison and Eni on the Enimont board, the Italian government has set precise rules for the divorce between the two reluctant partners.

Montedison has a fixed period to buy Eni's stake in Enimont at a price yet to be determined. If it does, Eni is committed to buy the Montedison holding at the same price.

But some analysts have speculated that the conditions set by the Italian government on Enimont's future may make Mr Gardini reluctant to pursue the plan.

Separately, Montedison reported group net profits in the first half of this year, net of the Enimont operation, slipped to L225m from L275m in the

same period last year, sales fell by 7 per cent to L2,673m.

The company blamed the decline on the general downturn in the world chemicals business and greater competition in pharmaceuticals.

Matters have been exacerbated by lower sales prices for some products, as well as the strength of the lira, said Eni.

Montedison was also hit by the sharp fall in first-half profits at Enimont to L151bn from L526bn in the same period last year. Sales declined by 12 per cent to L7.154bn.

Net profits totalled FF358m, which would have represented a 5 per cent drop from the first half of 1989 had it not been for the impact of deconsolidating Pernod's 2.77 per cent stake in Compagnie Financière de Stéphane.

Pernod's initial decision to consolidate this stake by the equity method had raised eyebrows of derision from financial analysts as one of the most bizarre accounting conventions adopted by a major French public company in recent years, and it has now decided to retain the stake by more normal accounting methods.

The company said the fall in net earnings resulted from the fall of the dollar, the rise in the price of alcohol and a significant drop in profits from Orlando Wines, its Australian subsidiary, but also reflected the sale last year of Société Parisienne de Boissons Gassées, its Coca-Cola bottling subsidiary, to the US Coca-Cola company.

Second-half comparisons will be affected neither by the deconsolidation of the Suez stake nor by the sale of SPBG,

Pernod said.

Nevertheless, the group said yesterday that pre-tax consolidated earnings of L2,454bn (\$2.09bn) were "satisfactory."

Industrial sales rose slightly to L26.83bn while financial services and insurance revenues were boosted from L560bn to L3,474bn by the consolidation of results from the Tora insurance company and the La Rinascente department store chain. The pre-tax profit margin of the group fell from 10.4 per cent of sales to 8.1 per cent.

Fiat said that its full-year sales should reach £60.00bn but warned that profits would be affected by the slowdown evident towards the end of the first half and by the impact on markets and costs of the Gulf crisis, rising inflation in Italy

overall, and 740,600 in Italy.

Fiat took 15 per cent of the European market and 5.3 per cent in Italy - fully 3.1 percentage points lower than in the same period last year.

Other automotive sectors also felt the chill, with industrial vehicle sales falling by 6.1 per cent to 67,300 units and tractors down by 5 per cent.

Nevertheless, Iveco's share of western European truck markets rose to 20.5 per cent.

Earth-moving machinery sales fell by 200 units to 3,700,

leaving Fiatallis with a 12 per cent share in Europe and 35

per cent in Italy. Sales were up for other industrial activities except for metal products which fell 11.3 per cent.

Pernod slips but hopes for rise in full yearBy George Graham
in Paris

PERNOD RICARD, the French drinks group, has reported lower first-half profits but is still expecting to boost earnings by more than 10 per cent for the full year.

The company said yesterday that operating profits dropped by 13 per cent in the first half to FF15.80m (£110.3m), on sales 3 per cent lower at FF7.1bn.

Net profits totalled FF358m, which would have represented a 5 per cent drop from the first half of 1989 had it not been for the impact of deconsolidating Pernod's 2.77 per cent stake in Compagnie Financière de Stéphane.

Pernod's initial decision to consolidate this stake by the equity method had raised eyebrows of derision from financial analysts as one of the most bizarre accounting conventions adopted by a major French public company in recent years, and it has now decided to retain the stake by more normal accounting methods.

The company said the fall in net earnings resulted from the fall of the dollar, the rise in the price of alcohol and a significant drop in profits from Orlando Wines, its Australian subsidiary, but also reflected the sale last year of Société Parisienne de Boissons Gassées, its Coca-Cola bottling subsidiary, to the US Coca-Cola company.

Second-half comparisons will be affected neither by the deconsolidation of the Suez stake nor by the sale of SPBG,

Pernod said.

Nevertheless, the group said yesterday that pre-tax consolidated earnings of L2,454bn (\$2.09bn) were "satisfactory."

Industrial sales rose slightly to L26.83bn while financial services and insurance revenues were boosted from L560bn to L3,474bn by the consolidation of results from the Tora insurance company and the La Rinascente department store chain. The pre-tax profit margin of the group fell from 10.4 per cent of sales to 8.1 per cent.

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Company announcement

Lorraine Gold Mines, Ltd

EXPLORATORY DRILLING PROGRAMME

The Company is the holder of the mineral rights over the farms Zuurbron 444, Eldorado 211, Allridge 425, Paradise 222, Siberia 220, Dreyerskuil 420 and certain portions of Le Roi's Pan 240, an area totalling 4 237 hectares, in the district of Ondangaprus. An exploratory drilling programme comprising six boreholes within this area (which is to the north of and adjacent to the Company's mining lease area) has been completed.

At the commencement of the drilling programme, two boreholes existed within the area. These were S1 and LRP2 which were stopped in Ventersdorp lava at approximately 2 000 metres below surface. The programme was undertaken in two phases. The first phase comprised the drilling of boreholes RS1 and S2. The second phase comprised the drilling of boreholes DKL2, S2, Z1 and DKL1, the last two mentioned in the Company's lease area. The locations of the six boreholes are depicted in Figure 1. Sun Prospecting and Mining Company (Pty) Limited ("Sun"), the company conducting a regional exploration programme to the north of the Company's area of interest, undertook the drilling of DKL2 at its cost, while the Company and Sun sharing the cost of borehole S2. The drilling results of S2, Z1, DKL1 and DKL2, together with the results of S1 and RS1, are tabulated in Schedule 1.

The results have indicated that at least portions of this area are underlain, at measurable depth, by a number of well developed conglomerate reef horizons hosted by the rocks of the Central Rand Group as exploited in the O.F.S. gold-field.

The five reef bands which show significant gold grades are:

Eldorado reef

Aardkloof Formation

Harmony Formation

Big Pebble reef

Sun reef

The stratigraphic sequence and relative position of the reefs is represented in Figure 3.

• Drilling results have confirmed the continuation of the Eldorado reefs, with good gold grades, in a northward direction along the synclinal structure (shown in Figure 4) which controls this reef development.

• The Big Pebble reef horizon, comprising three conglomerate zones, is present in all boreholes. As seen at the Company's mine, in

recent development exposures, and drilling, it appears that the best mineralization straddles the axis of the syncline. Apart from borehole S2, which gave good results, all other intersections are considered to be too far east from the structure.

• The "B" reef in the vicinity of the synclinal structure showed good gold grades and lies on a quartzitic footwall, rather than the shale footwall to this reef at the Company's mine, which could result in a more even gold distribution with less channeling.

• The Basal reef has been intersected in two boreholes in this area of which Z1 yielded encouraging values.

The structures controlling reef depths, attitude and positions relative to each other are understood only as far as the sparse borehole data allows and by projecting the known structure on the Company's lease area northwards (refer east-west section, Figure 4).

It is apparent that the synclinal feature which characterizes the western portion of the Company's lease area persists in a northward direction over the project area. The depth to the various reef horizons varies in general between 2 000 and 3 000 metres below surface. It is interpreted that the trough area within this structure controls the payability of the Eldorado and Big Pebble reefs. This interpretation has formed the basis of the proposed exploration borehole programme (see Figure 2).

The Company's technical advisers consider that the drilling results to date are sufficiently encouraging to warrant a further more detailed drilling programme than the current one of the six boreholes depicted in Figure 2. Accordingly, the technical advisers have recommended to the Board that such a programme be undertaken – at an estimated cost of approximately R65.5 million spread over 24 months – in order to determine the nature, location and extent of payable ore reserves underlying the area in question. The Board has accepted this recommendation.

A further announcement will be made in due course to inform shareholders of the proposed method of funding the exploration programme. The method of funding will be designed to ensure that the programme will not have to be curtailed in the event of excessive demands on the Company's cash reserves as a consequence of the Company's current and foreseeable operating losses arising from the static low rand gold price. Pending the further announcement, shareholders are advised to exercise caution in respect of any dealings in the Company's shares.

27 September 1990

Figure 1

LORRAINE MINERAL HOLDINGS

FARMS & EXISTING BOREHOLES

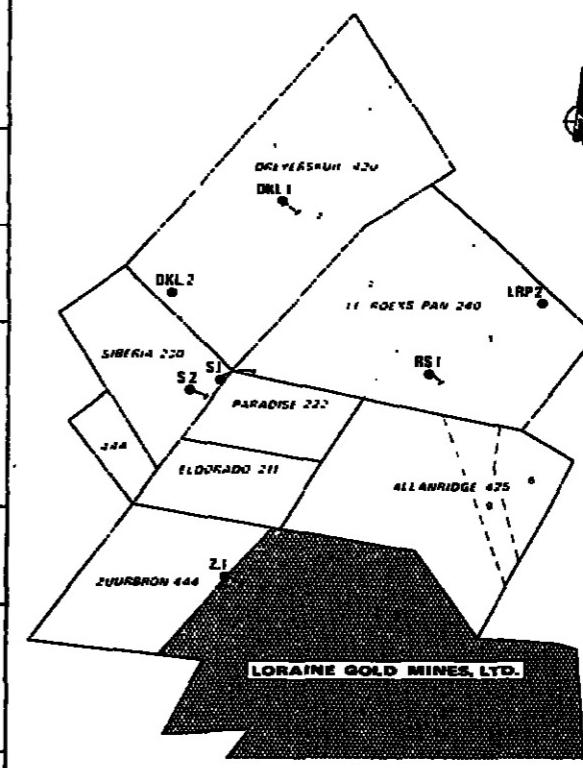


Figure 2

LORRAINE MINERAL HOLDINGS

PROPOSED DRILLING PROGRAMME

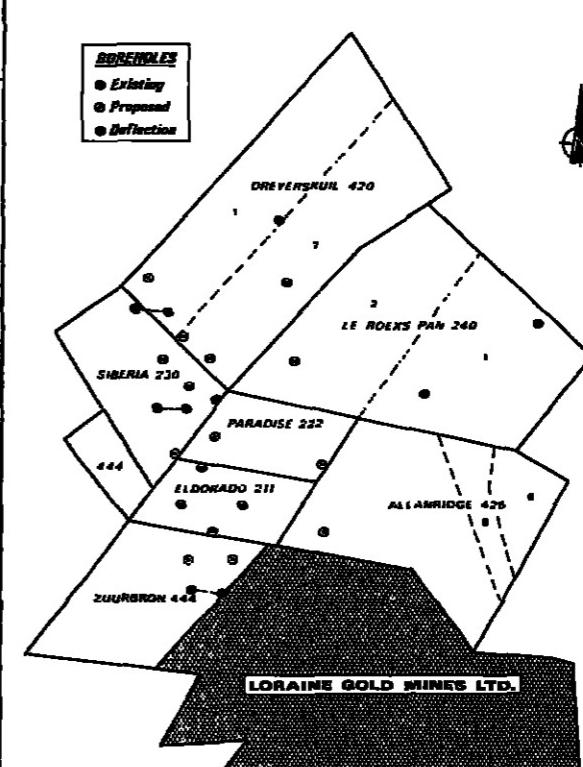
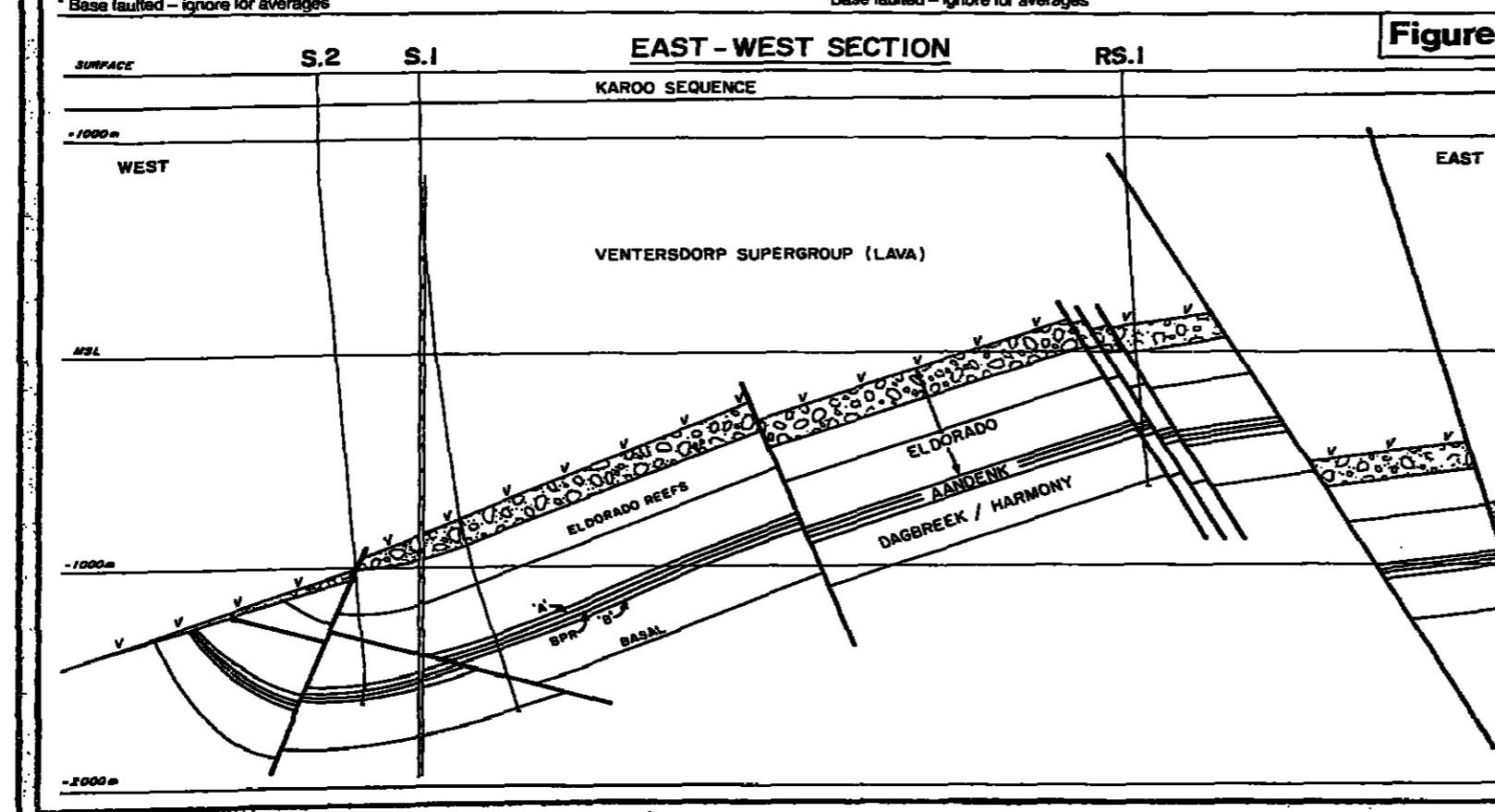


Figure 3 | LITHOSTRATIGRAPHY OF CENTRAL RAND GROUP

Geological Group	Group	Formations	Members and Subs	Altitude	Sedimentation	Max Thickness	Rest
		UITKYK	BB	146m			
		LAK		15m			
ELDORADO		VAN DEN HEEVERSLUST	EA				
		ROSEDALE	EB				
		EC		128m	ET		
		ED		90m			
AANDENK		CARLS COURT	W REEF	50m			
		SPIES BOOM	W REEF	50m			
		DOORKEEK STE		50m			
DAGBREEK		UPPER SHELL MEMBER	USM	67m			
HARMONY		LOWER SHELL MEMBER	LS	113m			
		MIDDLE MEMBER	MM	10m			
		TOP MEMBER	TM	21m			
WELKOM		UITSIG		6m			
				274m	THICKNESS		

Figure 4



LVMH MOËT HENNESSY • LOUIS VUITTON

LVMH reports 23 % increase in first half net income

LVMH Moët Hennessy Louis Vuitton today reported a 23 % increase in consolidated net income for the first six months of 1990, to FF 1,248 million. Fully diluted earnings per share rose by 19 %.

In French franc terms, net sales for the first six months were up 2 % over the corresponding 1989 period. However, on a constant exchange rate basis, sales would have increased by 13 %, as against a sales increase of 17 %, on a constant currency basis, in 1989 as a whole.

All of the Group's segments recorded sustained sales growth in the Far East, and particularly in Japan, partly offsetting a slower progression in the United States.

However, income from operations was negatively affected by the strong decline of several key currencies against the French franc, an impact which was only partly offset by the Group's currency hedging policy. On a constant exchange rate basis, growth in income from operations would have been approximately 25 %.

The 23 % increase in net income also reflects a significant decline in financial expenses, the Group's successful currency hedging policy, and higher profit contribution from the Group's shareholding in Guinness PLC.

By segment of activity, net sales and income from operations developed as follows :

In millions of French Francs	Sales		Income from operations	
	1989	1990	1989	1990
Champagne & wines	1,846	1,839	305	328
Cognac & spirits	2,325	2,454	900	1,102
Luggage, leather goods & accessories	2,257	2,180	971	881
Perfumes & beauty products	2,043	2,167	258	138
Other activities	157	181	-78	-115
TOTAL	8,628	8,821	2,356	2,334

In the Champagne & wines segment, the increase in income from operations reflects the Group's strategy of restricting volume growth in order to maintain product quality while improving margins.

The Cognac & spirits segment continued to benefit from strong worldwide sales growth, particularly in the Far East, more than offsetting the negative foreign exchange developments.

The Luggage, leather goods & accessories segment was affected by the currency decline and lower purchasing levels by Japanese tourists travelling outside Japan. However, in Japan itself, Louis Vuitton recorded a strong sales growth of 35 % in yen terms. The success of the "Cuir Epi" line also continued, with overall sales up by 38 %.

The Perfumes & beauty products segment was affected by currency fluctuations as well as by a less favorable operating environment, particularly in the United States where the difficulties experienced by department stores had a depressing impact on the industry. Parfums Christian Dior continued to record healthy growth, with worldwide volume sales up 13 %.

The temporary decline in the segment's profitability primarily reflects heavy investment in the creation of Parfums Christian Lacroix - whose recently launched "C'est la vie" perfume is proving successful - as well as for Parfums Givenchy's growing beauty products activities. The impact of these investments is more pronounced in the first half of the year as this segment's activities are heavily skewed toward the year-end holiday season and as less than a third of the annual profit is earned during the first half-year.

Commenting on the half-year results, LVMH Chairman Bernard Arnault said "In an uncertain economic and monetary environment, the LVMH Group's position is benefiting from the experience and motivation of its staff, the complementarity of its various operations, its well-balanced geographic mix of activities - with about 40 % of revenues generated in the Far East - and an increasingly diversified currency stream. With the increase in the Group's ownership interest in Guinness PLC, the British pound has now joined the French franc, the Japanese yen and US dollar as one of the Group's major operating currencies". Mr Arnault reiterated the Group's expectation of more than 15 % net income growth for the year as a whole.

Paris, September 20, 1990.

TOTAL GROUP TOTAL COMPAGNIE FRANÇAISE DES PÉTROLES

RESULTS FOR THE FIRST HALF OF 1990

The Board of directors of TOTAL Compagnie Française des Pétroles, during its meeting on the 24th September 1990, examined the accounts for the first six months of 1990, both for the consolidated Group and for the parent Company. The results for the first half of 1990 should be considered in the context of a fall in crude oil prices. This trend has been reversed during the summer.

Consolidated results

Millions of French Francs (MFF)	1st half 1990 (1)	1st half 1989	Full Year 1989 (2)
Turnover	53,125	51,131	107,284
Inventory Incidence	- 1,400	- 1,700	1,800
Net Income (Group share) (historic cost basis)	1,271	1,907	2,206
Replacement cost results			
Cash flow	5,872	3,926	8,470
Net income	2,002	693	1,088
- Group share	2,571	437	765
- earnings per share (3)	56.1	11.8	20.7

(1) The specialty chemicals assets of ORTHENIUM acquired at the end of June 1989 are not included in these accounts.
(2) The 1989 consolidated accounts include an exceptional loss of 1,163 MFF (Group share 1,144 MFF).
(3) Based on 37 million shares in 1989 and 45.8 million shares in 1990 after taking in account of 8.8 millions of Perpetual Subordinated Securities repayable in Shares and issued on 28th June 1990.

Analysis of the consolidated result (replacement cost basis) by activity

Millions of French Francs (MFF)	1st half 1990	1st half 1989	Full Year 1989
Exploration - Production	640	- 243	214
Refining - Marketing	1,792	551	1,497
Chemicals	148	218	407
Mining	8	- 50	- 327
Finance and others	327	117	451
Total (before exceptional items)	2,915	593	2,242
Exceptional items	- 113	-	- 1,163
Total (after exceptional items)	2,802	583	1,088

The Exploration/Production sector showed an improved performance over the same period last year mainly because the first half 1989 results were adversely affected by exchange losses and non-recurring provisions but also as the 1990 results benefit from higher crude oil prices at the end of 1989 fed through into higher group prices in 1990. The downstream sector results reflect both the improved market environment for the European refining industry, as well as continued productivity improvements achieved by the Group through the restructuring efforts which it has been making for several years now. The very substantial improvement in the overall results of the refining and marketing sector has been achieved despite poor margins in the French market (below the EEC average) and disappointing US downstream results. Continued improvement in this area will be necessary, however, to achieve an acceptable return on the considerable industrial assets tied up in this business as well as to finance the investments needed to increase the Group's conversion capacity. The results of the Chemicals sector were slightly lower than for the same period last year, as improved performance by Hutchinson partially compensates for poorer results in petrochemicals. The Mining sector, after large losses in 1989 has returned to break even in the first half of 1990. The first six months of 1990 have been notable for the high level of investment (14,104 MFF compared with 8,692 MFF for the whole of 1989) both in exploration and in the acquisition of Unocal's North Sea properties, and also in the chemicals sector with the purchase of Orkem's specialty chemicals activities. At the 30th June 1990, the Group's consolidated net debt ratio was at a level of 0.41 compared with 0.47 at the end of 1989, showing the strengthening of the Group's financial structure. With regard to the result for 1990 as a whole, any forecasts remain highly uncertain given events in the Middle East and it is unclear at this stage how these events will influence the world economy in general and the oil industry in particular.

Parent company results

The profit of Total CFP, the parent Company, was 688 MFF compared with 652 MFF in the first half of 1989.

5, rue Michel-Ange, 7581 PARIS, CEDEX 16 France



DSB GROUP PLC
(Incorporated in Scotland with limited liability, registered number 55006)

£100,000,000 Perpetual Floating Rate Notes
Notice is hereby given that the Rate of Interest has been fixed at 15.575% and that the interest payable on the relevant Interest Payment Date December 31, 1990 against Coupon No. 3 in respect of £10,000 nominal amount of Notes will be £401.11.

September 26, 1990, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK



U.S. \$350,000,000

Subordinated Floating Rate Notes Due November 27, 1986
Notice is hereby given that the Rate of Interest has been fixed at 8.6% in respect of the Original Notes, and that the interest payable on the relevant Interest Payment Date, October 27, 1990 against Coupon No. 60 in respect of US\$10,000 nominal of the Notes will be US\$78.83 in respect of the Original Notes and US\$79.64 in respect of the Enhancement Notes.

September 28, 1990, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

INTERNATIONAL COMPANIES AND FINANCE

Arbitrageurs seek shares ruling over Corroon bid

By Nikki Tait
In New York

SOME arbitrageurs who have been badly burnt over the rejection by Corroon & Black, the US insurance broker, of a \$40-a-share cash offer from Aon Corporation in favour of a lower all-paper deal with Britain's Willis Faber are asking the Delaware courts to "upgrade" the value of their shares, rather than accepting the Willis terms.

Under this route, which can be lengthy, shareholders eventually receive a cash payment based on the appraisal valuation.

The extent of the interest in "appraisal valuations" by Corroon shareholders remained unclear yesterday. One arbitrageur suggested that it could be "substantial". He conceded, however, that the procedure was not commonly used and lack of familiarity might deter some from taking action.

Corroon, which must be notified of each demand for appraisal, declined to comment on the numbers.

The move is potentially significant because one condition of the Willis merger agreement is that shareholders speaking for no more than 9 per cent of Corroon's shares should seek the appraisal route - although such a condition could be waived.

Yesterday, Corroon's only comment was that it was "extremely confident" that the merger would be successful. The US broker is expected to send a supplementary prospectus to shareholders today, detailing the whole Aon affair. The Corroon shareholders' meeting, called to approve the deal, has already been put back to October 4.

Valeo's 13% fall points to slowdown in car markets

By William Dawkins in Paris

VALEO, the leading French car components group, yesterday provided fresh evidence of the slowdown in the European car market, with a 13 per cent fall in net income for the first half of 1990 and a reduced sales forecast for the full year.

Net income before minority charges fell to FF15.31m (US\$110m), from FF16.07m, while sales rose 16 per cent to FF11.55bn, from FF10.65bn in the same period last year.

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Net margins fell from 6 per cent to 4.6 per cent. Turnover rose by an underlying 1 per cent, adjusting for the dollar's fall and for the first contribution from four acquisitions over the period.

Two-thirds of the profits decline - Valeo's first earn-

ings setback in four years - came as a result of a series of acquisitions in Britain and the US, where operating margins were lower than in the rest of Valeo.

A rise in depreciation, due to an increase in investments over the past three years, accounted for the rest of the profits fall, said Yves Blanc, finance director.

This unexciting performance reflects a stagnant European car market in the first half of the year, with "extremely depressed" markets in the US and Brazil, the company said.

Valeo expects a further slowdown in the current half and has accordingly trimmed its turnover estimate for the year from FF122bn to FF115.5bn, against FF119.5bn last year.

Net income may also be affected, the company warned.

Since the middle of last year, Valeo has bought Blackstone, a US maker of engine cooling systems; Delanair, a British maker of windscreen wipers and car heaters; Fort Worth, a US air conditioner producer and Carter Systemes, a French plastic injection moulder. The borrowings incurred to finance these takeovers lifted interest costs by FF162m, though a fall in exceptional charges compensated for this.

Valeo has attempted to improve profit margins by cutting costs at Blackstone, where it has just closed a factory rep-

resenting 20 per cent of the US offshoot's capacity. It has also started building a new plant for Delanair in Wales.

Volvo taps reserves for SKr3bn

By Robert Taylor in Stockholm

VOLVO, the Swedish automotive group, is to use SKr3bn (US\$619m) from its investment reserves up until 1993 on truck and bus production in Sweden as part of the strategic alliance with Renault.

Volvo's net payment to Renault under the agreement, which was finally signed yesterday, will now be SKr6.8bn and not the SKr7.5bn stated earlier. The Swedish group acquired 20 per cent of Renault's shares with an option for an additional 5 per cent, and 45 per cent in the French company's truck

and bus subsidiary RVL.

Renault is purchasing 25 per cent of Volvo car corporation shares, 45 per cent of its truck

operations and intends to acquire shares in the open

market corresponding to 10 per cent of the voting rights and share capital in the Volvo par-

ent company as a result of lower demand for its cars which brought a 52 per cent drop in first-half profits to SKr0.05bn.

The capital spending plans involve several Swedish projec-

cts:

- The expansion of the truck assembly plant in Gothenburg;

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FINANCIAL TIMES FRIDAY SEPTEMBER 28 1990

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INTERNATIONAL COMPANIES AND FINANCE

South Africa enjoys a victory for capitalism

Philip Gavith looks at the implications of a new draft Takeovers and Mergers Code

MUNDAY was a good day for capitalism in Johannesburg, the scene appropriately enough being the Johannesburg Stock Exchange (JSE).

The members of the press had explained to them a victory for capitalism's gentler face in the form of the new draft Takeovers and Mergers Code. Sadly this good news was largely drowned by the commotion on the adjacent stock-exchange floor.

All were mollified, however, when it was discovered that the cause of the fuss was an eminently worthy one: a visit by senior officials of the socialist leaning African National Congress, including influential international affairs director Mr Thabo Mbeki.

Even though the country remains preoccupied with such weighty questions as what sort of economic system it will enjoy in future, the arrival of the new code is still being welcomed. It is an impressive document, thanks in no small part to being able to draw heavily on the code drawn up by the City of London Panel on Takeovers and Mergers.

Comments Mr Tony Norton, president of the JSE: "The code is peppered with a domestication of the City code while maintaining its architecture".

As in the UK, the central principle is that of

self-regulation of the securities industry. Judge Cecil Margo, chairman of the Securities Regulation Panel which drafted the code, said they had also examined the US example of the Securities Exchange Commission (SEC) and the Australian example, which is very rule-based with a high degree of state involvement, but had come down in favour of the British model.

He said South Africa lacked the expertise and incentives required to run an SEC-style operation and the Australian model was thought to have been a failure, largely on account of its inflexibility. Although based on the City code, the local version is a hybrid embracing elements of the other approaches too.

Probably the main difference from the City code is that the South African code enjoys the force of law. Once promulgated, the rules drawn up by the panel, established in terms of the Companies Act 1973, will enjoy the same status as an Act of Parliament.

Flexibility is also a key feature of the code. The panel believes that it must try to provide for every eventuality and that their efficacy will be greatly enhanced by the ability to deal in terms of general principles.

The panel also has legal powers to enforce its rulings. This may be done by the panel

applying to the court for an order of specific performance, an interdict, a declaratory order or various other means. Failure to comply with a court order would be contempt of court.

THIS is a change from the existing legislation in terms of which Mr Norton admits: "The JSE has been a watchdog, but it has been a dog with rubber teeth." This because the JSE has no jurisdiction over shareholders and its only sanction has been the unsatisfactory one of suspending the shares of a company to the detriment of the innocent minority shareholders.

Legislation on the question of insider trading was also full of holes, said Mr Norton. It had no application to offerors and in 18 years there has been no successful prosecution for insider trading, despite numerous referrals by the panel to the Attorney General.

This should change under the code which grants the panel wide powers of investigation including penetrating nominee names, taking evidence on oath and ordering discovery. If the panel uncovers evidence of insider trading it will assist the Attorney-General, he added.

Under existing legislation, Mr Goldberg observed, the

has its fair share of insider trading, although some, such as Mr Issy Goldberg of the Shareholders Association, consider it to be "rampant". He cites the movement in the De Beers share price from about R50 (US\$16) to R85 in the two days before the share was split recently as "irrefutable evidence that somebody knew something that others didn't".

Judge Margo notes that in line with policy to minimise the Companies Act, it is not a criminal offence to break the rules of the code. The sanctions in the form of heavy fines, are civil. He added: "Our business is to keep business going, to nourish it. Not to destroy it, but to discipline it."

Mr Goldberg believes there are two particularly important features of the code from the small investor's point of view. First is the fact that any shareholder can approach the panel and, without incurring any cost, ask it to investigate an "affected transaction".

This is, broadly speaking, a transaction or series of transactions in which the offeror gains control - defined, as in the UK, as 30 per cent or more of the voting rights - of a company, or obtains all its shares, or increases his shareholding where he already has control.

Under existing legislation, Mr Goldberg observed, the

small man's freedom to challenge such transactions was as illusory as proverbial freedom of the poor man to dine in the Ritz. Cost simply made such an exercise prohibitive.

The second feature is that it makes explicit that "the spirit as well as the precise wording of the general principles and the ensuing rules are to be observed".

Mr Goldberg believes this is a further defence for the small man in that it will no longer avail large corporations to hire expensive legal teams to argue technical points.

Traditionally, South Africa

has not experienced much takeover activity because many companies are not "in play". This in turn is because in many cases companies have controlling stakes held by an individual or a family.

The panel is thus more likely

to be called on to deal with the expropriation of minorities than with contested situations.

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NEW ISSUE

This announcement appears as a matter of record only.

September, 1990

NEC

NEC Corporation

(Incorporated with limited liability under the Commercial Code of Japan)

U.S. \$350,000,000**4% per cent. Bonds 1994**

with

Warrants

to subscribe for shares of common stock of NEC Corporation

ISSUE PRICE 100 PER CENT.**Daiwa Europe Limited**Credit Suisse First Boston Limited
Sumitomo Finance InternationalNomura International
Swiss Bank Corporation
Investment Banking

Yamaichi International (Europe) Limited

IBJ International Limited
Sumitomo Trust International plcThe Nikko Securities Co., (Europe) Ltd.
Bank of Tokyo Capital Markets GroupAmsterdam-Rotterdam Bank N.V.
Baring Brothers & Co., LimitedBank of Yokohama (Europe) S.A.
BNP Capital Markets Limited

Chase Investment Bank

Citicorp Investment Bank Limited

Deutsche Bank Capital Markets Limited

Goldman Sachs International Limited

Kleinwort Benson Limited

KOKUSAI Europe Limited

Kyowa Finance International Limited

Lehman Brothers International

LTCB International Limited

Manufacturers Hanover Limited

Maruman Securities (Europe) Limited

Marusan Europe Limited

Meiko Europe Limited

Merrill Lynch International Limited

Mitsubishi Finance International plc

J.P. Morgan Securities Ltd.

Morgan Stanley International

NatWest Capital Markets Limited

New Japan Securities Europe Limited

Nippon Credit International Limited

Nippon Kangyo Kakumaru (Europe) Limited

J. Henry Schroder Wagg & Co. Limited

Société Générale

Universal (U.K.) Limited

S.G. Warburg Securities

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**DAIWA KOSHO LEASE CO., LTD.****U.S. \$180,000,000****4% per cent. Bonds due 1994**

with

Warrants

to subscribe for shares of common stock of Daiwa Kosho Lease Co., Ltd.

ISSUE PRICE 100 PER CENT.**Daiwa Europe Limited**Fuji International Finance Limited
The Nikko Securities Co., (Europe) Ltd.

Nomura International

Tokai International Limited

Sumitomo Finance International

UBS Phillips & Drew Securities Limited

Banque Indosuez

Banca del Gottardo

Baring Brothers & Co., Limited

Barclays de Zoete Wedd Limited

Deutsche Bank Capital Markets Limited

Cosmo Securities (Europe) Limited

KOKUSAI Europe Limited

Kleinwort Benson Limited

Mitsubishi Finance International plc

Mitsui Taiyo Kobe International Limited

Mitsui Trust International Limited

Morgan Stanley International

Nippon Kangyo Kakumaru (Europe) Limited

Norinchukin International Limited

Okasan International (Europe) Limited

Salomon Brothers International Limited

Sanyo International Limited

J. Henry Schroder Wagg & Co. Limited

Tokyo Securities Co., (Europe) Ltd.

Universal (U.K.) Limited

Wako International (Europe) Limited

S.G. Warburg Securities

INTERNATIONAL CAPITAL MARKETS

Treasuries gain on hopes of US budget compromise

By Karen Zagor in New York and Deborah Hargreaves in London

US TREASURY bonds moved broadly higher yesterday morning amid renewed optimism about the prospects of a budget compromise. However, the gains were tempered by a further surge in oil prices.

At midsession, the Treasury's benchmark 30-year bond was quoted up 4 points at 96 to yield 9.1 per cent, having gained as much as 8 points earlier in the day. Shorter-dated maturities moved about 4 points higher.

The Federal Reserve arranged overnight repurchase agreements when Fed funds were trading at 8 per cent.

The morning's optimistic tone was set by reports that President George Bush would be willing to drop his insistence on a reduced capital gains tax, thereby improving the possibility of a budget agreement. Unless an agreement is reached by Monday, the beginning of fiscal 1991, the Gramm-Rudman-Hollings

GOVERNMENT BONDS

sequestration order will be triggered, so cutting about \$85bn from government spending.

The market also received some support from the weekly unemployment data, in which initial claims rose more than expected, suggesting that the monthly unemployment rate will show another increase. The weakening job market is seen as further evidence that the US economy may be heading towards a recession, which some investors hope will push down interest rates, in spite of the surge in oil prices resulting from the Gulf crisis.

However, higher crude oil prices yesterday morning prompted bonds to return some earlier gains. At midday, the

Sweden could change bank ownership law

SWEDEN proposes to change its corporate law and allow insurance companies to own banks and financial institutions, Reuter reports from Stockholm.

The Finance Ministry said the proposals would allow insurance companies to acquire a financial institution as long as the purchase price did not exceed 4 per cent of the

insurance company's net assets.

This would change an old law by which insurance companies are not allowed to own more than 5 per cent of the voting rights in a financial institution.

The proposal could become law by July 1991.

The proposal removes an obstacle to the SKr4.6bn

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INTERNATIONAL CAPITAL MARKETS

Ownership barriers fall in Canada's financial services

By Bernard Simon in Ottawa

THE Canadian government plans to lift many curbs on ownership in the financial services industry, clearing the way for an acceleration of acquisitions by both domestic and foreign financial institutions.

Under long-awaited proposals for financial reform outlined in Ottawa yesterday, Canadian banks and insurance companies will be allowed to own trust companies, while banks and trusts (whose core business is residential mortgage lending) will be permitted to acquire insurers.

Some barriers to ownership of banks are to be lowered. The big six domestic banks will continue to be widely held. Ownership curbs are to be loosened on so-called Schedule 2 banks, which include all the 57 foreign-controlled banks operating in Canada.

For instance, other widely-held foreign financial institutions, such as mutual life insurance companies, will be allowed to set up bank subsidiaries in Canada.

The government tabled a Trust and Loan Companies Act in parliament yesterday, and

hopes to finalise legislation affecting other institutions shortly. Mr Gilles Loiselle, minister of state for finance, said that all the statutes will come into effect on the same date, which he expects to be within a year.

The proposals are the culmination of five years of uncertainty over reform of the financial services industry. The only significant measure in place opened ownership of securities firms to outsiders in 1987.

The reforms will narrow the remaining gaps between the four pillars of the Canadian financial services industry by giving all institutions increased powers. Insurance and trust companies will have greater flexibility in consumer and commercial lending. All institutions will be allowed to expand into in-house portfolio management and investment advice, and banks will gain long-sought powers to provide customers with information management and data processing services.

However, the government has bowed to the concerns of insurance brokers by maintaining

the prohibition on banks and trusts selling insurance policies through their branches. They will also be barred from car lending.

The proposals include further regulatory safeguards aimed at preventing cross-dealing and conflicts of interest. The superintendent of financial institutions will gain wider information-gathering powers, and a third of the directors of a financial institution will have to be independent. A new committee of the board with a majority of independent directors will be required to monitor deals between a financial institution and its owners.

The rules will require the largest trust and insurance companies with capital of more than C\$750m (US\$632m) to open their doors to public shareholders. These companies will be required to list at least 35 per cent of their voting shares within five years.

Among those affected by this provision is Canada Trust, the largest trust company, which is 98 per cent-owned by the Montreal tobacco conglomerate Imasco, itself controlled by BAT Industries of the UK.

E German note auction raises only DM745.5m

By Katharine Campbell in Frankfurt

The East German government's latest auction of U-Schäfte or zero-coupon notes yesterday raised just DM745.5m (S478m), drawing attention to the precarious balancing act for the German authorities funding an increasing deficit in the run-up to unity.

The Bundesbank yesterday accepted only DM745.5m worth of one-year paper at an average yield of 9.03 per cent, and rejected all the bids in the 18-month range.

The auction will be the last in the East German government's name ahead of German unification on October 3. It was interpreted in some corners of the market as a chance missed to diversify the types of funding – even if all vehicles are ultimately Bonn's liability – in a market over-loaded with supply.

However, the East Germans have also been using a recently neglected debt instrument, Schuldenscheindarlehen or promissory notes. Effectively private placements, these are an important source of funds that strain the market less than the more public issues. The Ecu200m issue of five-year paper carries a coupon of 10% per cent.

RSVP in unusual variable rate deal

By Simon London

RSVP CITY, a special purpose vehicle, offered an innovative S75m variable-rate note issue, backed by a portfolio of perpetual floating-rate notes and guaranteed by FSA, the specialist US insurer.

The triple-A rated notes were issued in 15 series and priced

mainly from Far Eastern investors, turning their attention away from yen-denominated assets after a period of yen appreciation. The lead manager confirmed that much of this issue had been placed in Tokyo.

Other interest came from European institutions switching out of D-Mark paper.

However, the yield of 10.69 per cent was tight to secondary market returns. For example, the Republic of Finland Ecu250m deal launched by Paribas two weeks ago is yielding 10.70 per cent.

The bonds were trading at less 30 basis points bid, a discount equivalent to full fees.

In the quiet dollar sector,

Toyota Motor Credit Corpora-

tion, the US credit arm of the

Japanese motor manufacturer,

launched a \$250m three-year

issue through Credit Suisse First Boston.

The issue's maturity date was designed to tap demand from investors switching towards the shorter end of the yield curve in the face of economic uncertainty.

The lead manager reported interest from both retail investors and London-based fund managers.

Launched at 101.475, at the

close the bonds were trading at

less 30 basis points bid, well

inside full fees of 1%.

In the yen sector, an offshore subsidiary of Abbey National, the UK financial services group, launched a Y5bn nine-year currency-linked deal through NKK.

Last week NKK led the issue of a similar 10-year issue for Finnish financial institution Skopbank.

The coupon payable on the issue is linked to the yen/Australian dollar exchange rate, offering investors exposure to currency risk.

Largely pre-placed with Japanese institutional investors, the Abbey National bonds will not be listed.

INTERNATIONAL BONDS

at 25 basis points over the London interbank offered rate. The paper was underwritten and distributed to Goldman Sachs International, with demand mainly from European institutional investors.

The issue includes a reset feature to keep the bonds trading at par. Each series will be remarked quarterly or half-yearly, on the same dates as the underlying perpetuals. The spread over Libor will be reset and bondholders have the option of either accepting the reset or putting the bonds back to Goldman Sachs at par. This reset feature will operate up to a maximum of 75 basis points over Libor.

Elsewhere, Export-Import Bank of Japan offered its first issue in the Eu sector through Paribas Capital markets. The Ecu200m issue of five-year paper carries a coupon of 10% per cent.

Demand in the sector has

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
US DOLLARS						
Toyota Motor Credit Corp. (US)	250	9	101.475	1995	1 1/4%	Citibank Int'l Europe
Montreal Int'l. Finc.	52	9.4	101 1/4	1995	-	Goldman Sachs
RSVP City Ltd. (US)	271	11	-	1995	1 1/2%	Merrill Lynch Int'l.
Corporation Int'l Fin. (US)	35	10 1/4	90.35	1995	-	-
SWISS FRANCS						
Ana Real Estate Co. (Switzerland)	62	4 7/8	100	1995	-	Nikko (Switzerland)
Swissair (Switzerland)	65	5	100	1995	1 1/2%	U.S. Bank/Swissair
SNT Corporation (Switzerland)	45	5	100	1995	1 1/2%	Handelsbank NettWest
Fujimori Rubber (Switzerland)	30	5	100	1995	1 1/2%	Nomura (Switzerland)
Seiko Co (Switzerland)	120	5	100	1995	-	Bank Leu
ECU						
Ex-Im Bk of Japan (Japan)	200	10 1/2	101 1/4	1995	1 1/4%	Paribas Cap.Mkt.
GUILDER						
SGN (Germany)	1bn	zero	96.25	2002	-	ABN-Amro Holding NV
YEN						
Nordbanken (Sweden)	8bn	8 1/2	101.3	1993	1 1/2%	LTCB Int'l Europe
USN (Denmark)	8bn	9 1/2	93.375	1995	1 1/2%	NKK (Europe)

◆Final terms: \$Convertible, #Variable rate note, alShort first coupon period, Non-callable, bPut option 31/3/95 at 101.475, cCoupon 101.475 at 101.475, dCoupon 101.475 at 101.475, eCoupon currency linked to Yen/AS 2 days before payment date (18 Oct), fFxed reoffer price of 100.30, gFxed reoffer price, Non-callable, hLibor + 25, i)2006/2016, k)Puttable to underwriter following remarking quarterly up to a maximum of Libor + 75bp.

'Latin America not threatened by E Europe in battle for funds'

By Deborah Hargreaves

LATIN AMERICA is not likely to lose out to eastern Europe in the battle for capital this decade as the region should be much more successful in attracting foreign private investment, loans and bond finance, according to Charted WestLB in its Developing Country Investment Review.

Foreign investment has been slow to move into eastern Europe. Although East Germany and Czechoslovakia have raised capital in the form of bond issues and syndicated loans, many eastern European countries will be hampered in any bid to tap the western capital markets by the levels of their external debt, according to Mr Paul Luke, economic adviser at WestLB.

"It is hard to argue that east-

ern Europe at this stage is a bankable proposition," he writes in the review. "This suggests that the region will have to rely considerably on domestic savings to finance its investment." Moreover, it will have to use its existing capital more efficiently.

Latin America is better placed than eastern Europe to attract direct investment, Mr Luke argues. It has doubled the return on capital invested in the last four years and, unlike eastern Europe, has capital account and financial infrastructure.

Although Latin America's debt problem continues to militate against large flows of loan and bond finance into the area, there are signs that these forms of finance are picking

up. He cites the two bond issues by the Mexican state oil producer, Pemex, and the growth of a market for certificates of deposit in Mexico as evidence of this.

In addition, Venezuelan companies have tapped the markets several times and Imasco launched a \$20m bond issue this week.

In the first half of the 1990s, Latin America can increase the ratio of investment to gross domestic product back to the level of the 1970s – 25 per cent – if it adheres to strong anti-inflationary policy and reform, the review argues.

Latin America's residual financial needs are estimated to be \$5bn–\$10bn a year – less than 1 per cent of international capital flows.

OFT looks at soft commission price war

By Richard Waters

YESTERDAY's result comes after the first auction of German Unity Fund bonds at the beginning of September, when all the banks' bids were rejected.

The last auction of U-Schäfte also raised less money than anticipated because the authorities apparently wished to keep yields below the psychological important 9 per cent level.

"This is obviously a bad omen for the market because it shows that investors are simply not willing to absorb paper at current yields," noted Mr Klaus Baader, bond analyst at UBS Phillips & Drew.

The bond market is very thin, moving in a narrow range as German investors sit on their holdings, with foreign investors having sold months ago in anticipation of the mounting costs of unity.

determined volume of business.

Independent houses, which previously in the UK, this refund has been about 50 per cent of the commission paid.

Recently, however, Warburg Securities has offered to return up to 83 per cent of commissions to clients. Other integrated houses have followed this move.

Integrated houses are able to absorb losses on broking if the broking transaction brings a greater flow of business for their marketmakers, putting them at an advantage to single-capacity broking firms. Independents fear that, if soft commission houses are squeezed out of business, this will prove significant in the process towards dominance of the London market by a handful of

all-powerful integrated houses. Independent houses, which have dominated the UK soft commission market, claim that Warburg and others cannot cover their broking costs from the 17 per cent of commissions they retain, and so are using the service as a loss-leader to win business for their marketmakers.

Warburg refuses to discuss its costs, claiming commercial confidentiality.

The OFT says it has begun a review to see whether there are breaches of competition law, but adds: "It is very early days yet."

The Securities and Investments Board has studied the Warburg move and decided not to act. It looked into whether their agency arms are profitable.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

(Source: London Stock Exchange)

Rises Falls Same

British Funds 4 71 18

Corporations, Dominion and Foreign Bonds 0 2 18

Industrials 338 369 854

Financial and Properties 151 194 396

Promotions 17 30 43

Mines 39 33 82

Others 45 83 94

Totals 595 786 1,515

(Source: London Stock Exchange)

CALLS PUTS

Options 300 23 35 42 4 9

Oct 232 300 23 35 42 4 9

Dec 232 300 23 35 42 4 9

Jan 232 300 23 35 42 4 9

Feb 232 300 23 35 42 4 9

Mar 232 300 23 35 42 4 9

Apr 232 300 23 35 42 4 9

May 232 300 23 35 42 4 9

Jun 232 300 23 35 42 4 9

Jul 232 300 23 35 42 4 9

Aug 232 300 23 35 42 4 9

Sep 232 300 23 35 42 4 9

Oct 2

UK COMPANY NEWS

Trusthouse Forte shares up despite static £114m

By David Churchill, Leisure Industries Correspondent

TRUSTHOUSE FORTE, the UK's largest hotel and catering group, yesterday announced static interim pre-tax profits of £114m for the six months to July 31.

On a trading level, before accounting for property disposals, the group reported a 9 per cent increase in profits before interest of £150m, compared with £137m in the same period last year.

Total group sales were up 11 per cent at £1.32bn.

Mr Rocco Forte, THF's chief executive, said yesterday that the group had not been as badly affected by the recession as other leisure companies.

The UK travel market is down, but leisure spending in our hotels and restaurants is up," he added.

The results were broadly in line with City expectations and analysts were relieved that THF, a bellwether for hotel stocks, had not been as badly hit as other leisure companies by the downturn in consumer spending.

The shares closed last night at 229p, up 10p on the day.

An interim dividend of 2.75p is declared, an increase of 10

per cent.

The results included an unchanged £4m contribution from THF's holding in the Savoy Group. Last year THF and the Savoy declared a truce in their long-running feud over control of the Savoy's hotels.

In the first half of 1990, group disposals raised £55m, most of these relating to former assets of the Kennedy Brookes group acquired in 1988. Proceeds and profits have been offset against the cost of that acquisition. The net surplus on property and other disposals was £2m, compared with a previous £11m. The group's interim charges rose from £58m to £62m.

Analysts' analysis of the results showed that contract catering for companies, motorway service areas and airports accounted for the largest share of turnover at £531m, a 15 per cent increase. However, this division only produced £21m in trading profits, compared with £29m for the hotel operations and £38m for the restaurant businesses.

Plans are also expected to be announced shortly to expand into Italy via a joint venture with an Italian company. See Lex

European activities enable Redland to show 3.7% gain

By Andrew Taylor, Construction Correspondent

A SIZEABLE jump in profits from continental Europe, particularly from West Germany, enabled Redland to increase pre-tax profits by 3.7 per cent from £104m to £106m during first six months of this year.

Profits from Braas, the 51 per cent-owned West German roof tile subsidiary, jumped by more than 50 per cent. There were also higher profits from the Netherlands, Spain and France.

UK profits, however, fell by 27 per cent from £51.5m to £37.5m. The group blamed the collapse in the UK housebuilding market, particularly in south east England, for the fall.

Mr Robert Napier, managing director, said the UK market was likely to continue to decline. The housing recession had spread to other areas of construction. "We are now entering the worst 12 months of the cycle," he said.

Overseas profits advanced by 28 per cent from £44.1m to

£62.5m, with West Germany accounting for more than 25 per cent. The UK's share of profits fell to a third compared with more than half in 1988.

Gearing at the end of June was about 35 per cent.

Group turnover increased by 12 per cent from £694m to £776.4m.

Earnings per share, however, fell from 25.7p to 24p after an increase from £2.5m to £10.1m in profits attributable to minority shareholders, principally in West Germany; and a 24.8m dividend on recently issued US preference shares.

The interim dividend is increased by 10 per cent to 7.5p.

COMMENT

Redland's mix of businesses could hardly have been bettered as the UK construction industry has dived after eight years of consecutive growth. The West German market should remain strong even if it is unlikely to sustain the

Securiguard shares dive after profits warning

By Andrew Hill

A PROFIT warning yesterday delivered a further blow to Securiguard Group's City credibility, cutting 53 per cent from the market value of the security, cleaning services and parcel despatch group.

Analysts downgraded their full-year profit forecasts from about £7m to £4.5m before tax, after the company warned that its overnight and despatch delivery business had not yet recovered from a slack summer. In the year to October 31, 1989, the group made £6.22m before tax.

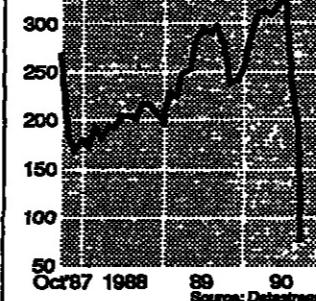
London hotels performed more strongly than those in the provinces. "Although we have seen a weakness in commercial and conference business, we have recovered much of the lost volume by increasing leisure business with tactical marketing initiatives," Mr Forte added.

Securiguard's shares dropped from 160p to 75p, which compares with a peak of 327p in July and values the whole group at £17.2m.

Mr Alan Baldwin, Securiguard's chairman, said an opportunistic takeover bid

Securiguard

Share price (pence)



would be a "non-sense", and added: "The security and cleaning divisions alone must be worth two or three times the existing share price."

The warning also dragged

down the share price of the unrelated security and parcels companies, Securicor Group and its sister company Securicor Services.

Securicor's A shares fell 12 per cent, from 521p to 460p, while shares in Services, which has a large parcel delivery operation, slumped from 410p to 365p.

Securicor issued a veiled

profit warning in July, when it revealed that its personnel division, which supplies contract labour to the civil engineering and construction industry, had slipped into the red in the first half and would lose more money in the second half.

Mr Baldwin said yesterday that the parcel business would not report a loss for the year.

Maggie Urry examines the finances of the embattled leisure group Brent Walker's net debt rises to £1.15bn

BRENT WALKER, the leisure group headed by Mr George Walker, the former boxer, was yesterday once again taking punishment from the stock market after the publication of its interim results and an unaudited balance sheet.

The group also suffered a body blow in the form of a writ from Grand Metropolitan, the food, drinks and leisure company, claiming it was owed £50m by Brent Walker. This related to the £885m acquisition of the William Hill and Mecox bookmaking chains last December through an off-balance sheet vehicle called William Hill Group. Brent Walker is claiming the price of the acquisition should be cut by £150m.

Analysts downgraded their full-year profit forecasts from about £7m to £4.5m before tax, after the company warned that its overnight and despatch delivery business had not yet recovered from a slack summer. In the year to October 31, 1989, the group made £6.22m before tax.

Securiguard's shares dropped from 160p to 75p, which compares with a peak of 327p in July and values the whole group at £17.2m.

Operating profits from the hotels and leisure division rose 5 per cent to £17.8m, though Mr Wilfred Aquilina, group finance director, said that on a comparable basis the increase in profits was nearer 24 per cent.

The interim results in themselves looked good, with pre-tax profits 52 per cent higher at £45.85m, comfortably above analysts' forecasts.

Operating profits from the pubs and brewing division saw a fall in profits from £27.82m to £22.79m but Mr Aquilina said that underlying profits rose 13 per cent to £22.8m.

Leisure development profits rose from £5.46m to £20.01m, although this included an £11.6m profit on the sale of surplus land at Elstree. Betting contributed £35.18m, against nothing in the first half of 1989.

Related profits were £11.19m (£492,000) which Mr Walker said reflected a good performance from the Walker Power joint venture which owns the Trocadero in London's Piccadilly.

Pre-tax profits were struck after interest charges of £58.62m (£18.67m), which exclude capitalised interest of £7.5m (£7m).

Pre-interest profits thus



Ashley Ashwood

George Walker (left), chairman, and Wilfred Aquilina, group finance director, in discussion.

limit gearing to 100 per cent – only 1.8 times, a level which could be considered worryingly low and which would be below 50 per cent when William Hill is demerged.

Of the total debt, £600m is fixed at interest rates averaging 9.7 per cent, Mr Aquilina said, and these mature in between three and seven years' time. The rest of the group's debt is at floating rates. A bond issue carrying a coupon of 13 per cent will mean an interest saving of about 2½ percentage points on the debt it will replace.

Mr Walker said he planned to cut debt by £200m in the current year, helped by the £100m-£120m convertible bond issue, and to be planned to raise a further £50m through asset disposals in the next few months.

However, raising up to

£120m through a convertible issue would have a relatively small effect on the debt mountain but has the potential to double the group's share capital.

It was surprising that the 5p interim dividend was not increased, although fully diluted earnings per share rose 54 per cent to 42.86p. Mr Walker said the group did not raise it because of uncertainty in the Middle East, although he said current trading was not being affected by any weakening in the economy.

He denied pressure from bankers was behind the decision on the dividend. But given the group's high level of debt, he cannot but be mindful of the concerns of his lenders.

See Lex

Berisford reaches agreement on £1.2bn refinancing with banks

By Clare Pearson

A LONG-AWAITED £1.2bn refinancing package for Berisford International has finally been agreed between the commodities and property group and its 68 creditor banks.

The arrangements effectively give Berisford a breathing space until the end of next June – when they expire – in which to carry out the sale of its assets. This principally involves an auction of British Sugar, the main profit earner.

The deal is the product of four months of complex negotiations with a steering committee of the international banks headed by National Westminster.

Under the agreement, all existing borrowings are being put onto a secured basis. In spite of the size of its debts, the vast bulk of Berisford's borrowings were previously in the

form of short-term advances under uncommitted lines of credit.

The banks have also agreed to give Berisford access to further facilities during the period, to cover, for instance, seasonal requirements in the sugar refining business. These are for an undisclosed sum, thought to be less than £100m.

The Brazil-based coffee business, where Berisford has a 65 per cent stake – which it hopes to reduce to about 35 per cent – is excluded from the package. Renegotiation of the £100m worth of debt tied up in this company is being conducted separately.

No further terms of the arrangements are being revealed.

Berisford's net debt stood at about £1.25bn when its borrowings were frozen at the end of June.

Yesterday Berisford's shares closed up 1p at 36p.

Hillsdown links with Brascan arm in Canada

By Robert Gibbons in Montreal

Hillsdown Holdings, the diversified UK food group, is taking further steps to rationalise the operation of its two Canadian acquisitions, Maple Leaf Mills and Canada Packers.

It has set up a new company called Maple Leaf-Ogilvie, based in Montreal, in partnership with John Labatt, the brewing and consumer products arm of Brascan, the holding company controlled by Peter and Edward Bronfman interests.

The deal will create Canada's largest flour-milling group. Canada Packers, 56 per cent owned by Hillsdown, will control 60 per cent of Maple Leaf-Ogilvie and Labatt 40 per cent. The new company will take over Canada Packers' flour milling and bakery businesses.

On October 1, 1991, the

following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official notices of the meetings and the dividends shown are Interim or Final and the sub-dividends shown below are based mainly on the indices of the sub-sections of the indices.

Additions: Control Techniques (65), Systems Reliability Holdings (65), Atlas Converting Equipment (67), Arthur Lee & Sons (68), Gregg (26), GS Holdings (34), Sherwood Group (35), Robertson Group (41), British Synphon Industries (43), Pict Petroleum (51), Derwent Valley Holdings (69), Pittard Gardner (48), Pennant Properties (69), Priest Marians

Deletions: Anglia Secure Homes (93), Fairbriar (93), Domino Printing Sciences (95), Northamber (95), Clifford Foods (25), Hunterprint Group (32), Charterhall (34), VPI Group (41), Astra Holdings (48), Pittard Gardner (48), Pennant Properties (69), Priest Marians

Reclassification: Racal Electronics (65 to 46),

BOARD MEETINGS

Copymore Oct. 4
Dashpot Oct. 4
Eastgate Oct. 4
Health Oct. 14
Kleinwort Benson Oct. 14
North British Car Inv. Oct. 6
REA Oct. 2
Rexall Oct. 1
Saville & Proper Bldg Fd Oct. 5
Tropicana Oct. 4
Westpac Oct. 1
Armour Trust Oct. 1
Enron Oct. 5
Kwik Save Nov. 26
Oscars Estates Oct. 1
St. Ives Oct. 12
Tay Horns Oct. 4
Wash Industrial Inv Yr Oct. 4

PHARMACEUTICALS

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29th October 1990

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In accordance with the provisions of the Notes, notice is hereby given that, for the period commencing 28th October, 1990 to 28th December, 1990, the Notes will bear interest at the rate of 8½ per cent per annum. Coupon No. 17 will therefore be payable on 28th December, 1990, at the rate of U.S.\$10,427.08 from Notes of U.S.\$500,000 nominal and U.S.\$208.54 from Notes of U.S.\$1

Interest charges limit Utd News to 4% advance

By Andrew Hill

UNITED NEWSPAPERS, which publishes the Daily Express, Sunday Express and Daily Star, warned yesterday that 1990 profits might be lower than last year because of depressed advertising expenditure in the UK and the US.

The publishing group, which also owns regional newspapers, business and consumer magazines and electronic information services, held its interim dividend at 7.5p for the second year running after earnings per share slipped from 18.9p to 17.9p in the first half.

Pre-tax profits in the six months to June 30 were up only 4 per cent from £54.5m to £56.6m after interest charges more than doubled to £14.2m (£6.71m).

Lord Stevens of Ludgate, chairman, said he did not foresee any improvement in the rest of the year and expected a reduced performance in the second half.

Trading profits rose 16 per cent to £68.7m (£29.4m) on turnover of £423.74m (£401.55m), 5.5 per cent higher. However, excluding a pension credit adjustment of about £2.3m, trading profits would have risen only 12 per cent, and pre-tax profits would have fallen slightly.

The group blamed the increase in interest charges on the increased borrowings to fund continued capital expenditure on the national and regional newspaper division, and the unspecified cost of buying out Sir Robert McAlpine & Sons, United's joint venture partner in the construction of Express Newspapers' new London headquarters.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Cores pending dividend	Total for year	Total last year
Bailey (Bent)	1.4	Jan 8	1.4	1.9	1.9
Beezer	5.05	-	5.05	7.75	7.5
Boston	2.5	Nov 23	2.25	-	5.75
Brent Walker	5	Jan 2	5	-	15
Capital/Region S	0.3	Nov 16	0.3	-	0.9
Carbo	2.8	Nov 30	2.5	-	6.8
Claytons	21	Dec 19	3.5	-	10
Clifford Foods	4	Nov 9	3.6	-	10
Close Brothers	5.4	Oct 20	4.55	8	6.75
Dobson Park S	1.5	Nov 14	1.2	-	3.7
East Fin S	1.11	Nov 2	.1	-	3.5
Great Southern S	31	Nov 12	2.8	-	8
Halsford (James)	6.5	Nov 30	5.75	10.5	9.5
Harding S	1.11	Nov 15	1.1	-	2.75
How	1.35	Nov 23	1.35	-	3.6
Lincol S	3.3	Nov 2	3.1	5.1	4.8
Redland	8.25	Nov 12	7.5	-	23.35
Serif Computer	1.5	Dec 3	1.5	-	5
Siemens G.m.b.H.	1.5	Nov 7	3.5	3	5
Sidcor	0.3	Nov 18	1	-	2.64
T&S Stores	21	Nov 30	1.5	-	4
Thurber Bandex	0.85	Nov 30	0.65	-	2.5
Truthouse Forts	2.75	Nov 18	2.5	-	9.66
TV-am	4	Oct 18	2	-	10
Utd Newspapers	7.91	Nov 16	7.5	-	21
Vickers	3.7	Nov 7	3.3	-	9.8
Whitman	2.5	Nov 12	2	-	6.25

Dividends shown pence per share net except where otherwise stated.
*Equivalent after allowing for scrip issue. **On capital increased by rights and/or acquisition issues. \$USM stock \$Special dividend.

UK COMPANY NEWS

Lord King to head BA until 1992

By Paul Bettis, Aerospace Correspondent

LORD KING has had his contract as chairman of British Airways extended until the end of 1992.

This has come to light in the US version of the airline's annual report and suggests that the status quo is likely to continue in the top management of the airline for the next two years.

"I'm not concerned about it, but to say that doesn't mean that I'm flippant about it! I think it's a perfectly sustainable level of interest cover," he said.

COMMENT

Hollinger, the Canadian media company which owns the Daily Telegraph, still controls 9 per cent of United Newspapers, but speculation that the group might seek to buy all or part of United seems to be ebbing.

In recent months there has been speculation in the City and in the aviation industry that Lord King, who was 73 last August, might consider stepping down as the airline's chairman. He joined the board in 1980 and became chairman in 1981.

Sir Colin Marshall, the airline's deputy chairman and chief executive since 1983, has long been regarded as Lord King's most likely successor. However, Sir Michael Angus, the Unilever chairman who joined the BA board as another deputy chairman last year, has also been tipped as a possible successor.

But confirmation that his mandate was renewed until the end of 1992 appears to be a clear indication that Lord King plans to remain at the helm of the airline which he has led for the past ten years.

However, BA, like other leading carriers, is facing increasing difficulties because of the economic downturn and rising costs. Kleinwort Benson has cut BA's full year profit forecast from £410m to £345m for the current year and from £270m to £250m for 1991-92.

Close Bros profits climb to over £12m

By Nigel Clark

Record pre-tax profits of £12.1m, against £10.5m, were reported by Close Brothers, the merchant banking and investment group, in the year to July 31.

Mr Hugh Ashton, chairman, said the diversity of profit centres had helped the result.

There were good performances from Close Asset Finance, Prompt and the Treasury division.

The two disappointing areas were both property-related, the residential mortgage business and its property joint ventures.

Tax of £4.15m (£3.87m) left attributable profits of £7.22m (£5.98m) with earnings per share of 19.5p (16.2p).

A proposed final dividend of 5.4p makes a total for the year of 8p (6.75p).

Vickers rises 24% to £40m and wins £150m tanks order

By Andrew Bolger

VICKERS, the engineering, defence and luxury cars group, yesterday reported a 21 per cent increase in taxable profits and a £150m tanks order.

The company declined to identify the buyer but it is thought likely to be one of the smaller Middle Eastern states.

Pre-tax profits rose to £39.8m in the six months to June 30, up turnover ahead 3.2 per cent to £387.1m. Earnings per share rose in line with profits to 10.5p and the interim dividend is lifted by 12 per cent to 3.7p.

Rolls-Royce Motor Cars made steady progress. However, in recent weeks conditions in North America had become less certain as the crisis in the Gulf had added to existing concerns about the US economy.

Vickers said the development of the Challenger 2 tank was proceeding extremely successfully.

Sir David Plastow, chairman and chief executive, said the Howson-Alphry lithographic plates business had been sold for £245m at the peak of its performance within Vickers.

The money realised had now been reinvested in three acquisitions: Ross Catherall, which makes advanced alloys castings; Cosworth, the high-per-



Sir David - faith in premium brands may prove justified

formance car engine specialist; and Cantieri Riva, a luxury powerboat manufacturer.

COMMENT

The Vickers share price jumped on the announcement of profits at the top end of expectations, but fell back to close 3p down on the day at 190p as the market focused on the group's caution about the trading outlook for Rolls-Royce Motor Cars. Forecast full-year

profits of £97m put the shares on a prospective multiple of 7.2 - not particularly cheap in a depressed sector. The group has nil gearing and Sir David's faith in premium brands being more recession-proof than run-of-the-mill products may prove justified. However, it is difficult to see the shares moving significantly until the uncertainty regarding Challenger 2 and Rolls-Royce cars is resolved.

Further Food Industries' disposals

THE SALE of the malting, grain handling, cold storage and fruit processing divisions of Food Industries is now expected after the disposal of the Irish agribusiness group's dairy division yesterday.

The break up of Food Industries is a consequence of the dire financial position of Goodman International, the privately-owned beef processing and exporting company headed by Mr Larry Goodman.

Goodman International,

which has debts of more than £245m, has a 68 per cent stake in Food Industries, and this is one of the assets which the bankers are eyeing in their search to recover some of their loans.

Mr David Dilger, Food Industries' chief executive, said that proceeds from the sale to Golden Vale would initially be used to eliminate group borrowings.

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reports Trevor Egan
Chairman and Chief Executive

- Pre-tax profit up by 10.2%
- Polybau and Plastics performing well
- Focus on abrasives export markets
- Plastics capacity increased by investment

INTERIM RESULTS

	Six months to 30th June	1990 £'000	1989 £'000
Sales	39,252	32,167	
Profit before taxation	2,420	2,196	
Taxation	1,041	944	
Earnings per Share	10.5p	8.5p	
Dividend per 5p Ordinary Share	2.8p	2.5p	

Copies of the full Interim Report are available from H. Kyn, Carbo plc, Lakeside, P.O. Box 55, Trafford Park, Manchester M17 1HP. Carbo plc manufactures and markets industrial abrasive products, specialist resins, polyester concrete drainage products and plastic moulded components.

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Earnings Per Share	11.1p	9.5p	+ 17%
Dividend Per Share	4.0p	2.0p	+ 100%

"We have achieved excellent growth in both turnover and profits. Our advertising revenue has increased by 13.3 percent against the background of the ITV year-on-year increase of only 3.1 percent.

TV-am's revenue remains buoyant with programmes which attract 73 percent of the breakfast audience, and maintain a viewing profile which is biased towards young and high-spending consumers.

During the past six months our news operation has covered major national and international events with distinction. Our flagship news and current affairs programme 'Frost on Sunday' continues to make a significant impact on news headlines."

IAN IRVINE, CHAIRMAN

TV-am

U.S. \$100,000,000

GW Overseas Finance N.V.

Guaranteed Floating Rate Notes

Due 1994

Unconditionally guaranteed by

**Great Western Financial Corporation**

Interest Rate	8½% per annum
Interest Period	28th September 1990 28th March 1991
Interest Amount per U.S. \$10,000 Note due 28th March 1991	U.S. \$433.65

Credit Suisse First Boston Limited
Agent Bank

U.S. \$100,000,000

**Kemira Oy**
Floating Rate Notes Due 1995

of which U.S. \$75,000,000 has been issued as the Initial Tranche

Interest Rate	8½% per annum
Interest Period	28th September 1990 28th March 1991
Interest Amount per U.S. \$10,000 Note due 28th March 1991	U.S. \$433.65

Credit Suisse First Boston Limited
Agent Bank

U.S. \$75,000,000

**Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft**

Floating Rate Subordinated Notes Due 1991

Interest Rate	8½% per annum
Interest Period	28th September 1990 31st December 1990
Interest Amount per U.S. \$1,000 Note due 31st December 1990	U.S. \$22.85

Credit Suisse First Boston Limited
Agent BankUS\$100,000,000
Floating rate participation certificates due 1992

issued by Morgan Guaranty GmbH for the purpose of making a loan to

Istituto per lo Sviluppo Economico dell'Italia Meridionale

(a statutory body of the Republic of Italy incorporated under Law No. 298 of April 11 1953)

In accordance with the terms and conditions of the Certificates, the rate of interest for the Interest Determination Period 28 September 1990 to 31 October 1990 has been fixed at 8½%. Interest accrued for the above period and payable on 31 January 1991 will amount to US\$17.92 per US\$10,000 Certificate.

Agent: Morgan Guaranty Trust Company

JPMorgan

U.S. \$200,000,000

**Banco di Santo Spirito S.p.A.**
(Incorporated with limited liability in the Republic of Italy)

London Branch

Floating Rate Depository Receipts due 1993

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from September 28, 1990 to March 28, 1991 the Notes will carry an interest rate of 8½% per annum. The interest payable on the relevant interest payment date, March 28, 1991 will be U.S. \$424.22 for Notes in denominations of U.S. \$10,000 and U.S. \$4,242.19 for Notes in denominations of U.S. \$100,000.

By: The Chase Manhattan Bank, N.Y.

London, Agent Bank

September 28, 1990

**Manufacturers National Corporation**
(Incorporated in the State of Delaware)**Subordinated Floating Rate Notes due September 1996**

Issue Price 100%

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from September 28, 1990 to March 28, 1991 the Notes will carry an interest rate of 8½% per annum. The interest payable on the relevant interest payment date, March 28, 1991 will be U.S. \$439.93 for Notes in denominations of U.S. \$10,000 and U.S. \$10,998.26 for Notes in denominations of U.S. \$250,000.

By: The Chase Manhattan Bank, N.Y.



September 28, 1990

Yasuda Trust and Banking (Luxembourg) S.A.**US\$ 50,000,000 Floating/Fixed Rate Guaranteed Notes Due 2000**

Guaranteed by The Yasuda Trust and Banking Company, Limited

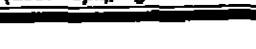
In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the interest period 28 September 1990 to 28th March 1991 has been fixed at 8-8% p.a. The coupon amount payable on 28th March 1991 will be US\$ 221.22 per US\$ 5,000 Note.

The Yasuda Trust and Banking Co., Ltd.
London
Agent Bank**Santa Barbara Savings and Loan Association**
(Incorporated under the laws of the State of California)**U.S. \$400,000,000 Collateralized Floating Rate Notes due September 1996**

Notice is hereby given that the rate of interest has been fixed at 8.625% p.a. and that the interest payable on the relevant interest payment date, December 28, 1990, will be US\$2,164.41 in respect of US\$100,000 nominal of the Notes will be US\$2,164.41.

September 28, 1990, London
By: Citibank, N.Y. (CSSI Dept.), Agent Bank

U.S. \$500,000,000

CITICORP
(Incorporated in Delaware)Subordinated Floating Rate Notes Due January 30, 1998
Notice is hereby given that the rate of interest has been fixed at 8.575% and that the interest payable on the relevant interest payment date October 31, 1990 against Coupon No. 57 in respect of US\$10,000 nominal of the Notes will be US\$78.60.September 28, 1990, London
By: Citibank, N.Y. (CSSI Dept.), Agent Bank**Banco Internacional S.N.C.****Floating Rate Notes Due 1991**

In accordance with the provisions of the Fiscal Agency Agreement between Banco Internacional S.N.C. and First Interstate Capital Markets Limited, dated as of 15th September, 1986 notice is hereby given that the Rate of Interest for the next six month Interest Period has been fixed at 8.25% p.a. and that the interest payable on relative Interest Payment Date, 28th March, 1991 in respect of U.S. \$10,000 nominal amount of the Notes will be U.S. \$4,650.69.

Reference Agent

First Interstate Capital Markets Limited
28th September, 1990**U.S. \$100,000,000 Floating Rate Subordinated Capital Notes Due 1997**

Notice is hereby given that the Rate of Interest has been fixed at 8.625% and that the interest payable in respect of U.S. \$10,000 principal amount of Notes for the period September 28, 1990 to December 31, 1990 will be US\$225.21.

September 28, 1990, London
By: Citibank, N.Y. (CSSI Dept.), Agent Bank

U.S. \$500,000,000

CITICORP
(Incorporated in Delaware)Subordinated Floating Rate Notes Due October 26, 2005
Notice is hereby given that the rate of interest has been fixed at 8.6% and that the interest payable on the relevant interest payment date October 31, 1990 against Coupon No. 60 in respect of US\$10,000 nominal of the Notes will be US\$78.83.September 28, 1990, London
By: Citibank, N.Y. (CSSI Dept.), Agent Bank

U.S. \$100,000,000

**Kemira Oy**
Floating Rate Notes Due 1995

of which U.S. \$75,000,000 has been issued as the Initial Tranche

Interest Rate	8½% per annum
Interest Period	28th September 1990 28th March 1991
Interest Amount per U.S. \$10,000 Note due 28th March 1991	U.S. \$433.65

Credit Suisse First Boston Limited
Agent Bank

U.S. \$75,000,000

Comerica Incorporated**Floating Rate Subordinated Capital Notes Due 1997**

Interest Rate	8½% per annum
Interest Period	28th September 1990 31st December 1990
Interest Amount per U.S. \$1,000 Note due 31st December 1990	U.S. \$1,117.88

Credit Suisse First Boston Limited
Agent Bank

U.S. \$150,000,000

Floating rate subordinated notes due 1992

In accordance with the provisions of the notes, notice is hereby given that for the Interest period 28 September 1990 to 31 October 1990 the notes will carry an interest rate of 8.60% per annum. Interest payable on the relevant interest payment date 31 October 1990 will amount to US\$79.06 per US\$10,000 note and US\$395.30 per US\$30,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

U.S. \$200,000,000

Floating rate subordinated notes due 2000

In accordance with the provisions of the notes, notice is hereby given that for the Interest period 28 September 1990 to 31 October 1990 the notes will carry an interest rate of 8½% per annum. Interest payable on the relevant interest payment date 31 October 1990 will amount to US\$79.06 per US\$10,000 note and US\$395.30 per US\$30,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

U.S. \$60,000,000

MANUFACTURERS NATIONAL CORPORATION

Manufacturers National Corporation
(Incorporated in the State of Delaware)**Subordinated Floating Rate Notes due September 1996**

Issue Price 100%

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from September 28, 1990 to March 28, 1991 the Notes will carry an interest rate of 8½% per annum. The interest payable on the relevant interest payment date, March 28, 1991 will be U.S. \$439.93 for Notes in denominations of U.S. \$10,000 and U.S. \$10,998.26 for Notes in denominations of U.S. \$250,000.

By: The Chase Manhattan Bank, N.Y.



September 28, 1990

U.S. \$188,100,000

Banco Internacional S.N.C.**Floating Rate Notes Due 1991**

In accordance with the provisions of the Fiscal Agency Agreement between Banco Internacional S.N.C. and First Interstate Capital Markets Limited, dated as of 15th September, 1986 notice is hereby given that the Rate of Interest for the next six month Interest Period has been fixed at 8.25% p.a. and that the interest payable on relative Interest Payment Date, 28th March, 1991 in respect of U.S. \$10,000 nominal amount of the Notes will be U.S. \$4,650.69.

By: First Interstate Capital Markets Limited

28th September, 1990

**U.S. \$100,000,000 Floating Rate Subordinated Capital Notes Due 1997**

Notice is hereby given that the Rate of Interest has been fixed at 8.625% and that the interest payable in respect of U.S. \$10,000 principal amount of Notes for the period September 28, 1990 to December 31, 1990 will be US\$225.21.

September 28, 1990, London
By: Citibank, N.Y. (CSSI Dept.), Agent Bank

U.S. \$500,000,000

CITICORP
(Incorporated in Delaware)Subordinated Floating Rate Notes Due October 26, 2005
Notice is hereby given that the rate of interest has been fixed at 8.6% and that the interest payable on the relevant interest payment date October 31, 1990 against Coupon No. 60 in respect of US\$10,000 nominal of the Notes will be US\$78.83.September 28, 1990, London
By: Citibank, N.Y. (CSSI

UK COMPANY NEWS

Clayform turnaround to £10m loss in first half

By Jane Fuller

CLAYFORM Properties, the property developer which last year completed a £120m takeover of the shoe retailer Stead & Simpson, plummeted to a pre-tax loss of £9.97m in the first half of the year, compared with a profit of £8m for the corresponding period of 1989.

The loss per share was 17.3p (earnings of 16p) and the interim dividend is cut from 3.5p to 1p. The share price fell 22p to close at 84p yesterday.

"I am most disappointed," said Mr Bryan Burleton, chairman, who explained that 26.3m of the deficit comprised exceptional provisions against losses on property developments, including one at Cannon Street in the City of London, and a write-off of capitalised interest.

He blamed the industry's recession, which he said showed little sign of early alleviation.

Operating profit slipped to

£5.19m (£5.49m), but net interest payable shot up to £8.73m (£400,000).

Mr Robert Ware, finance director, said borrowings now stood at £110m, compared with £123m at the end of June. Any

change in the 75 per cent gearing would be affected by an expected reduction in the value of the property portfolio to years-end.

About 270m of borrowings

related to Stead & Simpson,

which made a contribution to operating profit of about £2m.

Through winding out lessors' shops, leaving a total of 266, Stead had improved its

first-half performance and it

traditionally had a stronger

second half, he said. His 25.1m

sales more than accounted for a rise in total turnover to

£54.7m (£18.81m).

Rental income increased to about £5m at the gross profit level, but the contribution from property development

Purchases help Carbo growth

CARBO yesterday announced a 10 per cent rise in interim taxable profits from £2.2m to £2.5m, aided by a contribution from acquisitions made in the latter half of 1989.

The Manchester-based company makes abrasives and specialist resins, polyester concrete drainage products and injection moulded plastic products.

Sales in the first half rose 22 per cent to £39.25m (£32.17m). The dividend is raised by 0.3p to 1.05p (0.85p).

Barings hit by downturn in Japanese markets

By David Lascell, Banking Editor

BARINGS, the privately-owned merchant banking group, said yesterday that its profits for the first half of the year were down on the previous year, confirming the widening impact of the tougher economic climate on the banking sector.

The group gave no details, though it commented: "Every major part of the group made a significant contribution with corporate finance operations of Baring Brothers having a particularly successful half year".

NEWS DIGEST

Recovery at Serif Cowells

SERIF COWELLS announced first-half taxable profits of £1.65m, compared with £0.57m restated for the first half of 1989.

The leisure, publishing and printing group saw profits tumble from £5.82m to £3.88m for the whole of 1989, which was hit by losses and closure costs at its Cowells subsidiary. The 1989 figures have been restated to reflect the recovery of compensation paid to former Cowells directors.

exported, with share in some overseas markets increased.

BFA (UK), the joint venture, began supplying seat frames for Jaguar's saloon car range in July, though volumes were lower than expected and start-up costs higher. This increased the venture's losses to £261,000 (£51,000).

Group turnover advanced to £18.82m (£13.75m) and earnings grew 19 per cent to 15p (10.5p) per share on a tax charge of 15.4 per cent. The interim dividend is raised 11 per cent to 1.5p (1.25p).

Sinclair Goldsmith declines to £1.51m

Tough market conditions and reduced margins led to Sinclair Goldsmith Holdings, the surveyor, estate agent and rating consultant, reporting taxable profits down from £1.12m to £1.51m for the year to May 31.

Turnover was stable at £5.94m (£5.93m), investment income was £34,000 (£12,000) and interest income £270,000 (£190,000). However, staff and administrative costs came to £4.74m (£4m).

Earnings worked out at 8.5p (13.5p) per share and a final dividend of 1.5p (3.5p) is recommended, making 3p (5p) for the current year.

Sintron fears loss in third quarter

A further decline in trading conditions and a possible loss in the third quarter is forecast by Sintron, an installer of network systems and distributor of computers. This led to a rapid decline in the share price which fell from 48p to 24p yesterday.

The loss warning came as the Reading-based group reported taxable profits down by 66 per cent to £220,000 (£145m to £1.75m) for the six months to June 30. Turnover fell from £17.75m to £15.92m and earnings per share declined to 1.85p (5.58p).

Bostrom rises 23% to £1.8m midway

Bostrom, the vehicle seating manufacturer and specialist engineering group, has lifted pre-tax profits 23 per cent from £1.45m to £1.75m in the six months to June 30.

Organic growth underpinned KAB Seating, the division from which 66 per cent of sales are

Mr Tom Dalzel, chairman, said a review of overheads had been carried out and cost savings implemented for the second half.

However, with the uncertain economic climate customers have delayed purchasing computer equipment, with severe effect on the third quarter.

An interim dividend of 0.3p (0.1p) is declared.

10th year of profits growth at Lincat

Lincat Group, the USM-quoted catering equipment manufacturer, has achieved a 10th consecutive year of profits growth, albeit at a lower level this time.

The rise to £1.38m (£1.29m) was held to 7 per cent by sharply increased interest charges at £285,000 (£45,000). Turnover improved 26 per cent to £12.43m (£9.83m). Earnings were ahead at 13.8p (13.3p) and a final dividend of 3.5p (3.1p) has been recommended for a total of 5.1p (4.6p).

EW Fact improves 18% midway

EW Fact, the USM-quoted provider of tuition services, reported taxable profits 18 per cent ahead at £434,000 for the first half of 1990, against £268,000. Turnover improved from £1.5m to £2.23m.

Earnings per share came out at 10.4p (4.75p) and the interim dividend is being increased from 1p to 1.1p.

Higher interest hits Ben Bailey profits

The effect of higher interest charges and the poor performance of the merchandising division combined to reduce pre-tax profits at Ben Bailey Construction from £2.11m to £1.81m in the year to June 30.

Mr Richard Bailey, chairman of this Yorkshire-based house-builder, said that, in an an-

Clifford Foods doubles to £2.68m

By Clay Harris, Consumer Industries Editor

CLIFFORD FOODS, the dairy products, fruit juices and chilled foods group, continued its recovery in the six months to June 30, increasing pre-tax profits to £2.68m, nearly twice the £1.35m reported in the first half of 1989.

Several projects had been completed and were being let, notably at the Schofields Centre in Leeds. An example of the difficulties being faced was the collapse after exchange of contract of two deals to let office space in Bristol.

Turnover expanded by 11 per cent to £72.57m (£85.57m).

The figures are not strictly comparable because Clifford has now franchised more than 40 per cent of its doorstep milk deliveries in Berkshire and Oxfordshire. It reports those sales at wholesale rather than retail prices.

Mr John Clifford, chairman, said the independent operators had stemmed the decline in deliveries of bottled milk, but overall sales in that division still slipped by 6 per cent.

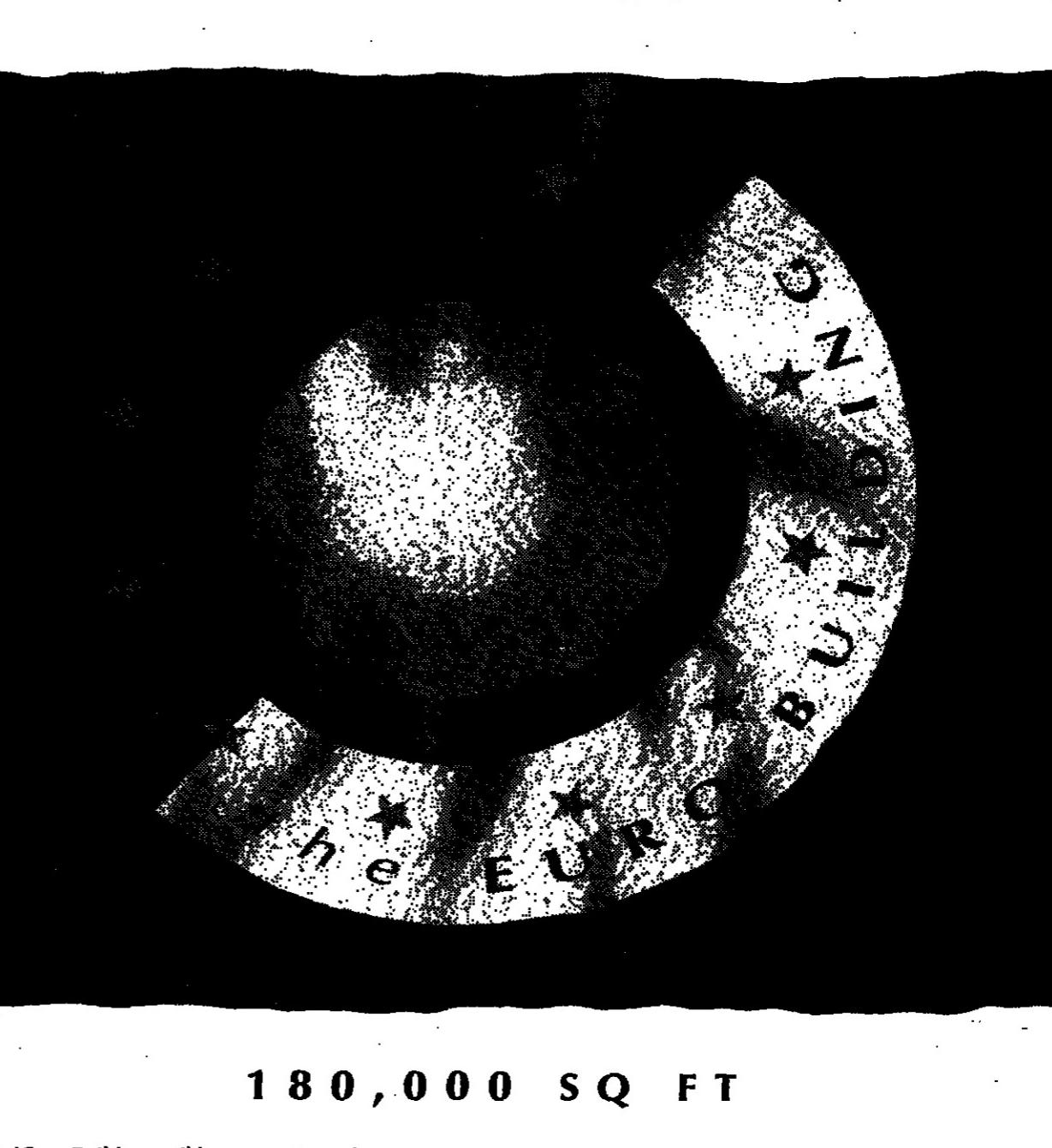
However, the improvement in margins also reflected Clifford's success in introducing new higher-value products to its supermarket customers.

It also has benefited from more efficient milk processing after combining the management of its plants at Bracknell and Kidlington.

Earnings per share rose in line with profits from 5.35p to 10.51p, and the interim dividend goes up by 11 per cent to 4p (3.6p), the first increase since 1988.

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September, 1990

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Wood Gundy Inc.

PIRELLI FINANCIAL SERVICES COMPANY N.V.
(The Company)
Italian Lira 100,000,000 12 percent.
Guaranteed Notes due 1992 ("Notes")

The Company hereby gives notice that the Operating Agreement dated 1st July, 1988 between Pirelli S.p.A. and Pirelli Société Générale S.A. ("Guarantor") has been amended so that the responsibilities of the Guarantor are extended to the management of the financial affairs of Pirelli Companies (as defined in Condition 4 of the Notes) incorporated in Italy.

The Company further gives notice that the Trust Deed and the Notes has been amended by a First Supplemental Trust Deed dated 24th July, 1990 by (a) amending the definitions of "Operating Agreement" to take into account the amended Operating Agreement, and (b) amending the covenants about the business of the Guarantor to take into account its extended responsibilities.

Dated: September, 1990 Pirelli Financial Services Company N.V.

PIRELLI FINANCIAL SERVICES COMPANY N.V.
(The Company)
US\$ 50,000,000 Guaranteed
7 % Convertible Bonds Due 1995 ("Bonds")

The Company hereby gives notice that the Operating Agreement dated 1st July, 1988 between Pirelli S.p.A. and Pirelli Société Générale S.A. ("Guarantor") has been amended so that the responsibilities of the Guarantor are extended to the management of the financial affairs of Pirelli Companies (as defined in Condition 6 of the Bonds) incorporated in Italy and the letter of Support from Pirelli S.p.A. to the Trustee has been amended accordingly.

The Company further gives notice that the Trust Deed and the Bonds have been amended by a Third Supplemental Trust Deed dated 24th July, 1990 by (a) amending the definitions of "Operating Agreement" to take into account the amended Operating Agreement, and (b) amending the covenants about the business of the Guarantor to take into account its extended responsibilities.

Dated: September, 1990 Pirelli Financial Services Company N.V.

PIRELLI FINANCIAL SERVICES COMPANY N.V.
(The Company)
ECU 75,000,000 8 percent.
Guaranteed Notes due 1993 ("Notes")

The Company hereby gives notice that the Operating Agreement dated 1st July, 1988 between Pirelli S.p.A. and Pirelli Société Générale S.A. ("Guarantor") has been amended so that the responsibilities of the Guarantor are extended to the management of the financial affairs of Pirelli Companies (as defined in Condition 5 of the Notes) incorporated in Italy.

The Company further gives notice that the Trust Deed and the Notes has been amended by a First Supplemental Trust Deed dated 24th July, 1990 by (a) amending the definitions of "Operating Agreement" to take into account the amended Operating Agreement, and (b) amending the covenants about the business of the Guarantor to take into account its extended responsibilities.

Dated: September, 1990 Pirelli Financial Services Company N.V.

PIRELLI FINANCIAL SERVICES COMPANY N.V.
(The Company)
ECU 80,000,000 7 1/2 percent.
Guaranteed Notes due 1991 ("Notes")

The Company hereby gives notice that the Operating Agreement dated 1st July, 1988 between Pirelli S.p.A. and Pirelli Société Générale S.A. ("Guarantor") has been amended so that the responsibilities of the Guarantor are extended to the management of the financial affairs of Pirelli Companies (as defined in Condition 6 of the Notes) incorporated in Italy.

The Company further gives notice that the Trust Deed and the Notes has been amended by a Second Supplemental Trust Deed dated 24th July, 1990 by (a) amending the definitions of "Operating Agreement" to take into account the amended Operating Agreement, and (b) amending the covenants about the business of the Guarantor to take into account its extended responsibilities.

Dated: September, 1990 Pirelli Financial Services Company N.V.

THE PROPERTY MARKET

Cracks in the system fully exposed

by Michael Brett

RECESSION exposes the weaknesses of financial markets and financial structures. There is little doubt now as to the depth of the recession in the UK's commercial property market. Evidence comes from the yields on which investors are prepared to buy property. According to agents Hillier Parker, the average yield for all classes of investment-grade property is now 8.7 per cent: higher than it was in the depths of the 1973-76 secondary banking and property market collapse. Many in the market expect yields to rise significantly further.

Lack of liquidity has always been one of the most serious structural weaknesses of the property market, closely followed by lack of dependable information. Both weaknesses are now being exposed. Bank lending boosted the asset price inflation of the 1980s. Now banks worldwide are counting their losses on that lending, particularly to the property sector, which in Britain has £36bn of bank debt outstanding.

Lack of liquidity is exposing the other weaknesses. In Britain there are now so few investment transactions taking place that it is difficult to find comparables on which to base realistic property valuations. The Hillier Parker comparison



"THE RENTAL'S £50 PER SQUARE FOOT, BUT I HAVE TO MEASURE IT OUT FOR YOU."

ing buildings or leases has it been prepared to take off the prospective tenants' hands – and at what potential cost to Olympia & York – to bring these tenants in?

We know that Olympia & York is buying the Telegraph's existing building as part of the deal that rehouses the newspaper group in the Canary Wharf tower. Given the facts and figures and a few rational assumptions, we could again calculate the real rent for Canary Wharf. But like so much information in the property business, these facts and

figures are not readily available.

A similar phenomenon is spilling over to sales of buildings. "Payola Properties has exchanged contracts for the sale of the freehold of its Veracrua Towers development for £54m... and the like. But has Payola given the purchaser rental guarantees on the building? Worse, has it conceded a "put" option allowing the purchaser to sell the building back to Payola if certain value criteria are not achieved over the next few years? Does the "sale" rank as a genuine transaction at all, and does the price have any relevance as a yardstick?

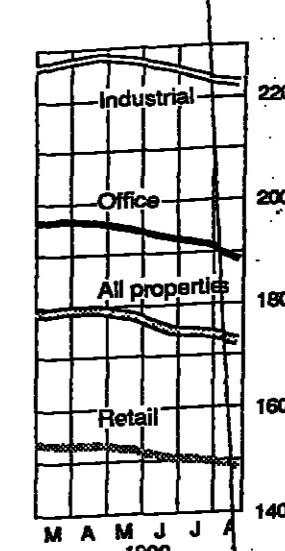
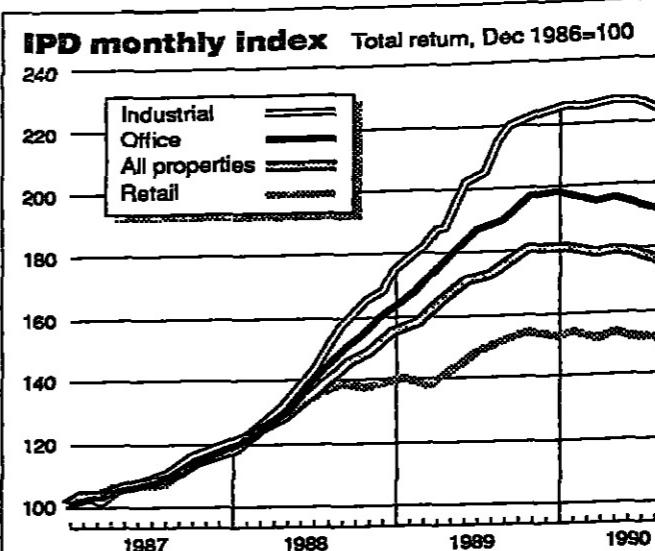
The property market knows that deals like this are taking place, but they probably only surface where a public company is involved. Quoted property and trading group Finlan sold a couple of buildings near London's Royal Opera House in 1989 for £11.5m, but conceded a "put" option and bought them back for £2m more to forestall exercise of the option – it wrote off £2m in its books. Another quoted company, Sheraton Securities, lists details of a sale with a possible repurchase obligation in its recent annual report.

The lease structure in the UK distorts perceptions of the rental levels. While rental values for much information in the property business, these facts and

between 1986 and 1989, not all terms have yet been imposed to the highest rents. The pattern of five-year upward-only rental reviews means that at any time there will be many tenants paying less than a realistic market rent and more than a few paying above the market rent once the market comes off the boil. The peak rental levels achieved during a boom – accepted as the yardstick for the whole market – are not in practice tested at the time across the market as a whole.

Perhaps that is one of the things that property yields are telling us at the moment. It is not simply that yields have risen because little rental growth is expected over the next couple of years and because there is not the liquidity to support property purchases. Even the present level of rents established in a boom period, is suspect.

A building let at £35 per square foot and valued on a 5 per cent yield is worth much the same as an identical building let at £50 per square foot and valued on a yield of just over 7 per cent. When yields rise from 5 per cent to 7 per cent, perhaps they are telling us, among other things, that today's realistic rent is closer to £35 than the widely quoted £50.



Fall in returns persists

rental growth was only 0.2 per cent on the month.

Year-on-year rental growth in office property has now dropped below 10 per cent for the first time in this cycle.

Office net yields rose sharply, from 5.3 per cent in July to 5.5 per cent in August, producing a 3.4 per cent drop in capital values. Total returns on office properties were therefore -1.9 per cent for the month.

The year-on-year total return figure turned negative for the first time: it was -0.7

in August.

In the retail sector, rental growth, 0.3 per cent, was more than offset by capital growth of -1.9 per cent. Total return in the retail sector was -1.4 per cent in August, and the year-on-year total return figure was -4.7 per cent.

The industrial sector produced the least bad returns in August, with rental growth of 0.5 per cent, capital growth of -0.9 per cent and total returns of -0.2 per cent.

Peter Marin

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- The UK based contractor will be required to associate with a Pakistani firm of steelwork fabricators for this contract.
- It is expected that Tender Documents will be issued in December 1990 and that a Contract will be awarded in April 1991. Completion of the Contract will be in 1995.
- The information contained in this notice is not to be considered as binding and some of the work items below may be changed or withdrawn.
- Contract K2A will be comprised of the following works at Kotri Barrage:
 - Installation of each barrage sluiceway using bolted gates provided under a separate contract, and removal of existing barrage gates.
 - Fabrication on site, using materials under a separate contract of 43 replacement barrage gates and 2 lock gates. Installation of new gates and renovation of embedded parts.
 - Fabrication on site, using materials provided under a separate contract, renovation and installation of 20 canal regulator gates and 2 lock gates.
 - Overhaul of all gate hoists, mechanisation of barrage gate hoists, and refurbishment of electrical systems.
 - Provision of shipway and mooring facilities.
 - Rehabilitation of barrage road bridge by replacement of the reinforced concrete deck slab.
- Contractors who wish to be prequalified for Contract K2A should apply immediately by ticks or by fax for Prequalification Forms to the Consulting Engineers for the Project:

Code: Blizzed Ltd.
Royal Oak House,
Brighton Road,
Parley,
Surrey CR8 2BG
UK.

Tel: 947030 COODES G
FAX NO. 081-668 4216

No charge will be made to contractors for the issue of Prequalification Forms.

The prequalification documents must be duly completed and returned to the Irrigation and Power Department, Government of Sind, Tughlaq House, Karachi, Pakistan where they must be received before 3.00 pm, 20th November 1990. Documents which

AUCTION

WEDNESDAY, OCTOBER 17 1990

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LEGAL NOTICES

THE HIGH COURT
1990 No. 16988P CL 5

IN THE MATTER OF
ENIX INTERNATIONAL PLC
AND IN THE MATTER OF
THE COMPANIES ACT 1985

NOTICE is hereby given that a Petition was on the 13th day of July 1990 presented to the High Court by the above named company, seeking the following relief:-

(a) Confirmation of the reduction of the share premium account of the company from £1247,500,000 to £1227,220,000 by offsetting against it the deficit on the profit and loss account of the above entitled company of £1220,273,000, the said reduction to be effected by the cancelling of such share premium account to the extent of £1220,273,000.

(b) An Order confirming that part of the capital of the company consisting of £1,000,000 dividend into 4,000 ordinary shares of 25 cents each to be reduced to £1,000,75 divided into 7 ordinary shares of 25 cents each by cancelling 25 cents of the said ordinary shares of 25 cents each which have not been taken or agreed to be taken up by any person.

(c) An Order confirming the reduction of that portion of the capital of the company which consists of seven ordinary shares of 25 cents each, all of which have been issued and are fully paid up, by cancelling the entire of such shares and returning to the holders thereof the full amount of the capital paid up thereon, namely \$1.75.

(d) An Order approving the terms of a Memorandum to be registered in the Companies Office recording the reduction of the said share premium account, the cancellation of the unissued 25 cent shares and the reduction of the share capital of the company represented by the seven 25 cent shares at present issued.

(e) Such further or other Order as to the Honourable High Court shall seem proper, including an Order providing for the costs of such application.

And further take notice that the said Petition was directed to be heard before the High Court sitting at the Four Courts, Inns Quay in the City of Dublin at 11.00 o'clock in the forenoon or on the first opportunity thereafter, on Monday the 6th day of October 1990.

Any creditor or shareholder of the aforesaid company desiring to oppose the making of the Orders sought in the said Petition should appear at the time of the hearing in person or by Counsel for that purpose.

A copy of the said Petition will be furnished to any creditor or shareholder requiring the same by the undermentioned Solicitors.

Dated the 14th day of August 1990

Wilfie Moore & Keller
Solicitors for the above named Company
Wilton Park House,
Wilton Place,
Dublin 2.

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1990**

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FINANCIAL TIMES

COMMODITIES AND AGRICULTURE

Peruvian miners agree to end 6-week-old strike

By Charles Gepp in Lima

WORN OUT after a 6-week strike and eager to return to work, Minero Peru union leaders have reached an agreement with company officials.

Workers at the San Antonio de Poto gold-dredging operation returned to work at midnight on Tuesday according to union representative Mr Benito Gutierrez. Workers at the Cajamarquilla zinc refinery, Ilo copper refinery, and Cerro Verde copper mine and refinery will return to work today.

The breakthrough came when the unions abandoned their call for an increase of 23 per cent in the basic wage. Sensing the company's unbending position and reluctant to push their demands through a legal process that could last as long as four

years, the unions settled instead for Minero Peru's offer of a 45 per cent increase plus some minor benefits.

According to National Mining Federation leaders, the unions' decision to stop the strike was influenced by a need to regroup in preparation for the federation's plenary session scheduled for October 4-6.

During the plenary session, representatives from all the mining unions - including Southern Peru Copper Corporation, Minero Peru, and Centromin - will discuss whether and how to implement a nation-wide strike.

The federation's purpose is to put forward a collective bargaining act that includes demands for better working

and living conditions at the mines, to index salaries to inflation, and to institute reforms on current retirement arrangements.

Efforts at collective negotiations will be undermined however, by a weakening bargaining position on the part of the unions. The reason for this is that every individual union has its own agenda to resolve at a time when a severe economic recession threatens jobs and the existence of many mines.

Naturally the government and the companies, which stand solidly together, will follow a divide-and-conquer strategy.

The national strike, if agreed, would start on October 15.

By Kerin Hope

THE WORST drought in Greece for more than a century threatens to cut overall agricultural production for 1990 by more than 20 per cent. While losses were initially estimated at about Dr16bn (£350m), the figure now seems likely to approach Dr20bn (£500m) following a poor grape harvest in southern regions and prospects of a sharply reduced olive crop.

Last winter's rainfall was 43 per cent below the average level, according to Agricultural Bank figures. And there was scarcely any snow, which meant that river levels were lower than normal even at the start of the spring irrigation season.

"There hadn't been much snow the previous winter either, but spring rainfall saved the cereal crop. This time we're unlucky," Mr Michael Papacostantinou, the

Agriculture Minister, said. "We're working on a water conservation plan involving construction of small-scale dams, but that will take time. Another dry winter and irrigated crops will have severe difficulties next year," he added.

Wheat production fell by an average of 30 per cent, although in upland areas almost three-quarters of the crop was lost. Barley and maize losses were smaller, but the overall drought cost amounted to Dr5bn for the cereal sector.

Because pastures dried up quickly, livestock owners had to spend an extra Dr10bn on animal feed. Dairy output fell by around 25 per cent in the first half of the year, according to the Agricultural Bank.

However, cotton, sugar-beet and tomatoes for processing were much less seriously

affected. With careful husbandry of irrigation supplies, there was little damage to the high-value fruit and vegetable crops, which account for almost 70 per cent of Greek agricultural earnings. In fact, fruit exports soared by up to 80 per cent for some varieties in comparison with the 1989 season.

However, this year's losses will still amount to about 13 per cent of total agricultural earnings in 1990. The farm sector normally contributes about 14 per cent of the country's gross domestic product, although about 27 per cent of the labour force is employed on the land.

Mr Papacostantinou said the government was seeking extra financial aid from the European Community, together with other Mediterranean member-countries affected by drought. But since

it is doubtful that the Community will be able to come up with substantial emergency aid, the Greek government is considering a compensation package for farmers, to be included in the 1991 budget.

It will be some time, however, before the exact cost of the drought can be calculated. The grape harvest is still under way, while olive-picking has not yet begun.

On the southern island of Crete, a major olive oil producing region, local officials say the best that can be hoped for is an early autumn rainfall for the olive crop. Even so, this year's crop is certain to be at least 45 per cent lower than in 1989.

"Unseasonably early rain would go some way towards improving the quality. But the damage has already been done, and the 1991 crop will also be

smaller, regardless of this winter's weather," says Mr Nicos Michalakis, director of the Institute of Sub-Tropical Plants at Heraklion.

Some lowland olive groves have been irrigated this year but a large proportion of the island's 25m olive trees are planted on steep hillides. Still, they are unlikely to suffer lasting damage from drought, for as Mr Michalakis puts it, "when it comes to reinvigoration olive trees are almost immortal".

The outlook for Cretan vineyards is gloomy. Reduced production of table grapes, sultanas and wine will reduce agricultural earnings this year by at least Dr5.5bn, according to estimates by local officials.

In addition, the vine will be unable to produce good quality grapes after one more cold winter and many vineyards will have to be uprooted.

Platinum prices sink to four-year lows

By David Blackwell

PLATINUM PRICES fell to a four-year low yesterday in London following the drop of almost \$15 a troy ounce on Wednesday. On the New York Mercantile Exchange October platinum futures hit a low of \$435.50 an ounce, the lowest price since July, 1986, in early trading.

The metal closed on the London bullion market at \$441.50, a fall of \$5.20 on the day. Gold closed almost unchanged at \$405.25 a fine ounce. At the beginning of August, just before Iraq invaded Kuwait, platinum was trading at \$484.85 an ounce compared with gold at \$373.25.

Platinum's biggest single use is in catalysts for the automotive industry, which

account for more than a third of world demand. Analysts said that platinum, palladium (also used for autocatalysts) and silver were increasingly being seen as mainly industrial metals. Prices were reacting to the Gulf crisis and fears of a global recession.

Mr Andrew Smith, precious metals analyst with UBS Phillips & Drew, said yesterday that platinum was a thin market, and "when it moves, it really does move."

He pointed out that between 1980 and 1985, when the world economies were weak, platinum had traded at a discount to gold. "Platinum has no God-given right to a premium," he said.

The last time the premium

almost disappeared was in October 1987 after the stock market crash.

Just over a fortnight ago platinum tumbled following the US/Soviet summit meeting. That fall was attributed to lack of interest from Japan, the world's biggest consumer of platinum, which it uses both for autocatalysts and for jewellery and investment.

Recession fears have hit the Japanese stock markets harder since then, and future demand for platinum from both industry and investors continues to look bleak.

Mr Smith said that in August Japan imported 27 tonnes of gold compared with 17 tonnes in July, while platinum imports fell from 6.3

tonnes to under 5 tonnes.

Mr Robert Davies of Lehman Brothers said that the long term supply/demand outlook for platinum was none too healthy, with lots of supply coming on stream. "When you consider that half demand is for investment and jewellery, you have to question how strong demand will be." He believed the metal could be trading at a discount to gold if the world economy were to revert to a similar situation to the early 1980s.

Mr Brian Nathan of Ayrton Metals was a firm bottom for the market. "I don't think it will go to a discount to gold - but it will go quite close," he said yesterday.

Pointing the way to a better buffalo

Steven Barmazel on a crucial breakthrough in scientific breeding

IN THAILAND a rice farmer plods behind his plough through the soggy ditches board of his paddy, pulled along by a water buffalo; in a Burmese forest a buffalo hauls a cartload of teak; and in a northern Indian village, a dairyman finishes milking his buffalo and sets out in the pre-dawn light to make his deliveries.

From the Khyber Pass to the South China Sea, people depend on water buffaloes to eke out a living. More than 132m buffaloes, about 96 per cent of the world population, live in Asia. Subcontinental breeds supply substantial amounts of milk and meat, while Southeast Asian "swamp buffaloes" (named for their habit of cooling themselves by wallowing in mud) are so widely used as beasts of burden they have earned the nickname "the Asian tractor".

Until now the buffalo owner has had to take the beast as he is found. It little has been done to improve it through selective breeding. But this is about to change, if a group of Pakistani scientists working on a research farm on the dusty red plain outside Islamabad has its way. Nemat Ullah and his co-workers at the Animal Science Institute have implanted a frozen embryo into a water buffalo - No. 375, as she is known. This achievement, the first such success on record, is a giant leap toward creating breeds of super buffaloes that produce more food for people while consuming less of themselves.

Traders expect that Cocaler, the European grain traders' association, will also be presenting an estimate of under 160m tonnes to the commission's cereals advisory committee today. The estimate incorporates results for cereals already harvested, and projections for maize, which still has to be harvested.

The UK cereals crop is provisionally put at 22.7m tonnes in 1990-91, unchanged from the 1989-90 crop, according to the Ministry of Agriculture's first estimate of the new crop.

Drought in several southern countries and lower area under cereals are the main factors accounting for the lower har-

vest, the statement says. Copag Cogeca estimate that the area is down by 2.5 per cent or about 1m hectares. If the lobes' are right, it will be the first time since the introduction of the stabiliser system in 1988 that a harvest produces less than 160m tonnes.

Traders expect that Cocaler, the European grain traders' association, will also be presenting an estimate of under 160m tonnes to the commission's cereals advisory committee today. The estimate incorporates results for cereals already harvested, and projections for maize, which still has to be harvested.

Such improvements should prove a great boon to South Asia, where people depend on buffaloes for major portions of their diet. The beast provides about 80 per cent of the milk drunk in some states of India. More than 70 per cent of the milk Pakistanis drink and half the beef they eat, come from buffaloes. The institute's Dr Rafiq Usmani has estimated that breeding in such desirable traits as younger maturity, greater calving frequency and increased daily milk production would gain \$3bn worth of milk, beef and fodder annually for Pakistan alone.

"We hope to double milk production in a decade," says Dr Muhammad Anwar, director of animal production for the Pakistan Agricultural Research Council, the institute's major sponsor. Simultaneously, he wants to reduce the number of buffaloes to conserve limited grazing land from over-use.

Such improvements should prove a great boon to South Asia, where people depend on buffaloes for major portions of their diet. The beast provides about 80 per cent of the milk drunk in some states of India. More than 70 per cent of the milk Pakistanis drink and half the beef they eat, come from buffaloes. The institute's Dr Rafiq Usmani has estimated that breeding in such desirable traits as younger maturity, greater calving frequency and increased daily milk production would gain \$3bn worth of milk, beef and fodder annually for Pakistan alone.

Dr Ullah's team hopes to have whole herds of low milk-producing "scrub" cows serving as surrogate mothers for embryos from top milk and beef producers. Prime cows

would be turned into ovum and embryo factories, spreading their genes around as quickly as possible. Using scrub animals as surrogate mothers is cheaper, explains Dr Ullah: they cost only about two-thirds as much as good producers. Besides, having a prime producer carry an embryo for a full nine-month pregnancy would be self-defeating, because she could not produce any ova during that time.

WHILE fresh embryos have been successfully implanted in buffaloes in Bulgaria and Thailand, implanting a frozen embryo is a breakthrough in scientific breeding. Frozen embryos can be stored more easily and they eliminate the problem of synchronising the hormonal cycles of donors and recipients, Dr Ullah says.

For these techniques to be applied with greatest effect, however, the buffalo's genetic potential must first be fully explored.

"The buffalo has great potential," says Dr Mohammed Arslan, professor of biology at Islamabad's Quaid-i-Azam University, but he admits: "There's a lot of work to be done."

World grain forecast raised by 14m tonnes

By Richard Mooney

THE INTERNATIONAL Wheat Council has raised its estimate of world grain production in 1990-91 by 14m tonnes from the 1.401m tonnes it forecast in early July, while raising the consumption figure by 4m tonnes to 1.406m tonnes.

In its Market Report, published yesterday, the IWC puts wheat production at 584m tonnes up by 20m tonnes from the July estimate and by 46m tonnes from 1989-90. The coarse grains figure of 831m tonnes is down by 5m tonnes from July but still 26m tonnes up on the 1989-90 level. Wheat consumption for 1990-91 is now put at 566m tonnes, up from 557m tonnes in July, while that for coarse grains is cut by 5m tonnes to 849m.

World grain stocks are forecast to end the 1990-91 season at about 238m tonnes, some 5

per cent higher than the "very low" 227m tonnes of 1990-91 but way below 1987-88's figure of 350m tonnes and the 1986-87 record of 406m tonnes.

Against this background of a "relatively modest imbalance between global supplies and demand" the council sees prospects of a sharp reduction in the volume of trade as the main reason behind the extreme fragility of the world grain market," which has seen an "unprecedented" 35 per cent drop in international wheat prices since July and smaller reductions for coarse grains. In particular it notes the near-absence from the market of key importers such as China and the USSR. It sees total grains trade falling by 16m tonnes to 181m tonnes.

In addition the council points to "intensified competition between exporters, determined to maintain traditional outlets." It says future movements in prices may also be influenced by the levels of subsidies on offer from competing suppliers.

Reuters reports from Brussels: European Community farmers' organisations estimate the 1990-91 cereals harvest at between 157m and 158m tonnes, according to a joint statement from the farmers' lobbies Copea and Cocear.

This would put the harvest below the 160m tonne target, thereby avoiding the triggering of a 3 per cent cut in prices the following season under EC stabiliser rules aimed at cutting production.

The UK cereals crop is provisionally put at 22.7m tonnes in 1990-91, unchanged from the 1989-90 crop, according to the Ministry of Agriculture's first estimate of the new crop.

Traders expect that Cocaler, the European grain traders' association, will also be presenting an estimate of under 160m tonnes to the commission's cereals advisory committee today. The estimate incorporates results for cereals already harvested, and projections for maize, which still has to be harvested.

Such improvements should prove a great boon to South Asia, where people depend on buffaloes for major portions of their diet. The beast provides about 80 per cent of the milk drunk in some states of India. More than 70 per cent of the milk Pakistanis drink and half the beef they eat, come from buffaloes. The institute's Dr Rafiq Usmani has estimated that breeding in such desirable traits as younger maturity, greater calving frequency and increased daily milk production would gain \$3bn worth of milk, beef and fodder annually for Pakistan alone.

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London Markets

SPOT MARKETS

Crude oil (per barrel FOB) + or -

Dubai \$35.70-5.20y +1.12%

Brent Blend (dated) \$41.15-1.25 +0.90%

Brent Blend (November) \$39.10-9.25 +1.07%

WTI (1 ptm ex) \$39.00-9.55y +1.17%

Gold (per troy oz) \$405.25 -0.25

Silver (per troy oz) \$48.1c -1

Platinum (per troy oz) \$37.75 -2.00

Aluminium (per metric tonne) \$203.00 +2.75

Copper (US Producer) \$203.00 +2.75

Lead (US Producer) \$20c +2.75

Tin (London/Lumpur market) 16.71c +0.04

Zinc (US Prime Western) \$4.75c +0.50

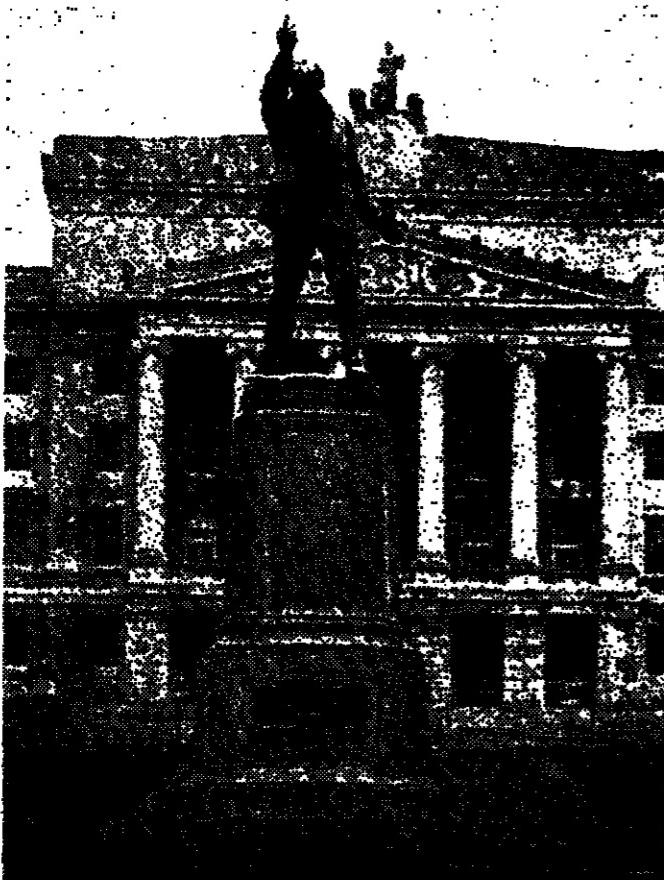
Coffee (London FOX) \$3.00c +0.00

Gold (per troy oz) \$405.25

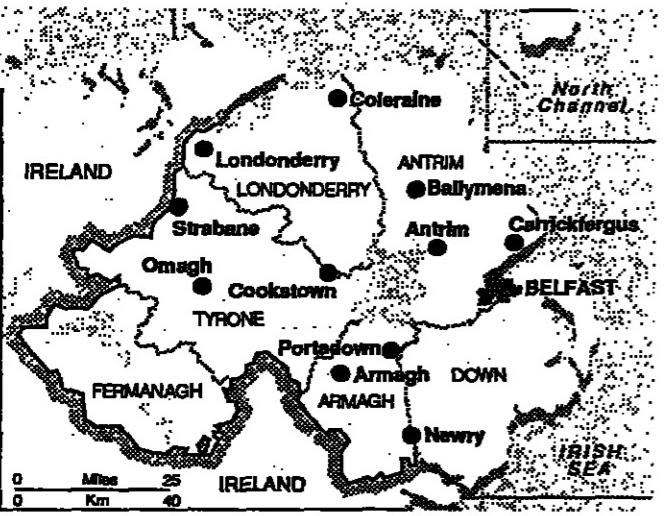
FINANCIAL TIMES SURVEY

NORTHERN IRELAND

Friday September 28



Edward Carson's statue in front of Stormont, symbol of his message that Northern Ireland is part of the UK



The outside world's idea of Northern Ireland is out of date, as violence is far rarer than formerly.

However, the province is different from the rest of the UK, whether in politics, the local economy, the government's attitude or in industry, as Kieran Cooke explains

In the UK, but different

THE SCENE is an Irish fund raising dinner in New York. A prominent Irish American politician proposes a toast: "And now to our long suffering brethren in Northern Ireland who daily endure the anguish of Britain's finest countryside."

It is overlooked that on average there are 2,000 murders each year in New York, while last year a total of 62 people died as a result of the Troubles in Northern Ireland.

The outside world - including many people on the British mainland as well as those in the US - retains an image of Northern Ireland which is many years out of date.

The IRA is still operating and continues to carry out its violent campaign, both in the province and elsewhere. The killing continues. More than 16,000 traps are still operational in Northern Ireland. On most days there is a terrorist incident of some kind or another.

But widespread bombings, riots and the days of multiple killings certainly seem to be part of history. Indeed, in some respects, life in the province is more peaceful than in many other parts of the UK. Northern Ireland has one of the lowest

crime rates in Britain. For people with a job it is arguably one of the more pleasant areas of the UK to live, with low housing costs, a good, underfunded infrastructure, and some of Britain's finest countryside."

Yet there is no getting away from the fact that things are far from normal in Northern Ireland. This does not apply just to the security situation. Northern Ireland remains simultaneously part of and separate from the UK.

The province's economy did not fully participate in the mid-1980s expansion of the UK economy. Yet last year, as the rest of the economy was experiencing a downturn, Northern Ireland had one of its best years for some time. Industrial output rose by 6 per cent - well ahead of the national average. Two of the province's biggest industries, Short Brothers aerospace and Harland and Wolff shipbuilders, were successfully privatised, though at considerable cost to the government.

Unemployment last year fell by 10,000. The retail boom of recent years shows only little sign of slackening in Northern Ireland. There seems to be either a new shopping complex

or leisure centre on every corner.

The government is justified in its claims that with terrorist activity at its lowest level for some years, the shops full, and signs of an industrial revival - in part spurred by new foreign investment - Northern Ireland is in better health today than it has been for some considerable time.

Yet this cannot disguise the fact that GDP per head is still at least 20 per cent below the average elsewhere in the UK, and that Northern Ireland continues to top the national unemployment league, with 14 per cent out of work.

The local economy is unusual in that it has been spared many of the more wide ranging government cutbacks imposed in recent years. In some ways the Troubles have become an industry. They have sustained levels of public spending and support long since gone in the rest of the UK. For mainly political reasons, the state continues to plough large amounts of money - about £1.7bn last year - into the province.

While this has created jobs in some areas and maintained living standards, it has also caused distortions in the local economy and a lack of competitiveness.

Some levels of government aid are hard to explain. Government expenditure on the agriculture sector runs at about £150m per year - 13 per cent of total national agricultural expenditure for only 3 per cent of the population.

More than 40 per cent of the province's workforce are employed by the state. An attitude of dependency, allied with a rather inward looking, parochial approach, has tended to characterise the Northern Ireland approach, says a senior government official.

But government strategy is changing. Under a new policy unveiled earlier this year, the emphasis will be on improving competitiveness through training and increasing worker and management skills.

Mr Richard Needham, Minister for the Economy in Northern Ireland, describes the new policy as a fundamental change in direction: "government

will no longer merely be supporting industry with cash. Instead, we have to tackle our productivity problems, and build up our marketing capabilities. In a small economy like Northern Ireland, with an output not much bigger than that of a large corporation, you have to tackle things in a very hard-headed, competitive way."

Mr Needham feels that as the private sector becomes stronger the need for government supports will diminish. But there are few illusions about the problems of unemployment. Northern Ireland now has the highest birthrate in the EC. The negative side of this is that the province continues to produce and educate more people at a faster rate than it produces jobs. The positive side is that at a time of growing labour shortages elsewhere, the province is able to offer large numbers of highly educated young workers.

Thousands still leave Northern Ireland each year in search of jobs. While emigration tends to be an emotional subject, the government has taken a new approach, backing schemes which offer training and accommodation to those who want to go to the UK mainland, particularly to work in the retail sector. "The hope is that these people will then return to Northern Ireland, complete with their new skills," says Mr Needham.

Most leave Northern Ireland for economic reasons. But some have grown weary of what seems to be the intractability of the political situation.

This year political hopes have run high: "talks about talks" between the various constitutional parties in the province seemed likely.

Mr Peter Brooke, the Secretary of State for Northern Ireland, has won praise from all sides for his understanding and patience (even Sinn Fein, the IRA's political wing, has complimented Mr Brooke).

The Unionists have softened their stance. There are indications that the government is ready at least to consider some sort of alternative to the Anglo-Irish Agreement, to which the Unionists remain firmly opposed. But Mr Brooke's voyage through the

hazardous Northern Ireland political waters has run into trouble over the role of the Irish government in any new round of talks. Mr Brooke's boat is still afloat, but is looking increasingly unseaworthy.

One of the problems with Northern Ireland politics is that, like the economy, it has been largely divorced from the outside world. Direct rule has taken away the need for local political responsibility. Some of the province's political leaders seem to have become comfortable with the status quo and have no real wish for change.

For its part the Irish Republic does not seem ready to contemplate any significant switch in policy. Earlier this year the Dublin government reaffirmed the Republic's constitutional claim to the six counties of Northern Ireland - despite the fact that there is an almost complete apathy in many parts of the country about developments in Northern Ireland.

Mr Charles Haughey, the Irish Prime Minister, made what was deemed an historic visit to Belfast earlier this year to talk about the opportunities that the single European market offered to both Northern Ireland and the Republic. Mr Haughey said it made sense for north and south "to combine in facing the problems and opportunities" of the single European market. There was much talk about cross border co-operation.

Yet the level of trade between the two parts of the island remains very low - only £1.3bn last year - while cross border transport infrastructure continues to be woefully inadequate.

The government in Northern Ireland, private industry and others realise that whether the province likes it or not, things around them are changing.

Mr Tony Hopkins is head of the Industrial Development Board, responsible for attracting foreign and domestic investment in the province. "We can no longer talk of a domestic market or even a UK market. Now it is a European and world market. In the past, Northern Ireland might have been isolated. It can't afford to be any more."

IN THIS SURVEY

■ Politics: Talks about talks for a political solution to the Troubles divided all sides this summer. Short Brothers and Harland and Wolff can be seen as test cases for the future of industry in Northern Ireland Page 2



■ Industrial Development Board interview: It is getting easier to attract companies to the province, says Chief Executive Mr Tony Hopkins; Energy; Agriculture Page 3

■ Employment: the government has seen a case for interfering, in the shape of the Fair Employment Act, to strive for a balance between Protestant and Catholics; Londonderry: new life for an old trouble spot as companies such as Fruit of the Loom move here; Tourism: with the help of £32m from the EC, the holiday industry is promoting the idea that beauty rather than a bullet attracts visitors; Retail and property Page 4

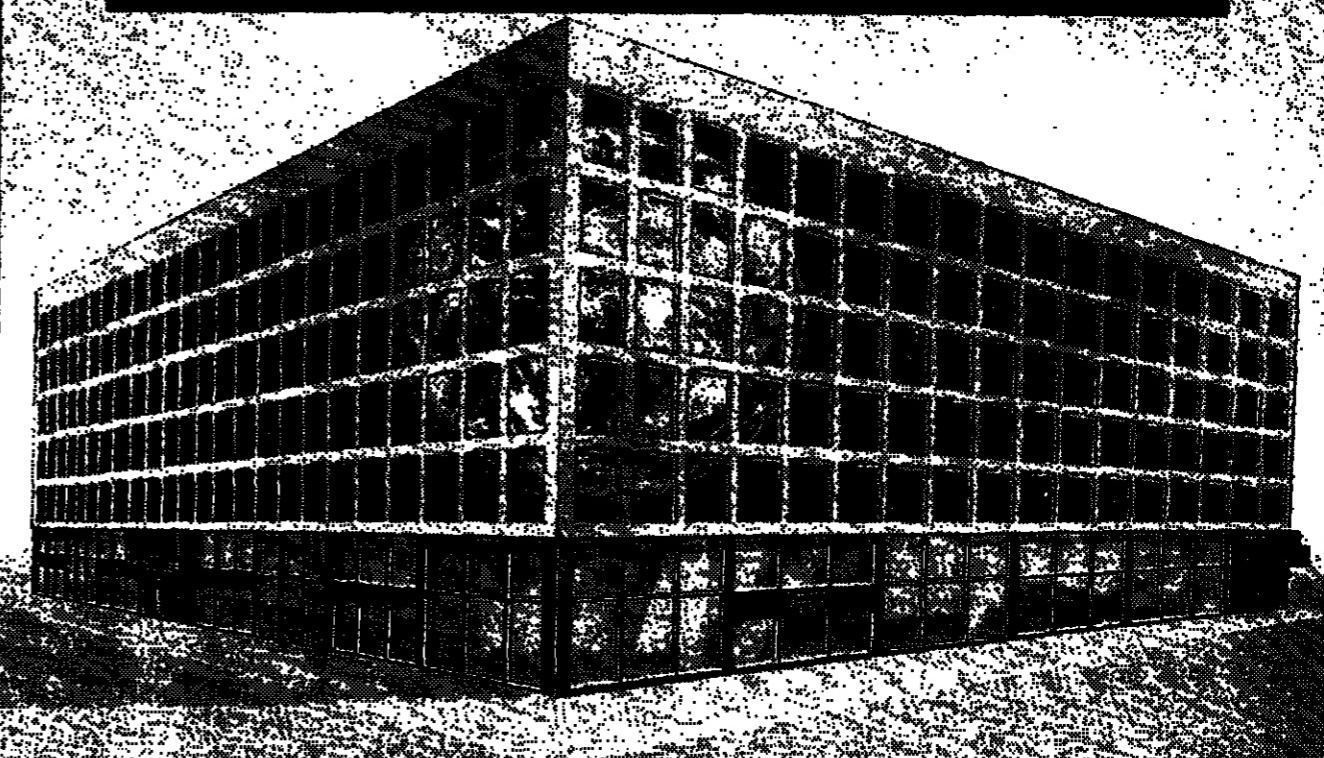


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NORTHERN IRELAND 2



Mr Peter Brooke, far right, has exploited a more positive mood and persuaded Rev Ian Paisley, Mr John Hume and Mr James Molyneaux to talk about talks.



SHORT BROTHERS and Harland and Wolff do more than just rub shoulders on the east shore of Belfast Lough. Together, the two companies have in recent years epitomised the shifting fortunes of Northern Ireland's industry. In the 1990s these two prime private employers could be tests of the region's capacity to change and survive in an increasingly competitive economic climate, write Jimmy Burns and Jim Flanagan.

SHORT BROTHERS:

On the runway

Its main contracts over the past year have included one for £260m with Canada Air to supply the central main fuselage and wing control surfaces for the Canadian group's RJ regional airliner.

A large share of Shorts aeronautical engineering skills continue to go into designing and manufacturing aerostructures. Major contracts renegotiated during the past year have included a \$75m-worth of contracts with Boeing for the supply of windflaps for the 757 aircraft and the under-carriage doors for the 747, as well as the supply of jet engine涵道 ducts to British Aerospace.

Short Brothers' annual report and accounts for the year to the end of March 1990 (the last published accounts), underlined the deep sense of impending crisis which the formerly state-owned company was operating under, before its sale in October last year to Montreal-based Bombardier.

Thanked largely to the £780m launch aid provided by the government in the form of grants, waived debt, and interest-free credit, the company was able to take flight under its new owners with its financial burden cleared.

The expansion of its production line to supply wing sets for the Fokker 100 airliner, is particularly important to future turnover in its aerostructures division.

The investment programme has already led to a big revamp of plant machinery and facilities. Shorts has also replaced a highly centralized and remote bargaining structure.

Now there are five business units within which front-line managers and elected trade union representatives in works committees discuss pay and conditions. Management says that the new business units have made trade union leaders as well as management more accountable and have contributed to greater efficiency and speed in decision making.

The company's fair employment record continues to improve under government legislation and encouragement from Bombardier. Twelve per cent of its 8,000 workforce is Catholic, compared to 5 per cent in 1979, while more than 20 per cent of new recruits over the past year were Catholic.

HARLAND and WOLFF

Outlook: good

A recent announcement that this shipbuilder was forming two new property companies ended a remarkable year for a company synonymous with heavy engineering in Northern Ireland for more than a century.

Although the government wrote off substantial debts and recapitalised the company, Parker and his team had to raise £15m.

Mr Fred Olsen, the Norwegian shipowner, became a key figure in the privatisation by investing £12m in the MEBO and placing orders for three Suezmax oil tankers with the yard. Mr Olsen has since placed orders for another two tankers, lifting Harland's delivery capacity until 1993.

The company is recruiting workers for the first time in several years: about 300 are being taken on to help with steel work required for the Olsen order.

Another important factor in the MEBO success was the decision of nearly all 2,400 employees to buy shares in Harland.

The group's first unaudited results for the 39 weeks to March 31 this year show a profit of £500,000 after tax on a turnover of £28.7m.

The outlook is promising, with demand for tonnage on the world market growing and prospects for the world shipbuilding industry better than at any time in the last 15 years.

POLITICS Even slow progress is welcome, writes Ralph Atkins

Now Irish eyes are smiling

ning of the year detected a change of mood is anecdotal; it tells of a greater spirit of co-operation and goodwill. All sides have been under pressure not to be the party that blocked progress, and in Northern Ireland terms that is something in itself, as well as a necessary foundation for further progress.

Mr Brooke's "initiative", started in January, has hardly been a grand master strategy. On the contrary, the Northern Ireland Office initially preferred to call it a challenge. His Bangor speech at the begin-

ning of the year detected a change of mood between the province's political leaders to make talks about a better structure for local government in the province worthwhile.

He was making a carefully constructed appeal to all concerned to find a way of giving some of the powers now concentrated at the Northern Ireland office back to local politicians. The result, eventually, might lower tension between the two communities, the argument went.

Not many expected Mr

Brooke to get such a positive response as he did. After six months of bilateral meetings, Mr Brooke found himself on the verge of being able to announce how soon round-table talks could start. Commentators reached for their history books.

The Northern Ireland Office believes the return to normal political dialogue is a significant achievement in itself. Crucial to the new atmosphere has been the subtle change of tone by the Unionists. For five years since the signing of the Anglo-Irish Agreement —

Unionist politics has been epitomised by the slogan "Ulster says No".

Unionists refused, with few exceptions, to meet government ministers, while every opportunity to complain about the influence the agreement gave Dublin in the internal affairs of the province, was exploited.

Talks with Mr Brooke have been led by Mr James Molyneux, leader of the Official Unionist Party and Democratic Unionist Party respectively.

The Unionists set three pre-conditions at the start that an alternative to the 1985 Agreement should be considered; that conferences between British and Irish ministers held under pact should be suspended; and that the joint British/Irish secretariat near Belfast should also be put on hold.

The apparently insurmountable demands were gradually whittled away — almost certainly reflecting genuine movement by either one side, or more likely, by both the government and the Unionist parties.

Full details have remained secret, but it is clear Mr Brooke has managed to portray a gap in meetings of the Anglo-Irish Conference as a "suspension". The Northern Ireland Office and Dublin have made more explicit their willingness to consider alternatives to the 1985 Anglo-Irish Agreement.

Late on the night of May 22,

Mr Molyneux and Mr Paisley came out of a meeting at the London offices of the Northern Ireland Office and pronounced themselves "well satisfied" with the package Mr Brooke was offering.

The mainly Roman Catholic Social Democratic and Labour Party has from the start made plain its willingness to take part in talks. The Irish government, too, has been anxious that round-table negotiations should start.

It has not all been plain sailing.

Mr Brooke has had to work with enormous precision to slot the various competing demands into place.

Dublin, for instance, recognised that it could not expect to be involved in discussions about the internal government of the province. But if a new Anglo-Irish Agreement was being negotiated, the Irish Republic would expect to be involved from the start.

Some people in the Irish Republic were suspicious about the Unionist conditions and the

doubt their commitment to devolution. Mr Molyneux, for instance, is widely regarded as a closer integrationist, favouring greater links with the mainland.

For their part, Unionists complained bitterly about Articles Two and Three of the Irish Constitution which lay claim to the territory of the north. Will they be included in the talks, they ask? Many in Dublin, however, believed it was a red herring designed to increase pressure on the Irish government.

The local Tories, meanwhile, have failed to match local expectations. They were this year intended to offer a genuine alternative to traditional Northern Ireland politics, by giving a chance to vote for the UK governing party. But in May's by-election for the staunch Unionist territory of Upper Bann, they were humiliated in sixth position, behind Sinn Fein, the IRA's political wing. It is a sober reminder, perhaps, of how little change there has really been in the province's politics.

As for Sinn Fein, there is speculation about the internal debate over its strategy of using both the ballot box and the ArmaLite rifle. Some may like to believe that political progress destroys the terrorists' cause, but this could be wishful thinking.

At most, only a few Sinn Fein members question some of the IRA's tactics.

Against this background, Mr Brooke knows he has only begun to scale the foothills in his effort to find a political solution for Northern Ireland. He is still arranging how talks could take place. Even the agenda of such discussions has not been decided, let alone reached a point where the grievances that feed terrorism can be addressed.

The obstacles are large indeed. At its most basic there is a Unionist community that abhors the Anglo-Irish Agreement and is willing to sit down and discuss its possible replacement (the DUP and Official Unionists have drawn up their own alternative). They want an agreement that gives Dublin less say.

On the other side is the nationalist community, which identifies with Dublin, and which has seen that they have had more of a voice under the Anglo-Irish Agreement. They, too, are willing to talk about an alternative, so long as it gives up none of what has been won.

Mr Brooke's skills as a diplomat now face a severe test. In a speech to sixth-formers earlier this month in Ballymena, he urged a demonstration of political will by local politicians. He would set the pace, if necessary, he said.

His words were almost certainly a recognition that more vision and push may be required, rather than a sign of frustration.

Some people in the Irish Republic were suspicious about the Unionist conditions and the

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NORTHERN IRELAND 3

Industrial Development Board

A job of work to remedy unemployment

THE JOB of Mr Tony Hopkins, Chief Executive of Northern Ireland's Industrial Development Board (IDB), is not an easy one. The Board, set up in 1982, is responsible for attracting outside investment to Northern Ireland and encouraging growth at home in order to, in the words of one of various strategy documents, "maximise continuing employment opportunities... in industry and tradeable services."

As Mr Hopkins, a native of the province, says, the IDB "cannot avoid the fact that Northern Ireland's image is a problem." The violence does have an impact and we certainly don't brush aside the issue."

However, the IDB detects that attitudes are changing. "Investors are taking a far more calculating, methodical approach. There are still incidents but the level of violence has at a low level compared to many parts of the world," says Mr Hopkins.

Attracting investment has become increasingly easy, with the last two years by far the most successful in the IDB's history. "We have been able to attract companies on the back of other investments. Companies like Montupet from France, Daewoo from South Korea and Fruit of the Loom



Mr Tony Hopkins, Chief Executive of IDB

bringing in investors to create jobs, some of which were only short term. "Now we are placing far more emphasis on research, marketing and training so that companies can improve competitiveness and create long-term employment opportunities throughout the economy."

"The idea of the domestic market is disappearing. We cannot protect ourselves. We have to be seen to be competitive," says Mr Hopkins. The IDB, while not disclosing the exact levels of aid and support it is ready to give to investors, says that its incentive package equals those given by competing agencies in the Irish Republic, Scotland or Wales.

We have that package basically because everyone else has one. But we don't see it as the main part of our armoury. Now investors are looking at different things. The Japanese and others look at our position for sale in the spring of 1992.

The privatisation discussions have taken place against a background of a more

flexible workforce and a good education system," says Mr Hopkins.

The young workforce is one of Northern Ireland's big pluses, says the IDB. "Companies looking to the future will see potential labour shortage problems in many other parts of Europe. In the coming years the 16-25 age group will shrink

"The message is getting back to Japan"

from the US come to Northern Ireland because they realise that others are succeeding here and that this is a competitive environment," says Mr Hopkins, who has been head of the IDB for two years.

Japanese investors were at first cautious about setting up in Northern Ireland, but now there is much more interest. "The message is getting back to Japan that there are opportunities here. Japanese companies, mainly involved in car components manufacture, now employ 2,500 people here. That might not sound much, but in Northern Ireland terms it makes an impact. It also means that further investment from

"The idea of the domestic market is disappearing"

by 25 per cent in England and in Scotland by 28 per cent. In Northern Ireland it will drop by only 11 per cent," says Mr Hopkins. He admits that he is often under great pressure to place jobs in unemployment blackspots like West Belfast and parts of Londonderry.

We have had some success and we obviously give greater priority to those areas. But we cannot direct companies as to where they should go or offer them lavish incentives for setting up in a particular area. In the end we have to attract people on the intrinsic merits of doing business here."

The IDB admits that in the past there was a tendency to put too much emphasis on

Kieran Cooke

THERE COULD be a surprise when proposals for privatising Northern Ireland's electricity industry are published shortly in a Government White Paper.

Contrary to speculation, it is by no means certain that Northern Ireland Electricity, the public utility, will be sold off as a single entity, in spite of being the smallest non-interconnected system in western Europe.

Northern Ireland has no natural gas alternative and ministers are known to be concerned at the prospect of creating a powerful private sector monopoly. Officials at the Department of Economic Development are thought to be considering several options, including selling off NIE in parts with separate generation and distribution companies.

Dr Roelof Schierbeek, chairman of NIE, is known to favour privatising it as a single unit, but the utility's public stance has always been that the sell-off must be in the best interests of the consumer.

The White Paper before Christmas will be followed by draft legislation early in the new year. It will then have to be passed by Parliament before NIE is privatised.

The plan is to offer shares for sale in the spring of 1992.

The privatisation discussions have taken place against a background of a more

protracted debate about future power generation policy in Northern Ireland.

Few economic issues have been as vexed or as controversial in recent years. Energy policy is at the top of the economic agenda because the province still depends on expensive fuel imports for electricity generation.

The way ahead seemed straightforward last year. The Government had already announced the privatisation plan and said the immediate demand for electricity - now growing at 3.5 per cent a year

- would be met by expanding coal and oil-fired plant at Northern Ireland's most modern power station, Kilroot, near Carrickfergus in County Antrim.

Lignite, or cheap brown coal, the province's only indigenous fuel, could be exploited later.

Although two international consortia are working on new plans for lignite power stations, the Government has not changed its view on the timing. NIE and trade union officials have pressed for an early start to Kilroot, but work

ENERGY

Top of the agenda

has not proceeded, prompting speculation that other options are being considered.

The most significant alternative has been renewed interest in reassessing the viability of building an electricity interconnector to Scotland. The Scots are anxious to achieve maximum return on investment, and detailed talks on supplying power to Northern Ireland are at a critical stage.

An inter-connector would link Northern Ireland to the national grid and introduce an element of competition to a privatised industry.

Two of the province's older power stations are reaching the end of their useful life, so it

is thought that both Kilroot and the inter-connector would be needed before the end of the decade.

The key question would then be which comes first, although the situation may allow for both developments at the same time.

IDB officials are also exploring the possibility of bringing gas to the province. The province's domestic gas industry was virtually closed down three years ago at a cost of £150m, but the Government is interested in bringing it in for use in a gas-fired power station.

The Irish Republic is committed to piping gas from mainland Britain within the

next few years and officials in Belfast are discussing the implications with Dublin.

A tentative proposal involves a single pipeline to a location north of the Isle of Man with two other pipes then branching off to the Republic of Ireland and Northern Ireland.

Estimates about the timing of energy developments in Northern Ireland have proved notoriously inaccurate in recent years with official announcements tending to come later rather than sooner.

Civil servants cite the vast sums of money involved - £350m in the case of a new lignite power station - as justification for what others may see as undue delay. But the additional generating capacity needed by the mid-1990s means the time for talk is almost over.

The financial position of NIE is likely to attract investors. Over the past ten years the utility has moved from relying heavily on Government subsidies - £350m was paid between 1981 and 1985 - to modest profitability.

In the year to March 31, NIE reported a record profit of £64.1m. The surplus was up on last year and was achieved in spite of a sharp increase in heavy fuel oil prices and a weaker pound.

Jim Flanagan

FALLING PRICES in the lamb and beef markets have brought an air of gloom in spite of the summer sun's bonus to cereal producers. Also, proposals by EC Agriculture Commissioner Ray McSharry to cut farm support measures by 30 per cent have worried many farmers.

Moreover, possible implications of the Houston pact and the ramifications of GATT have done nothing to help cheer them up.

The most recent farm census returns from the Department of Agriculture are revealing. In the main they show reductions in cropping and dairying, but an expansion in beef cattle, and sheep breeding.

For the first time in five years the number of cattle exceeds 1.5m - a 3 per cent increase on the previous year.

The sheep breeding flocks this summer were estimated to have numbered 1.1m ewes, a year-on-year growth of 6 per cent. While high, in each of the past two years growth was recorded at 11 per cent.

As for poultry, the province's commercial laying flock, now at 3.2m birds, is back to the size it was before the salmonella crisis. There were signs too, of growth in the broiler sector, where 5.4m birds were recorded in June, compared with 5.2m the year before.

Farmers put 2 per cent less land overall - 65,400 hectares - under the plough this year.

However there were indications of greater interest in some crops.

These were oil seed rape, up by 45 per cent; wheat, up by 17 per cent; oats, up by 6 per cent and winter barley up 3 per cent.

Potato farmers increased their involvement a little, especially in the seed potato sector.

However, almost half the area under crop was sown with spring barley and this dropped by 9 per cent. In spite of the increases in oats, wheat and winter barley, this contributed to the third 4 per cent annual reduction in a row in the total area of cereals.

Two years ago Ulster farmers harvested 5,800 hectares of silage. This has dropped sharply by more than 2,500 hectares.

Horticultural crops have changed comparatively little and, at 3,400 hectares, are estimated to have fallen only 1 per cent since 1989.

The agricultural labour force has increased marginally to 59,300, largely because there are more casual or seasonal workers on the land.

According to the Department of Agriculture's statistical review, gross output on the province's farms rose by 3.5 per cent last year, a 4 per cent fall in volume being offset by an 8 per cent rise in the average return received by farmers.

Gross input is said to have fallen by 1 per cent with the volume of inputs used falling by over 5 per cent and their average unit cost rising by just under 5 per cent.

AGRICULTURE: Michael Drake reports

Farming figures

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Total income from farming - which measures returns to farmers and all members of their families working on the farm - increased by 9 per cent to £200m. The province's share of UK farming income, at 9.3 per cent, is the second highest on record. Prices for most agricultural commodities rose last year with the average return to farmers rising by 8 per cent.

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The main factor in the lower value of gross output was a fall of 57 per cent in imported store cattle. Expenditure on feeding stuffs, fertilisers and lime and machinery running costs all

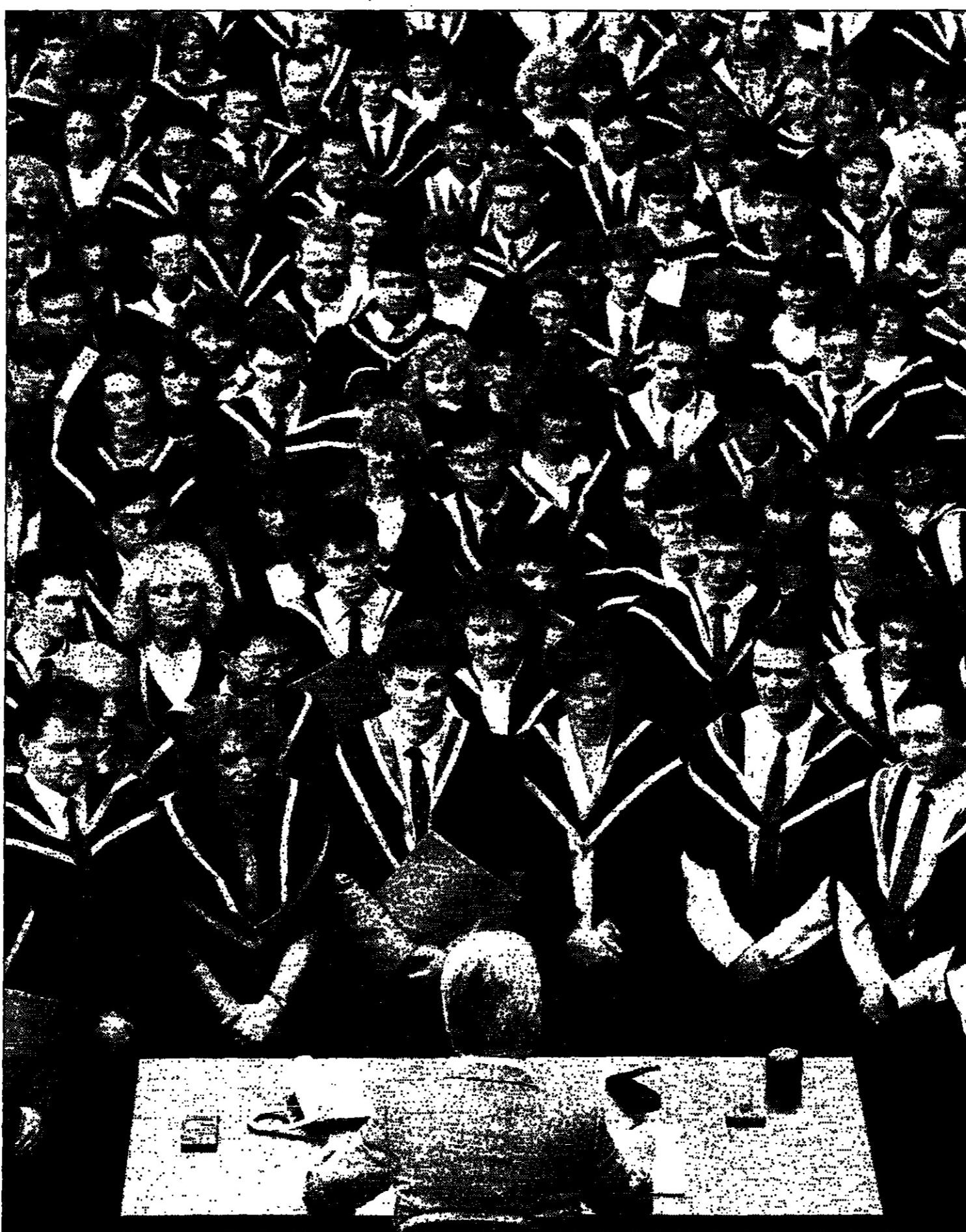
increased. Overall, agriculture experienced another good year, although some sectors fared better than others with marked increases in milk, pigmeat, eggs and potatoes.

The £400m a year beef and sheep processing industry, which employs 3,200 people, was given new guidelines in a report commissioned by the Industrial Development Board and the Livestock Marketing Commission. Companies were told by the Government to ensure improvements in quality and consistency of supply of raw materials continued to be prime objectives.

Significant facts about the less favoured farming areas (LFA) have been revealed by Sheila Magee, senior economist with the Department of Agriculture. According to the review, gross output from 582,000ha of land in the LFA fell by 1 per cent, with a drop in volume of just over 5 per cent more than offsetting an increase of just over 5 per cent in average cost.

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NORTHERN IRELAND 4

EMPLOYMENT: the government's role outlined by Ralph Atkins

Discrimination outlawed

THE GOVERNMENT sees a role for interfering with the actions of individuals or organisations – in order to encourage good cross-community relations – in Northern Ireland. This year has seen the introduction of the Fair Employment Act 1989, which was intended to force companies to take positive steps to ensure a balance between Catholic and Protestant numbers in the workforce.

Discrimination and alienation run deep. Catholic males are two-and-a-half times more likely to be unemployed than Protestant counterparts. In the engineering heartlands of East Belfast the kerbstones are painted red, white and blue. Elsewhere in Belfast a "peace line" separates nationalists from Protestants. Children from the two communities are

mostly educated in separate schools.

Examples of distrust are not hard to find at the advice centre run in the offices of Mr John Hume, Social Democratic and Labour Party MP for Londonderry, on the most westerly border of the UK.

"The ordinary young person from the Bogside [the Catholic dominated part of Derry, and site of riots at the start of the Troubles], would feel discriminated against by the mere presence of the police force," says Mr Pat Ramsey, a former SDLP councillor. "They can't walk from their own houses to the shops without feeling intimidated."

At the Northern Ireland Office, Mr Brian Mawhinney, the minister responsible for community relations, believes there is a positive role for the

government to play in trying to break down barriers across the province.

Arguably the most forceful action taken by the government has been the Fair Employment Act. Since it came into effect in January, companies employing 25 people or more have had to monitor the religious composition of their workforces and submit the results to the new Fair Employment Commission (FEC). The Act outlawed "indirect discrimination" by employers. That covered employment practices, such as filling vacancies by word of mouth, which unintentionally create imbalances in the workforce compared with the local population.

The act introduced powers, backed by threats of fines or exclusion from government contracts, to make companies take "affirmative action" to correct imbalances. That could include targeting job advertisements at under-represented groups or deliberately locating training schemes in particular areas of the province.

Initial results suggest the Act's impact could be far-reaching. Mr Bob Cooper, FEC chairman, says only about a dozen companies have failed to supply monitoring returns. That paucity of "martyrs" suggests there is at least a willingness by companies to face up to the problem. It is already standard practice, for example, for companies to advertise externally and widely for most vacancies.

What the Fair Employment Act also demonstrates is how careful the government has to be to avoid disturbing the goodwill that exists. The Act, although generally welcomed by all sides, is thought by some

Unionists to be too bureaucratic and too big a burden on business. The mainly Roman Catholic SDLP believes it does not go far enough in tackling unemployment.

In other areas, the government has deliberately sought to dissipate alienation by voluntary means. Mr Mawhinney, who has a £4m budget for community relations, argues that his role is that of a facilitator. "There are still some in Northern Ireland who are suspicious, and there are those who are outright resistant," he says.

Projects sponsored by the Northern Ireland Office include the "cross community contact scheme" whereby schools and youth clubs can apply for funds for ideas bringing together young people from the two communities. This could include visits, musical or sporting activities.

The dismantling of barriers has begun to spread into education. The core curriculum for 5-16-year-olds must now include "education for mutual understanding" and aspects of cultural heritage. There is also a common history course.

Undoubtedly, more could be done. In June, the Standing Advisory Commission on Human Rights (SACHR) – set up in 1973 to advise the government on offsetting discrimination – recommended extending existing discrimination laws to outlaw "indirect discrimination" in other areas besides employment practices.

SACHR also proposed extending the powers of the Northern Ireland Parliamentary Commissioner for Administration, or Ombudsman, to allow him to consider actions which were "unreasonable, unjust, oppressive or discriminatory."

RETAIL AND PROPERTY

Renewed confidence

A MONDAY lunchtime in September, and outside Belfast City Hall, the Rev Ian Paisley is giving a sermon. Only a handful of loyal supporters gather around him.

By contrast the nearby pedestrian streets which criss-cross the City centre are crowded with shoppers congregated around familiar bastions of British retailing. Towering above the futuristic Castle Court shopping complex one billboard motto sets out to summarise a way of life: "The Reflection of You", it says.

The retail and property market in recent years has become a measure of confidence in Northern Ireland. The Department of the Environment commissioned a report earlier this year from London consultants Investment Property Databank: it found that over the period 1980-1989, retail investments in Northern Ireland showed an annualised total return of 16.9 per cent per annum, outperforming the average total return for UK retail by 2.2 percentage points.

Over the same period the annualised return from property in Northern Ireland averaged 17.3 per cent per annum compared with a UK average of 13.9 per cent per annum.

Last year saw property returns in Northern Ireland at the highest point. Over the past decade, office investments in Northern Ireland have shown a total return of 15.9 per cent per annum against the national average of 13.9 per cent. Belfast offices have achieved an average total

return of 15.8 per cent per annum, outperforming all the other regional centres.

The rise in Belfast retail sales over the last decade was fuelled by a rapid increase in demand for a limited stock of high quality retail space. This demand reflected in part the UK economy and more interest from big mainland UK retailers who had formerly avoided the city.

Development has been focused in and around the City centre, with Castle Court emerging as the most prominent image of economic regeneration. However, investment activity has been breaking new ground as the size and mobility of the local population grows.

The £20m Yorkgate shopping and leisure complex is being developed jointly by Ewart and the Co-operative store chain on the site of a disused tobacco factory; it is next to one of Belfast's poverty-stricken inner-city "interfaces" which separate the Catholic and Protestant communities. The area is run-down terraced houses painted with political graffiti.

Mr John McIlroy, Ewart's chief executive, publicly plays down any suggestion that the Yorkgate development responds to political calculation and that the government is using it to counter religious-based political divisions.

Yorkgate has been conceived, according to Mr McIlroy, because the people of Northern Ireland have a higher capacity to spend than on the mainland.

Mr Eric Cairns, Chief Executive of Northern Ireland and Scotland for Halifax Property Services, believes that Northern Ireland, and in particular Belfast, will remain a "very big player" in the property and retail market place over the medium term. He emphasises the growing tendency of the government and some private companies to relocate their workforces in the area.

Nevertheless, although rents have been rising in Belfast city centre, demand has slumped somewhat as has been shown by the lower level of premiums paid for shop leases in 1989 compared to the inflation prices of 1988.

Reduced consumer spending has resulted from high interest rates, and a substantial increase in the amount of retail floor space as a result of the recent opening of two big shopping schemes.

Some Belfast estate agents fear that the city is not only in danger of having too many shops but may also be facing an office glut.

Jimmy Burns

of civil disorder peaked. Since then, the industry's leaders have worked tirelessly to restore confidence and tackle the negative image abroad.

Co-ordinated private and public sector leisure projects in provincial towns, improved accommodation, better air-links and a new approach to tourism development have revived a sector employing around 8,000 people.

For the first time in 21 years the industry last year surpassed the one million tourist mark – hardly cause for large-scale celebration but at least an indication that the trend is upwards.

The European Commission is supporting the development of tourist attractions unique to the province with an injection of £3m over the next three years.

The bulk of the money will go to public bodies and the private sector is being encouraged to invest in tourism in areas where Northern Ireland can be seen to have a natural advantage, such as activity holidays.

A new financial package started this year

such as angling, golf, riding and field sports.

Of the 2 million-plus holidays taken by Northern Irish people in 1989, 980,000 – or 48 per cent – were spent on home ground, compared to 25 per cent in the Republic of Ireland, 17 per cent in mainland Britain and only 10 per cent abroad.

The squeeze on interest rates undoubtedly played its part in stemming travel abroad, but it was also increasingly attractive holidays on home soil that encouraged people to stay in the province. By holidaying at home they contributed £70m to the industry compared to just £31m in 1988.

The tourist industry is working hard to achieve stiff Government targets set a year ago. Over the next four years the aim is to boost the number of tourists to 1.7 million a year and increase the contribution tourism makes to GDP which, on average, remains lower than the rest of the UK.

A new financial package for tourism started this year aiming to provide the type of facilities tourists require in places where they are needed.

Various international events around the province should ensure a bumper year for tour

The Belfast to Liverpool ferry is closing

jam next year. Belfast is a stop over port for the famous Tall Ships Race, and local industry has been queuing up to sponsor the event: a festival of Japan is planned and the world's top rose breeders will be in the province for an international rose convention.

In spite of general optimism, however, Northern Ireland will suffer a blow next month when the only sea link with England disappears.

The Belfast to Liverpool ferry, which has brought thousands of tourists to the province over the years, is closing because of substantial financial losses on the route.

The vessel used on the route

has too much passenger accommoda-

tion and not enough freight facil-

ties. In addition, the future

of getting an alternative ser-

vice continue, but the loss of

the ferry undermines the trans-

portation problems associated

with being on the fringe of

Europe.

Jim Flanagan

LONDONDERRY: The city is reviving, reports Kieran Cooke

New life for an ancient city

AS MR DAVID Davis, Mayor of Londonderry, sits in his mahogany lined office in the Guildhall, the sun shines through handsome stained glass windows depicting the city's turbulent history.

"Things are different here now," says Mr Davis. "We just don't propagandise when we talk about a new mood of confidence in the city."

"A definite change has taken place. It's a city to be proud of again."

Only very recently, however, Londonderry has the dubious distinction of being the starting point for the outbreak of the Troubles in the late 1960s. The army was first called in to Northern Ireland in August 1969 to deal with serious rioting in the city. Areas like the Creggan and Bogside estates became known as no-go, violent areas.

The security forces are still there. But serious violence is the exception rather than the rule now. There have been fewer incidents this year than in any equivalent period over the past two decades.

"The change has not happened overnight," says Mr Davis. "People have been slowly coming together to change things. Buildings inside the city walls have been done up. Bombed out shops have been opened. Protestant and Catholic bishops have been involved, so have US fund raising groups. Perhaps most important of all, the government has taken notice of the city's special links with the two cities.

Fruit of the Loom is another US company that has announced its intention to move into Londonderry, joining others such as Dupont and Desmonds clothing manufacturers.

Fruit of the Loom is building, with government assistance, a £60m spinning mill which it is hoped will create 500 jobs.

Other schemes are the devel-

opment of Londonderry's port facilities and, more ambitiously, plans to achieve greater cross-border links with the city's former natural hinterland of Donegal in the Republic. Eglinton airport outside the city is also being developed.

Many problems remain. Londonderry, with 26 per cent unemployment (60-70 per cent in some areas) has one of the highest rates in the EC. While the city is generally peaceful, the population has become more divided with Catholics on one side of the River Foyle in the old city and surrounding areas, the Protestants having moved across the river.

But tourists have been returning to this most ancient and beautiful city. Now there is even talk of landscaping the army posts round the city walls.

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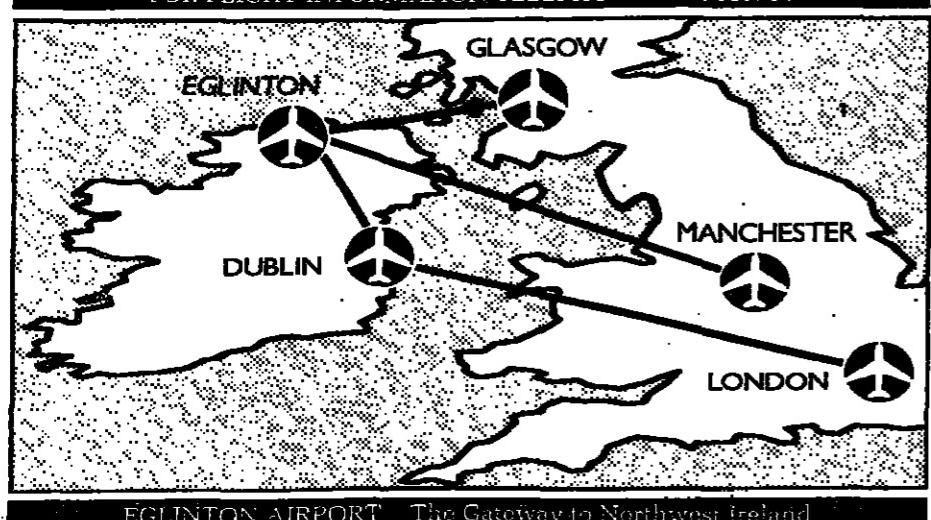
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Belgium	June 18
France	June 26
Portugal	October 24
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Jim Flanagan</p

LONDON STOCK EXCHANGE

Active trades by some fund managers

TRADING in Footsie Index options and futures exaggerated a bullish turn in UK equities yesterday, but early gains were trimmed before the close by reactions on Wall Street to new suggestions of difficulties in the US banking industry. An erratic session in London was also fuelled by window-dressing operations by institutions seeking to put portfolios in their best light for third-quarter meetings with fund trustees.

This morning brings the expiry of the Footsie option and the September futures contract and traders were busy early yesterday arbitraging between the futures and the

Account Dealings Dates		
First Dealings:	Sep 10	Sep 24 Oct 8
Option Dealings:		Oct 4 Oct 15
Last Dealings:	Sep 21	Oct 5 Oct 19
Account Day:	Oct 1	Oct 15 Oct 25
Next Dealings may take place from:	Oct 20	Oct 26

in London trading hours. By the close, the gain on the FTSE Index had been cut to 9.1 for a final quotation of 2,009.1; it stood at 2,007.3 at 4.10pm yesterday, when the September futures contract closed officially at 2,005.3.

The session opened well, with London traders cheered both by the decision to release some on US oil reserves and by the speech in Washington by Mr John Major, the UK Chancellor of the exchequer, which was regarded as encouraging hopes for early British entry into the European exchange rate mechanism.

A somewhat brighter trend in corporate results also helped

the market, especially in the building and construction sector where Redland, the building materials group, increased its interim dividend payment. However, traders were agreed that the mid-session gain of 30 points on the Footsie, although also stimulated by hopes of a firm opening on Wall Street, owed too much to futures-related gains.

The mood turned down abruptly when Wall Street fell and hints circulated in London that a US West Coast bank might be in trouble. Concern over the US banking scene was fuelled yesterday by confirmation that Chase Manhattan, one of the most prominent los-

ers in Britain's post-Big Bang market, is rationalising its European foreign exchange and money market operations.

The market faces potentially unsettling factors over the next few days, including the close of securities trading for the third quarter of the year. In addition, Monday is Account day when traders must pay for transactions made during the previous difficult trading account featured by the problems of Polly Peck, whose shares remained suspended last night. In addition, there is continuing uncertainty in the equity market over UK inflation levels and corporate results.

Racial under pressure

ONE OF the largest single equity trades was a 7m line of Racial Electronics. The stock came under pressure throughout the session and ended the day 1% easier at 130p. By the close some 14m shares had changed hands. Specialists said that UBS Phillips & Drew had executed the deal in Racial, the biggest individual trade in the stock for many months, but UBS declined to comment.

It was suggested by traders that the 7m-share block could have come from the US, where institutions and private investors have been aggressive sellers of Racial Electronics and its subsidiary Racial Telecom for many months.

The last disclosed US holding in Racial Electronics amounted to some 17.5 per cent, or 227m shares, down from the 338m held in December last year. American investors have also lowered their holdings of Racial Telecom, down from the 14 per cent held in July to some 12.9 per cent.

Many analysts believe Racial Electronics' non-cellular business will show a loss for the half year which ends next month. This has triggered the poor performance of the shares which, relative to the market, have fallen 6 per cent over the past month, 18 per cent over the last three months and 24 per cent over the past year. Racial Telecom ended a shade harder at 238p on negligible business.

Brent Walker fall

The complexity of results and refinancing from Brent Walker gave analysts a particularly busy day. The market, however, had no hesitation in marking the shares lower. Sentiment was further undermined when Grand Metropolitan issued a writ claiming it was owed £50m by Brent Walker.

The interim profits rise of 52 per cent to almost £46m was above expectations and was described by one analyst as "highly earnings dilutive" because of the near doubling of the number of shares in issue on conversion. They said, however, that the recent sharp changes in the share price meant Brent Walker was not

being priced on its earnings per share. The market was more worried by uncertainty over how to evaluate the issue and Brent Walker ended 17p down at the day's low of 127p.

BET under pressure

BET, the conglomerate, fell sharply as more brokers downgraded the company. UBS Phillips & Drew cut its current year profit figure by 215m to £335m. Its short-term recommendation is to lighten holdings and, over the longer term, investors should hold rather than buy the stock.

UBS said the balance sheet was under pressure. Net debt could rise to £600m because of a need for increased working capital. If that happened, gearing would be 100 per cent, excluding disposals. Interest cover would fall to four times.

The advice followed a cautious comment from Hoare Govett and Goldman Sachs in New York. Goldman cut its current year forecast below £385m, citing rising interest charges and slowing growth in the US and UK. But it kept a cautiously positive stance in the long term. BET lost 14 to 13p in good turnover of 5.4m.

High yielders

James Capel has circulated a list of leading Alpha stocks yielding 10 per cent or more, and some professional operators assumed that the broking house was about to issue buy recommendations. Trafalgar House was bought partly for this reason and its shares recovered 4 further to 189p.

However, there was some uncertainty over the Capel viewpoint. The broking house believes that Trafalgar will maintain the final dividend payment, due in December, but other analysts are less certain. Some felt that Capel may be warning of doubts about the dividend payments of the listed companies.

Buying by one UK securities house was said to have been behind good early performances from Glaxo and ICI. The shares rose 17 and 14 respectively at their best before US selling in the session wiped out the gains. Glaxo ended at 748p, just 3 better on balance, while ICI finished a penny easier at 830p. Turnover was steady.

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NEW HIGHS AND LOWS FOR 1990

NEW HIGHS (1) **LOW (2)** **TRANSPORT (1)** **OLS (2)**
BRITISH FUNDS (1) **TRANSPORT (1)** **OLS (2)**
AMERICANS (2) **AMERICANS (1)** **BANCS (1)**
INDUS (1) **CONSTRUCTION (1)** **COMMODS (2)** **STORES (2)** **ELECTRICALS (1)**
FOODS (1) **FOODS (1)** **GENERAL (1)** **INSURANCE (2)** **LEASE (2)** **MOTORS (1)**
MANUF (1) **MANUF (1)** **PROPERTY (2)** **SHOES (1)** **TELECOM (1)** **TRADE (2)** **TRADERS (1)** **OVERSEAS PLANTATIONS (1)** **MINES (2)** **THIRD MARKET (2)**

Huntington Inv., Johnson Clearance, Linton Park, Low & Baker, Magnolia, McLeod Russell, MNC, Master-SH, Merrell-House, Pilkington, Pilkington Glass, Pilkington Security, Security Services, Slave, Smethwick, Steel Furniture, Stakeholders, Standard Chartered, Standard Life, Stobart, Stobart Pacific Systems, T & H, Thor, Telewest, Vinton, WSP, Waterford Wedgwood, Western, Whiteman, Wimpey, Wimpey Construction, Wimpey, Wimpey Construction, Wimpey, Wimpey Corp, Esham, Ernest, Erskine House, Euston, Express Inds, Flogas, Grendale, Herting, Hockliffe House, Hestell Whiting.

APPOINTMENTS

Managing director of Tyndall Holdings

■ Mr Frank Farncombe has joined NEWMAN, BIRTS & PARTNERS financial advisers, as a senior executive. He was with the Law Society's insurance advisory service, operated by LIB (London Insurance Brokers), as director of the financial services company.

■ LIFETIME, a life assurance company launched in July in the UK by the Bank of Ireland, has appointed Ms Cherry Miller as compliance manager. She joins from Lautro where she was membership secretary.

■ ASTEC(BSR) subsidiary Astecc Europe has appointed Mr Richard A. Allen as director and general manager of European power supplies.

■ BETTERWEAR CONSUMER PRODUCTS has appointed Mr Terry Hoeley as group finance director. He was group finance director of Grippeirods International.

■ T&G has appointed Dr Michael J. Sleeman as a director of the BRIDGE Betting, Wigan. He also becomes general manager of the conveyor betting division. Dr Sleeman joins the group from West Pharmacoplastics, where he was operations director.

■ Mr Michael Grainger has joined the board of BRIDGE INSURANCE BROKERS (MANCHESTER). He retired as regional managing director with Jardine Insurance Brokers, Manchester, in 1988.



Mr Nick Booker (pictured) has been appointed managing director of ASHPIX, a new subsidiary. He was corporate development manager of parent company Ash & Lacy. Ashpix will sell fasteners and accessories to the roofing and cladding market.

■ MASSEY-FERGUSON FINANCE, a joint venture between Massey-Ferguson (United Kingdom) and De Lage Landen Financial Services, a subsidiary of the Dutch Rabobank group, has appointed the following to the board: Mr David Franklin, M.F. (UK) managing director, chairman; Mr Phil Green (pictured) who was general manager, corporate planning, Barclays Merchantile Highland Finance, (managing director); Mr Henk Sterk, director, De Lage Landen; Mr Phillip Black, managing director, De Lage Landen Financial Services; and Mr Paul Williams, financial director, M.S. (UK).

■ Mr Nicholas Hui has been appointed joint managing director of the AREOWCROFT GROUP. He was development director.

■ Mr Mark Barton has been appointed senior underwriter and a director of LIVERPOOL & LONDON P. & L.

MANAGEMENT from October 1. He is senior underwriter and a director of Parr Agencies.

■ Mr Michael Grainger has joined the board of BRIDGE INSURANCE BROKERS (MANCHESTER). He retired as regional managing director with Jardine Insurance Brokers, Manchester, in 1988.

mortgage division of National Home Loans Corp, has appointed Mr John Heron as a divisional director responsible for mortgage marketing.

■ Mr David Money-Coutts, chairman of Coutts & Co, has been appointed chairman of M&G GROUP. He has been on the M&G board since 1987, and succeeds Mr Andrew Caldecott who died in a fishing accident last July.

Massey-Ferguson finance venture

■ MASSEY-FERGUSON FINANCE, a joint venture between Massey-Ferguson (United Kingdom) and De Lage Landen Financial Services, a subsidiary of the Dutch Rabobank group, has appointed the following to the board: Mr David Franklin, M.F. (UK) managing director, chairman; Mr Phil Green (pictured) who was general manager, corporate planning, Barclays Merchantile Highland Finance, (managing director); Mr Henk Sterk, director, De Lage Landen; Mr Phillip Black, managing director, De Lage Landen Financial Services; and Mr Paul Williams, financial director, M.S. (UK).

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MANAGEMENT from October 1. He is senior underwriter and a director of Parr Agencies.

ers in Britain's post-Big Bang market, is rationalising its European foreign exchange and money market operations.

The market faces potentially unsettling factors over the next few days, including the close of securities trading for the third quarter of the year. In addition, Monday is Account day when traders must pay for transactions made during the previous difficult trading account featured by the problems of Polly Peck, whose shares remained suspended last night. In addition, there is continuing uncertainty in the equity market over UK inflation levels and corporate results.

FINANCIAL TIMES STOCK INDICES

	Sept 27	Sept 28	Sept 25	Sept 24	Sept 21	Year Ago	1980	High	Low	Since Completion
	77.98	78.13	78.38	78.45	78.56	84.81	82.20	74.13	127.4	48.18
Government Secs	77.98	78.13	78.38	78.45	78.56	84.81	82.20	74.13	127.4	48.18
Fund Interest	86.87	86.85	86.87	86.83	86.82	93.81	92.91	89.81	108.4	50.83
Ordinary Share	1548.1	1532.6	1528.6	1510.4	1537.3	1876.2	1968.3	1510.4	2008.6	48.4
Gold Mines	198.1	197.5	195.9	184.6	196.1	215.2	218.5	187.9	234.7	48.5
FT-SE 100 Share	2000.1	2000.0	1990.2	1980.3	2025.5	2291.7	2463.7	1980.3	2483.7	50.83
Ord. Div. Yield (%)	6.15	6.20	6.22	6.20	6.17	4.34	4.34	7.12	7.12	4.18
Banking Yield (%)	10.00	10.00	10.00	10.00	10.00	12.24	12.24	10.00	12.24	10.00
PE Ratio	9.40	9.32	9.29	9.19	9.10	12.00	12.00	9.10	12.00	9.10
PE Ratio 4-quarter	18.122	18.254	18.022	18.024	18.222	22.222	22.222	18.022	22.222	18.022
Equity Turnover (m)	625.15	645.70	588.18	588.18	624.50	726.19	726.19	588.18	726.19	588.18
Shares Traded (m)	335.9	325.8	316.1	316.1	345.1	332.7	332.7	316.1	332.7	316.1
Ordinary Shares Index, Heavy changes	1532.1	1530.5	1548.6	1560.0	1567.6	1559.7	1568.9	1560.0	1568.9	1560.0
FT-SE, Heavy changes	1598.6	1598.6	1600.0	1600.0	1600.0	1600.0	1600.0	1600.0	1600.0	1600.0
Open 9 am 1990.6	933.1	933.1	933.1	933.1	933.1	1020.7	1020.7	933.1	1020.7	933.1
9 am 1988.6	933.1	933.1	933.1	933.1	933.1	1020.7	1020.7	933.1	1020.7	933.1

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LONDON SHARE SERVICE

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MOTORS, AIRCRAFT TRADES Contd

1990	High	Low	Stock	Price	+/-	No.	Div	Yield	NAV	High	Low	Stock	Price	+/-	No.	Div	Yield	NAV	High	Low	Stock	Price	+/-	No.	Div	Yield	NAV
Components																											
420 Abbey Panels	452	350	350	350	-10	350	0.0	0.0%	350	320	280	Castles Cables Int.	32	-1	32	0.0	0.0%	32	300	280	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900
147 Arrow Streamlines	147	120	120	120	-10	120	0.0	0.0%	120	110	100	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900	110	100	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900
225 Auto Components	165	150	150	150	-10	150	0.0	0.0%	150	140	130	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900	110	100	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900
125 Auto Parts	125	110	110	110	-10	110	0.0	0.0%	110	100	90	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900	110	100	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900
119 Auto Parts	120	110	110	110	-10	110	0.0	0.0%	110	100	90	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900	110	100	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900
125 Auto Parts	125	110	110	110	-10	110	0.0	0.0%	110	100	90	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900	110	100	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900
125 Auto Parts	125	110	110	110	-10	110	0.0	0.0%	110	100	90	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900	110	100	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900
125 Auto Parts	125	110	110	110	-10	110	0.0	0.0%	110	100	90	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900	110	100	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900
125 Auto Parts	125	110	110	110	-10	110	0.0	0.0%	110	100	90	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900	110	100	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900
125 Auto Parts	125	110	110	110	-10	110	0.0	0.0%	110	100	90	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900	110	100	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900
125 Auto Parts	125	110	110	110	-10	110	0.0	0.0%	110	100	90	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900	110	100	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900
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125 Auto Parts	125	110	110	110	-10	110	0.0	0.0%	110	100	90	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900	110	100	1000 Do Ind La Ser.	900	-1	900	0.0	0.0%	900
125 Auto Parts	125	110	110	110	-10	110	0.0	0.0%	110																		

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Getting out of the yen

THE YEN came under pressure yesterday as investment funds moved out of Japan following the sharp fall in the Tokyo stock market. A 2 per cent decline on Thursday in the Nikkei Index was the trigger for some Japanese institutions to begin moving funds overseas. A number of institutions had been buyers of yen, but by the close of Tokyo trading, sellers had clearly gained the upper hand.

Adding to the yen's decline was the end of the current Japanese financial half year. Over the past month Japanese companies have repatriated funds, and this has lifted the yen. With that now complete an important support for the yen has been removed.

The yen continued to decline in Europe as Japanese institutional selling continued. Activity was concentrated in D-Mark/yen and sterling/yen. The mark finished at Y88.30, up one yen, while sterling closed at Y265.75, up three yen.

The US dollar rose slightly within a narrow range. Trading was not as speculative about the latest developments in the Gulf produced sharp movements on little turnover.

Analysts said that until there is a clear sign on the future direction of US interest

rates, the dollar is likely to remain in a narrow range. The dollar was depressed last week on the belief that the weakness in the US economy would prompt the Federal Reserve to ease monetary policy. However, the Federal Reserve's concern over inflationary pressures and the lack of budget agreement has led the market to believe that an imminent easing is not likely.

The dollar closed lower at DM1.5700 from DM1.5720; at SF1.3070 from SF1.3110; and at FF1.2325; but turned to Y135.30 from Y137.20. The Bank of England's dollar index closed at 63.0 up 0.2 point.

Sterling rose slightly after John Major, the chancellor of the exchequer, appeared to clear the way for early entry into the exchange rate mechanism of the European Monetary System. But investors remained cautious towards

sterling. "The market was wrong when it believed sterling would join at the beginning of September; it's now a case of once bitten, twice shy," Mr Robin Aspinwall, currency economist at Hoare Govett, said.

Sterling closed at DM2.9400

from DM2.9300; at \$1.5720 from

FF1.5840; at SF1.5875 from

SF1.5810; and at SF2.4475 from SF2.4425.

The new EMS table below shows Ecu central rates as set by the European Commission. Currencies are in descending relative strength. Percentage changes are for the Ecu; a positive change denotes a strong currency. Divergence shows the ratio between two spreads: the percentage difference between the actual market and Ecu central rates and the maximum permitted percentage deviation of the currency's market rate from its Ecu central rate. Adjustment are calculated by the Financial Times.

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

3pm prices September 27

NYSE COMPOSITE PRICES

Continued from previous Page

12 Month High	Low	Stock	Pv Stk	Div. Yld.	High	Low	Close	Chg	12 Month High	Low	Stock	Pv Stk	Div. Yld.	High	Low	Close	Chg	12 Month High	Low	Stock	Pv Stk	Div. Yld.	High	Low	Close	Chg
High	Low	Stock	Pv Stk	Div. Yld.	High	Low	Close	Chg	High	Low	Stock	Pv Stk	Div. Yld.	High	Low	Close	Chg	High	Low	Stock	Pv Stk	Div. Yld.	High	Low	Close	Chg
19	11	RNP	1.00	17	17	9.5	9.5	.01	125	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
11	11	RNP w/	10	10	10	10	10	.01	126	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
22	15	RNP w/	15	15	15	15	15	.01	127	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
41	29	Rapid	.00	2.0	12	2.00	2.00	.01	128	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
22	22	Rapid	.00	2.0	12	2.00	2.00	.01	129	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
23	23	Rapin	.00	2.0	12	2.00	2.00	.01	130	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
45	25	Raste	1.45	8.5	13	12	12	.00	131	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
25	10	Raste	1.00	11	16	20	20	.00	132	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
5	5	Rathen	.00	2.0	20	20	20	.00	133	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
34	24	Rathen	1.24	4.9	10	6.7	6.7	.00	134	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
20	20	Rathen	1.24	4.9	10	6.7	6.7	.00	135	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
21	21	Rathen	1.24	4.9	10	6.7	6.7	.00	136	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
22	21	Rathen	1.24	4.9	10	6.7	6.7	.00	137	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
23	21	Rathen	1.24	4.9	10	6.7	6.7	.00	138	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
24	21	Rathen	1.24	4.9	10	6.7	6.7	.00	139	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
25	21	Rathen	1.24	4.9	10	6.7	6.7	.00	140	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
26	21	Rathen	1.24	4.9	10	6.7	6.7	.00	141	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
27	21	Rathen	1.24	4.9	10	6.7	6.7	.00	142	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
28	21	Rathen	1.24	4.9	10	6.7	6.7	.00	143	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
29	21	Rathen	1.24	4.9	10	6.7	6.7	.00	144	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
30	21	Rathen	1.24	4.9	10	6.7	6.7	.00	145	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
31	21	Rathen	1.24	4.9	10	6.7	6.7	.00	146	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
32	21	Rathen	1.24	4.9	10	6.7	6.7	.00	147	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
33	21	Rathen	1.24	4.9	10	6.7	6.7	.00	148	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
34	21	Rathen	1.24	4.9	10	6.7	6.7	.00	149	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
35	21	Rathen	1.24	4.9	10	6.7	6.7	.00	150	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
36	21	Rathen	1.24	4.9	10	6.7	6.7	.00	151	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
37	21	Rathen	1.24	4.9	10	6.7	6.7	.00	152	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
38	21	Rathen	1.24	4.9	10	6.7	6.7	.00	153	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
39	21	Rathen	1.24	4.9	10	6.7	6.7	.00	154	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
40	21	Rathen	1.24	4.9	10	6.7	6.7	.00	155	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec	1.00	21	1.11	.00	.00	-.01
41	21	Rathen	1.24	4.9	10	6.7	6.7	.00	156	65	Syntec	1.00	19	6.00	6.0	6.0	-	74	11	Unitec						

AMERICA

Dow tumbles after buoyant opening period

Wall Street

SOARING crude prices and fears about escalation in the Gulf sent stocks tumbling yesterday morning in heavy trading, writes Karen Zagor in New York.

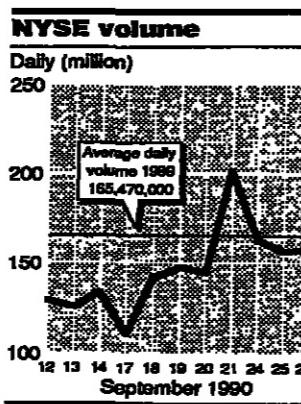
At 2pm, the Dow Jones Industrial Average was 38.61 lower at 2,421.04. On Wednesday, it fell 25.90 to 2,456.65. The Dow's lowest close this year was 2,452.97 on Monday.

The decline was broadly based, with declines leading advanced by four to one. The Standard & Poor's 500, considered one of the most accurate gauges of the stock market movement, dropped 5.15 at 1pm to 2,399.11. In contrast, bonds held on to their morning gains, and at midday the treasury's bellwether 30-year issue was up 11, yielding 9.09 per cent. The strength of the bond market was triggered by the hope

that higher oil prices would hurt economic activity, resulting in lower rates.

Equities had opened in a buoyant mood, with the Dow gaining more than 21 points in the first half hour of trading thanks to falling oil prices overnight. Oil started sinking late on Wednesday, after President Bush said that the US would sell 5m barrels of oil from the nation's strategic oil reserve. But rising tension in the Gulf curtailed the oil price retreat, and by mid-day the price for November crude oil had passed the \$40-a-barrel level, from a close of \$38.67 on Wednesday.

Bank issues led yesterday morning's stock market decline. Citicorp, which led the New York Stock Exchange's most active list, dropped 1% to \$134. First Capital Holdings plunged 5% to \$14 after the company said late Wednesday that it would buy back up to



\$20m of its 13 per cent senior subordinated debentures due in 1999.

NCNB plunged 3% to \$19.50. The North Carolina bank holding company said it would increase its loan and lease loss allowance by \$55m, cutting its third quarter profit to between

50 cents to 60 cents a share, down from \$1.45 a year earlier. MCA, which has risen steadily this week on expectations of an acquisition agreement with Matsushita Electric, lost 1% to \$55.9.

Union Carbide, which yesterday announced a number of initiatives to improve stockholder value and strengthen its businesses, was one of the few issues to post gains yesterday morning, adding 3% to \$15.75.

In the secondary market, the NASDAQ composite index was off 8.14 at 341.89 at mid-session and the New York Stock Exchange Composite was down 2.80 at 164.72.

US Trust Corp slid 5% to \$28.75 after losing 5% on Wednesday, after it firm disclosed that \$16.2m in special charges in the third quarter would result in a loss of about \$7m or 77 cents a share, compared with earnings of \$10.5m or \$1.05 the previous year.

ASIA PACIFIC

Nikkei sent below 22,000 by margin calls pressure

Tokyo

SELLING by individual investors facing additional margin calls dealt another blow to the market yesterday, and the Nikkei average tumbled in thin trading to below its low for the year, writes Michio Nakamoto in Tokyo.

The overnight fall on Wall Street and higher oil prices added to the market's gloom. Investors increasingly have lost confidence as the Nikkei has passed through the key resistance levels of 23,000 and 22,000 within two days. Even the support operation by dealers and bottom-fishing by investment trusts could not lift the market.

After a bumpy ride, the Nikkei average ended with a loss of 348.71, or 2.2 per cent, to

has plunged recently on worries about Polly Peck.

Osaka plummeted, the OSE index finishing 1,033.23 weaker at 24,593.34. This was the first fall below 25,000 since February 1983. Turnover swelled to 95.6m shares from 34.3m.

Roundup

NEW LOWS peppered the Pacific Basin yesterday, but the mood of depression was relieved by improvements in one or two areas.

TAIWAN rose 42 per cent after a four-day drop of 10% per cent, the weighted index ending 108.22 higher at 2,705.01 before a three-day weekend. The market will be closed today and tomorrow to mark the birthday of Confucius.

Volume rose from T\$145m to T\$16.4bn. Talk of a task force to assist small and medium-sized companies, and a proposal to allow securities houses to conduct margin lending was said to have helped the market.

MANILA set a 41-month low after bomb attacks on multinationals, the composite index slipping 7.73, or 1.4 per cent, to 544.02 in volume up from 63.5m to 81.2m pesos. NEW ZEALAND fell to a 5% year-low, the Barclays index losing 18.50, or 1.3 per cent, to 1,455.55. This was in spite of a 10 per cent rise in profits at Briarley Investments, slightly below some analysts' expectations but welcome nevertheless. EIL eased 2 cents to NZ\$1.35.

JAKARTA's composite index shed 13.13 to 464.25. KUALA LUMPUR eased 4.04 to a 1990 low of 488.84 and HONG KONG's Hang Seng dived 10.79 to 2,767.85 as turnover fell to HK\$560m (HK\$590m).

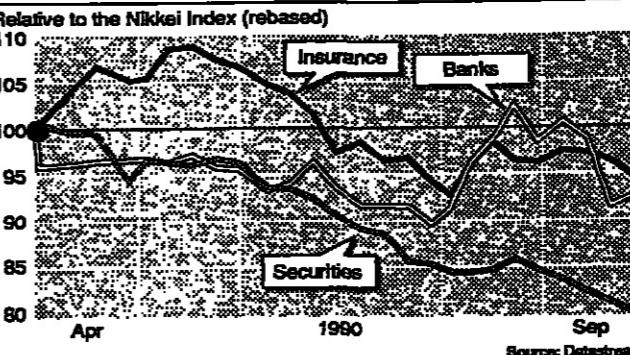
News was better in AUSTRALIA, which made its first gain in 11 days, and in BANGKOK, where a rise of 5.09 to 630.15 was ascribed to a fund set up by local brokers.

In SYRIA, bargain hunting

and options and futures-related trading prompted a slight rally, the All Ordinaries index rising 7.9 to 1,393.6, in spite of another drop of 46 cents to A\$7.84 in News Corp on turnover of 1.3m shares.

Queen Island Cement rose 35 cents to A\$3.80 on 12.5m traded following the takeover bid from the Swiss-based Holderbank.

Japanese financial sectors



still recovering from Rodamco's unexpected decision to stop supporting its share price. The CBS Tendency index closed 0.2 higher at 94.1.

Blue chips closed mixed, with Royal Dutch edging down FL1.40 to FL137.50 while the airline KLM, firmest 70 cents to FL23.60. Rodamco closed 20 cents higher at FL160.20 while VIB, another real estate fund, fell FL1.50 to FL75.30 following its five-day suspension.

OSLO fell 2.2 per cent on renewed jitters about the Gulf. The all-share index fell 12.56 to 545.60. Norsk Hydro dropped NK8 to NK227.50; MADRID's general index rose 2.46 to 212.04. LISBON's BTA index fell 4.42 or 1.9 per cent to 233.95 but the ISTANBUL index gained 77.66 to 5,008.63 in turnover down to TL62.80m from TL78.00.

Meanwhile, FN, La Général's troubled arms subsidiary which is due to announce results today, gained BF13 to BF210, a consortium of banks has set conditions for the company's rescue.

Solvay, the chemicals company, rose BF100 to BF945; it reported a small decline in first-half net profits.

AMSTERDAM was supported by firm London and Wall Street stock markets but there was little fresh news to give direction. The bourse was still-off. Kobe Steel, which topped the actives list with 25.6m shares, lost Y5 to Y500. It had been popular recently on the strength of its aluminium business, which is expected to grow as car makers seek lighter bodies for more fuel-efficient vehicles.

Yesterday saw some interest in blue chips, particularly by investment trusts. The consensus view is that any buying will focus on companies with good fundamentals.

Toyota, the automaker, was pursued as a company with strong earnings potential and a low price/earnings ratio of 15.7.

Sansui, the specialised audio maker in which Poly Peck International, of the UK, has a large stake, forged ahead Y36 to Y450. The Sansui share price

SOUTH AFRICA

FURTHER GAINS in the billion price lifted gold shares in Johannesburg yesterday, while the positive US response to President FW de Klerk's recent visit buoyed leading industrial stocks. The gold index gained 19 to 1,602.

Following a recent pattern,

institutional investors remained largely on the sidelines, and a large part of the selling came from individuals who were concerned about the need to pay additional margin calls, analysts said.

Turnover rose from Wednesday's 360m shares but was still weak at 450m. The broad-based Topix index fell 31.16 to 1,820.26 but in London trading, the ISE/Nikkei 50 index picked up 14.20 to 1,243.65.

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